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Bento Gonçalves, Rio Grande do Sul, august 13, 2026. Unicasa Indústria de Móveis S.A. (B3: UCAS3, Bloomberg: UCAS3: BZ, Reuters: UCAS3.SA), one of the leaders in Brazil's custom-made furniture industry and the only Brazilian publicly-held company in the sector, announces today its results for the second quarter of 2026 (2Q26). Except where stated otherwise, all variations and comparisons are in relation to the same period the previous year. The following financial and operating information, except where stated otherwise, is presented with consolidated data (including Unicasa Comércio de Móveis Ltda and Unicasa Holding, LLC), in thousands of Brazilian reais and in accordance with the International Financial Reporting Standards (IFRS).

Period highlights

- *Gross revenue of R$66.2 million (-12.9%);*
- *Operating loss of R$7.2 million;*
- *Operating cash generation of R$10.9 million (+93.2%).*

Executive Summary	2Q25	2Q26	Δ	1S25	1S26	Δ
Gross Revenue ex-IPI	75,995	66,166	-12.9%	127,649	115,262	-9.7%
Net Revenue	**63,614**	**54,595**	**-14.2%**	**106,655**	**95,544**	**-10.4%**
Cost of Goods Sold	(44,023)	(40,225)	-8.6%	(75,294)	(71,135)	-5.5%
Gross Income	**19,591**	**14,370**	**-26.6%**	**31,361**	**24,409**	**-22.2%**
Gross Margin	***30.8%***	***26.3%***	***-4.5 p.p.***	***29.4%***	***25.5%***	***-3.9 p.p.***
Selling and Administrative Expenses	(22,217)	(22,268)	+0.2%	(41,650)	(42,678)	+2.5%
Other Revenues and Operating Expenses	1,466	698	-52.4%	1,923	1,256	-34.7%
Operating Income	**(1,160)**	**(7,200)**	**+520.7%**	**(8,366)**	**(17,013)**	**+103.4%**
Operating Margin	***-1.8%***	***-13.2%***	***-11.4 p.p.***	***-7.8%***	***-17.8%***	***-10.0 p.p.***
Financial Income (Expenses) Net	(789)	(498)	-36.9%	(2,006)	(966)	-51.8%
Operating Income before Income Tax and Social Contribution	**(1,949)**	**(7,698)**	**+295.0%**	**(10,372)**	**(17,979)**	**+73.3%**
Income Tax and Social Contribution	(246)	2,547	-1135.4%	2,753	5,705	+107.2%
Net Profit	**(2,195)**	**(5,151)**	**+134.7%**	**(7,619)**	**(12,274)**	**+61.1%**
Net Margin	***-3.5%***	***-9.4%***	***-6.0 p.p.***	***-7.1%***	***-12.8%***	***-5.7 p.p.***
EBITDA	3,189	(2,300)	-172.1%	171	(7,206)	-4314.0%
EBITDA Margin	***5.0%***	***-4.2%***	***-9.2 p.p.***	***0.2%***	***-7.5%***	***-7.7 p.p.***
ROIC - LTM	***-0.6%***	***-6.7%***	***-6.1 p.p.***	***-0.6%***	***-6.7%***	***-6.1 p.p.***

MESSAGE FROM MANAGEMENT

Dear Shareholders,

We hereby present Unicasa's results for the second quarter of 2026, during which performance was below Management's expectations. The decline in revenue, primarily in the export market, the lower dilution of fixed costs, and the impact of expenses related to servicing consumers from closed stores contributed to the widening of the loss in the quarter.

Net revenue totaled R$54.6 million, a decrease of 14.2%. Performance was primarily affected by the contraction in the export market, where revenue declined 41.2%, reflecting lower contributions from corporate projects in North America and Latin America, as well as the appreciation of the Brazilian real during the period.

In the Company's own stores in the United States, revenue recognition was 25% lower, excluding the Orlando store, which was closed at the end of 2025. This result was driven by delays in customer construction projects, which lengthened the cycle for converting sales into revenue. Despite the decline in revenue recognition, the commercial performance of the Company's own stores in the United States showed meaningful improvement, with sales four times higher than those recorded in 2Q25.

In the domestic market, the performance of exclusive stores on a same-store basis remained close to that observed in the prior year, while new stores and stores in the maturation phase helped partially offset the impact of the smaller base of active stores. Even so, store closures remained the main factor weighing on the channel's revenue.

Sell-out at exclusive stores in Brazil continued to exceed the 2025 performance. Management believes this trend is mainly driven by the strategic initiatives introduced in late 2025, particularly the product portfolio review and pricing adjustments, whose favorable impact has been increasingly evident in consumer sales.

Gross margin was affected by lower fixed-cost dilution, due to the decline in revenue, as well as by higher raw material costs associated with the oil supply chain. The price adjustment implemented at the end of 2Q26 had a limited effect on the period's margin, due to the lag between the implementation of the pass-through and its recognition in revenue.

On the operating expense line, the key item was a R$1.3 million increase related to servicing customers from closed stores. This effect was partially offset by lower expenses from the Orlando operation, which was closed at the end of 2025, as well as reduced advertising spending.

As a result of these factors, the Company ended 2Q26 with a loss before income tax of R$7.7 million, negative EBITDA of R$2.3 million, and an EBITDA margin of -4.2%.

In cash flow terms, cash generated from operating activities, after changes in working capital, increased 93.2% in 2Q26, reaching R$10.9 million. After investments, debt repayments, and other cash movements, the Company reported a 72.0% reduction in net cash consumption, which totaled R$3.9 million in the quarter.

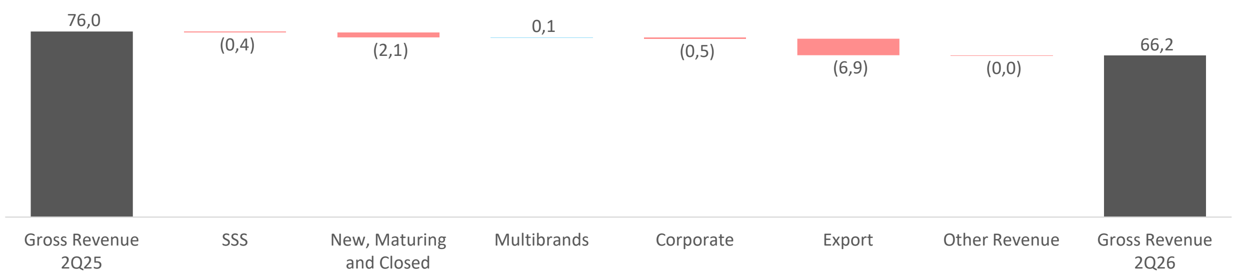
Additionally, the Company ended the quarter with net debt of R$71.0 million. Management continues to monitor the capital structure, the debt repayment schedule, and operating cash generation, with the objective of preserving liquidity and supporting the execution of initiatives aimed at restoring profitability.

Management has maintained a continuous effort to reestablish the Company's profitability. Key ongoing initiatives include product and pricing adjustments introduced in late 2025, which have supported the performance of our exclusive stores, even though their impact has not yet been fully recognized in revenue, given the timing gap between end-customer sales and factory orders. We also made progress in opening key stores, which are currently in the showroom development phase and are expected to contribute gradually to the Company's revenue once operations begin.

We thank our shareholders, dealers, employees, suppliers, and other stakeholders for their trust and partnership throughout another quarter.

SALES PERFORMANCE

The following chart shows the evolution of revenue between 2Q25 and 2Q26[1].



[1]In million.

The following table shows the breakdown of the company revenue.

Gross Revenue ex-IPI	2Q25	2Q26	Δ	1S25	1S26	Δ
Exclusive Dealers	49,160	46,666	-5.1%	83,977	81,183	-3.3%
Δ Same Stores Sales	20.0%	-0.8%		11.3%	10.5%	
Δ Same Stores Volume¹	16.4%	-0.7%		7.7%	-2.0%	
Multibrands	4,954	5,084	+2.6%	10,191	9,272	-9.0%
Corporate	4,893	4,354	-11.0%	6,619	6,313	-4.6%
Exports	16,706	9,829	-41.2%	26,318	17,868	-32.1%
Gross Revenue ex-IPI	**2Q25**	**2Q26**	**Δ**	**1S25**	**1S26**	**Δ**
Unicasa Indústria de Móveis	75,995	66,166	-12.9%	127,649	115,262	-9.7%
Δ Volume¹	11.3%	-11.1%		2.0%	-24.4%	

¹Obtained by deflating revenue by price increases passed on to dealers and excluding the discounts granted.

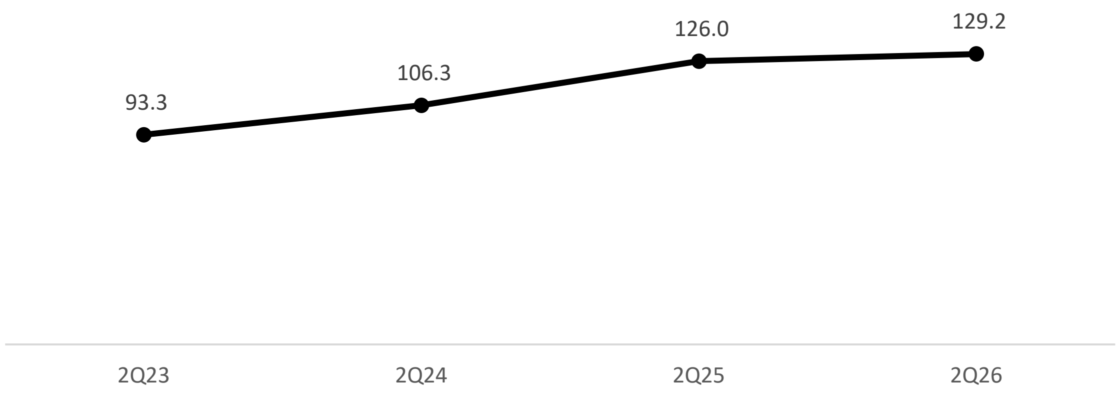
SALES AND DISTRIBUTION CHANNELS

Below is the evolution of our distribution network.

Period	2Q25	3Q25	4Q25	1Q26	2Q26	Δ(1)
Exclusive Dealers	**140**	**136**	**130**	**130**	**128**	**(2)**
National Exclusive	124	120	115	115	113	(2)
Export Exclusive	16	16	15	15	15	-
Multibrands	**74**	**73**	**73**	**73**	**71**	**(2)**
National Multibrands	68	67	67	67	66	(1)
Export Multibrands	6	6	6	6	5	(1)

(1) Variation compared to 2Q26

The average productivity of exclusive stores in Brazil in the Same-Store criterion grew 2.5%. The following chart shows productivity by quarter.

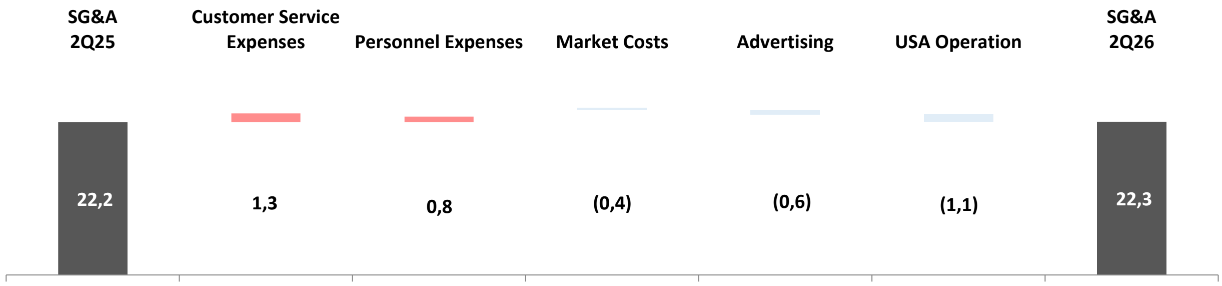


FINANCIAL PERFORMANCE

SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (SG&A)

Selling General and Administrative Expenses	2Q25	2Q26	Δ	1S25	1S26	Δ
Total	**(22,217)**	**(22,268)**	**+0.2%**	**(41,650)**	**(42,678)**	**+2.5%**
Selling Expenses	**(17,147)**	**(16,167)**	**-5.7%**	**(32,129)**	**(31,502)**	**-2.0%**
% of Net Revenue	27.0%	29.6%	+2.6 p.p.	30.1%	33.0%	+2.9 p.p.
Administrative Expenses	**(5,070)**	**(6,101)**	**+20.3%**	**(9,521)**	**(11,176)**	**+17.4%**
% of Net Revenue	8.0%	11.2%	+3.2 p.p.	8.9%	11.7%	+2.8 p.p.
SG&A % of Net Revenue	35.0%	40.8%	+5.8 p.p.	39.0%	44.7%	+5.7 p.p.

The following chart shows the changes in Selling, General and Administrative (SG&A) Expenses between 2Q25 and 2Q26[1]:



(1)In million.

Customer service expenses refer to serving customers from closed stores and include merchandise, freight, assembly, refunds due to contract cancellations, and court costs. Most of this quarter's expenses stem from a single store closure.

Personnel expenses increased due to wage adjustments from collective bargaining and higher staffing in the marketing department, partially offset by lower consulting expenses.

The reduction in expenses in U.S. operations was primarily driven by a lower headcount following the closure of the Orlando store.

Advertising expenses decreased mainly due to lower spending on advisory services and trade fairs.

Other Operating Income and Expenses

This reduction was attributable to an extraordinary tax credit recovery event in 2Q26.

Other Operating Income and Expenses	2Q25	2Q26	Δ	1S25	1S26	Δ
Total	**1,466**	**698**	**-52.4%**	**1,923**	**1,256**	**-34.7%**
Result from the sale of assets held for sale and of property, plant and equipment	90	23	-74.4%	86	(41)	-147.7%
Bank Premium	62	74	+19.4%	161	199	+23.6%
Other Operating Income	1,314	601	-54.3%	1,676	1,098	-34.5%
% of Net Revenue	**2.3%**	**1.3%**	**-1.0 p.p.**	**3.0%**	**2.3%**	**-0.7 p.p.**

Financial Result

The improvement in financial results was driven by lower foreign exchange variation expenses and increased returns on financial investments, which offset the higher interest expense on debt associated with the financing raised in 4Q25.

Financial Result	2Q25	2Q26	Δ	1S25	1S26	Δ
Net Financial Result	**(789)**	**(498)**	**-36.9%**	**(2,006)**	**(966)**	**-51.8%**
Financial Expenses	**(5,225)**	**(4,451)**	**-14.8%**	**(8,906)**	**(8,508)**	**-4.5%**
IOF charge and bank fees	(82)	(53)	-35.4%	(176)	(138)	-21.6%
Loans and financing expenses	(1,989)	(2,911)	+46.4%	(3,765)	(5,326)	+41.5%
Exchange variation expenses	(1,948)	(82)	-95.8%	(3,500)	(326)	-90.7%
Present value adjustment - AVP	(978)	(701)	-28.3%	(1,089)	(1,075)	-1.3%
Other financial expenses	(228)	(704)	+208.8%	(376)	(1,643)	+337.0%
Financial Income	**4,436**	**3,953**	**-10.9%**	**6,900**	**7,542**	**+9.3%**
Interest income	35	105	+200.0%	92	162	+76.1%
Discounts	98	82	-16.3%	115	92	-20.0%
Yield from short-term investments	1,241	1,873	+50.9%	2,358	3,771	+59.9%
Exchange variation income	895	88	-90.2%	1,341	260	-80.6%
Present value adjustment - AVP	1,546	1,303	-15.7%	2,181	2,165	-0.7%
Other financial income	621	502	-19.2%	813	1,092	+34.3%

EBITDA and EBITDA Margin

EBITDA	2Q25	2Q26	Δ	1S25	1S26	Δ
Net Income for the Period	**(2,195)**	**(5,151)**	**+134.7%**	**(7,619)**	**(12,274)**	**+61.1%**
Income Tax and Social Contribution	246	(2,547)	-1135.4%	(2,753)	(5,705)	+107.2%
Financial Result	789	498	-36.9%	2,006	966	-51.8%
EBIT	**(1,160)**	**(7,200)**	**+520.7%**	**(8,366)**	**(17,013)**	**+103.4%**
Depreciation and Amortization	4,349	4,900	+12.7%	8,537	9,807	+14.9%
EBITDA	**3,189**	**(2,300)**	**-172.1%**	**171**	**(7,206)**	**-4314.0%**
EBITDA Margin	***5.0%***	***-4.2%***	***-9.2 p.p.***	***0.2%***	***-7.5%***	***-7.7 p.p.***

Cash Flow

Cash generated from operating activities rose 93.2% to R$10.9 million. Considering the CAPEX for the period and debt repayment, the Company recorded a cash consumption of R$3.9 million, down 72%.

Cash Flow	2Q25	2Q26	Δ	1S25	1S26	Δ
Cash Flows from Operating Activities	6,699	653	-90.3%	5,184	(3,467)	-166.9%
Changes in Assets and Liabilities	(1,049)	10,261	-1078.2%	14,847	22,729	+53.1%
Cash generated by operating activities	**5,650**	**10,914**	**+93.2%**	**20,031**	**19,262**	**-3.8%**
Cash generated by investment activities	(8,016)	(9,574)	+19.4%	(16,243)	(16,697)	+2.8%
Cash generated by financing activities	(12,096)	(5,236)	-56.7%	(1,546)	(10,358)	+570.0%
Effect of exchange variation on cash and cash equivalents	682	35	-94.9%	1,371	340	-75.2%
Increase (decrease) in cash and financial investments	**(13,780)**	**(3,861)**	**-72.0%**	**3,613**	**(7,453)**	**-306.3%**

Debt

Debt	30/06/2026	30/06/2025
Short Term Debt	16,696	5,906
Long Term Debt	114,979	80,789
Gross Debt	**131,675**	**86,695**
Cash and Cash Equivalents	16,197	14,181
Financial Investments	44,467	24,620
Availabilities	**60,664**	**38,801**
Net Debt/(Cash Surplus)	**71,011**	**47,894**
EBITIDA LTM	(125)	9,220
Net Debt/EBITDA	**-**	**5.19 x**

Loans					Amortization Schedule					
Operation[1]	Indexer	Interest Rate (a.a.)	Final Due Date	Total	2026	2027	2028	2029	2030	2031 until maturity
FINEP	TR+	3.30%	oct/33	61,628	4,392	8,512	8,512	8,512	8,512	23,188
Commercial Note	IPCA+	12.01%	aug/44	24,686	294	468	524	587	657	22,156
BNDES	Pré-fixado	5.60%	oct/30	35,385	1,856	8,747	8,747	8,747	7,288	-
BRDE	IPCA+	4.00%	dec/30	9,976	47	2,500	2,500	2,500	2,429	-
			Total	**131,675**	**6,589**	**20,227**	**20,283**	**20,346**	**18,886**	**45,344**

[1] All operations in national currency

Return on Invested Capital (ROIC) and Return on Equity (ROE) in the last twelve months (LTM)

NOPLAT (Net Operating Profit Less Adjusted Taxes)	2Q26	1Q26	4Q25	3Q25	2Q25
(=) EBITDA	**(2,300)**	**(4,906)**	**2,976**	**4,105**	**3,189**
Depreciation	4,900	4,907	4,836	4,585	4,349
(=) EBIT	**(7,200)**	**(9,813)**	**(1,860)**	**(480)**	**(1,160)**
Income Tax and Social Contribution	2,547	3,158	(2,227)	55	(246)
Financial Result Income Tax Reversal	(169)	(159)	375	(177)	(268)
(=) Operating Net Income (NOPLAT)	(4,822)	(6,814)	(3,712)	(602)	(1,674)
(=) Operating Net Income (NOPLAT) - Last Twelve Months	**(15,951)**	**(12,803)**	**(10,609)**	**(2,029)**	**(1,317)**
ROIC (Return on Invested Capital)	**2Q26**	**1Q26**	**4Q25**	**3Q25**	**2Q25**
Invested Capital - LTM	239,478	237,789	234,834	233,008	228,898
ROIC - LTM	**-6.7%**	**-5.4%**	**-4.5%**	**-0.9%**	**-0.6%**
ROE (Return on Equity)	**2Q26**	**1Q26**	**4Q25**	**3Q25**	**2Q25**
Net Profit	(5,151)	(7,123)	(2,983)	(947)	(2,195)
Net Profit - Last Twelve Months	**(16,204)**	**(13,248)**	**(11,549)**	**(2,341)**	**(1,203)**
Shareholders' equity	167,740	173,041	180,413	183,135	184,099
Shareholders' equity - Last Twelve Months	**176,082**	**180,172**	**183,518**	**186,510**	**189,989**
ROE - LTM	**-9.2%**	**-7.4%**	**-6.3%**	**-1.3%**	**-0.6%**

ANNEX I – WORKING CAPITAL AND CAPITAL INVESTED

Invested Capital	30/06/2026	31/03/2026	31/12/2025	30/09/2025	30/06/2025
Operational Assets	**90,394**	**85,267**	**89,270**	**85,791**	**85,901**
(+) Trade Accounts Receivable	26,807	23,988	26,098	26,962	24,432
(+) Long Term Trade Accounts Receivable	14,344	13,089	14,236	15,113	16,431
(+) Long Term Loans Granted	2,436	2,787	3,128	1,818	2,025
(+) Inventories	30,858	30,291	29,176	30,266	28,278
(+) Advances to Suppliers	411	440	1,023	706	544
(+) Loans Granted	1,384	1,406	1,427	850	843
(+) Prepaid Expenses	10,271	8,445	7,855	5,791	5,889
(+) Recoverable Taxes	3,883	4,821	6,327	4,285	7,247
Operational Liabilities	**97,669**	**82,284**	**75,100**	**88,015**	**82,122**
(-) Suppliers	10,464	8,433	8,506	14,288	11,157
(-) Tax Liabilities	2,548	1,570	1,393	3,741	2,229
(-) Payroll and Related Charges	10,006	8,205	6,742	10,839	8,726
(-) Advances from Customers	69,192	57,696	50,819	51,677	51,749
(-) Leases Payable	3,531	3,561	3,717	4,171	4,209
(-) Other Liabilities	1,928	2,819	3,923	3,299	4,052
(=) Working Capital	**(7,275)**	**2,983**	**14,170**	**(2,224)**	**3,779**
Non-current Operating Assets	**267,411**	**260,987**	**257,676**	**257,728**	**254,017**
(+) Assets Held for Sale	2,090	2,090	2,090	2,090	2,090
(+) Deferred Income and Social Contribution Taxes	12,007	9,560	6,712	8,692	8,834
(+) Recoverable Taxes	644	846	1,068	98	45
(+) Judicial Deposits	460	468	468	468	475
(+) Other Assets	3,133	3,188	3,347	4,120	4,225
(+) Investments	20	20	20	20	20
(+) Property, Plant and Equipment	245,828	242,095	241,125	237,884	233,891
(+) Intangible Assets	3,229	2,720	2,846	4,356	4,437
Non-current Operating Liabilities	**21,385**	**22,277**	**24,395**	**25,487**	**25,803**
(-) Other Assets	964	1,049	1,183	889	457
(-) Leases Payable	14,575	15,550	17,139	19,717	21,240
(-) Provisions	5,846	5,678	6,073	4,881	4,106
(=) Fixed Capital	**246,026**	**238,710**	**233,281**	**232,241**	**228,214**
(=) Total invested capital	**238,751**	**241,693**	**247,451**	**230,017**	**231,993**
Financing					
(+) Shareholders' equity	167,740	173,041	180,413	183,135	184,099
(+) Short Term Loans Granted	16,696	13,840	12,078	7,944	5,906
(+) Long Term Loans Granted	114,979	119,337	123,077	79,143	80,789
(-) Cash and Cash Equivalents	16,197	27,127	38,944	23,297	14,181
(-) Short Term Financial Investments	20,197	13,924	16,484	16,908	24,620
(-) Long Term Financial Investments	24,270	23,474	12,689	-	-
(=) Total Financing	**238,751**	**241,693**	**247,451**	**230,017**	**231,993**

ANNEX II – FINANCIAL STATEMENTS – INCOME STATEMENT – CONSOLIDATED

Income Statement	2Q25	AV	2Q26	AV	Δ	AH	1S25	AV	1S26	AV	Δ	AH
Gross Sales Revenue ex-IPI	**75,995**	**119.5%**	**66,166**	**121.2%**	**(9,829)**	**-12.9%**	**127,649**	**119.7%**	**115,262**	**120.6%**	14,765	**-9.7%**
Domestic Market	59,289	93.2%	56,337	103.2%	(2,952)	-5.0%	101,331	95.0%	97,394	101.9%	11,771	-3.9%
Exclusive Dealers	49,160	77.3%	46,666	85.5%	(2,494)	-5.1%	83,977	78.7%	81,183	85.0%	6,283	-3.3%
Multibrands	4,954	7.8%	5,084	9.3%	130	+2.6%	10,191	9.6%	9,272	9.7%	605	-9.0%
Unicasa Corporate	4,893	7.7%	4,354	8.0%	(539)	-11.0%	6,619	6.2%	6,313	6.6%	4,530	-4.6%
Other Revenues	282	0.4%	233	0.4%	(49)	-17.3%	544	0.5%	626	0.7%	353	15.1%
Exports	16,706	26.3%	9,829	18.0%	(6,877)	-41.2%	26,318	24.7%	17,868	18.7%	2,994	-32.1%
Sales Deductions	(12,381)	-19.5%	(11,571)	-21.2%	810	-6.5%	(20,994)	-19.7%	(19,718)	-20.6%	(3,536)	-6.1%
Net Revenue from Sales	**63,614**	**100.0%**	**54,595**	**100.0%**	**(9,019)**	**-14.2%**	**106,655**	**100.0%**	**95,544**	**100.0%**	11,229	**-10.4%**
Cost of Goods Sold	(44,023)	-69.2%	(40,225)	-73.7%	3,798	-8.6%	(75,294)	-70.6%	(71,135)	-74.5%	(21,406)	-5.5%
Gross Profit	**19,591**	**30.8%**	**14,370**	**26.3%**	**(5,221)**	**-26.6%**	**31,361**	**29.4%**	**24,409**	**25.5%**	(10,177)	**-22.2%**
Selling Expenses	(17,147)	-27.0%	(16,167)	-29.6%	980	-5.7%	(32,129)	-30.1%	(31,502)	-33.0%	(1,978)	-2.0%
General and Administrative Expenses	(5,070)	-8.0%	(6,101)	-11.2%	(1,031)	+20.3%	(9,521)	-8.9%	(11,176)	-11.7%	(2,087)	17.4%
Other Operating Income, Net	1,466	2.3%	698	1.3%	(768)	-52.4%	1,923	1.8%	1,256	1.3%	1,867	-34.7%
Operating Income	**(1,160)**	**-1.8%**	**(7,200)**	**-13.2%**	**(6,040)**	**+520.7%**	**(8,366)**	**-7.8%**	**(17,013)**	**-17.8%**	(12,375)	**103.4%**
Financial Expenses	(5,225)	-8.2%	(4,451)	-8.2%	774	-14.8%	(8,906)	-8.4%	(8,508)	-8.9%	(7,364)	-4.5%
Financial Income	4,436	7.0%	3,953	7.2%	(483)	-10.9%	6,900	6.5%	7,542	7.9%	(121)	9.3%
Operating Income before Income Tax and Social Contribution	**(1,949)**	**-3.1%**	**(7,698)**	**-14.1%**	**(5,749)**	**+295.0%**	**(10,372)**	**-9.7%**	**(17,979)**	**-18.8%**	(19,860)	**73.3%**
Income Tax and Social Contribution	(246)	-0.4%	2,547	4.7%	2,793	-1135.4%	2,753	2.6%	5,705	6.0%	5,070	107.2%
Current	-	0.0%	-	0.0%	-	n/a	-	0.0%	-	0.0%	2,746	n/a
Deferred	(246)	-0.4%	2,547	4.7%	2,793	-1135.4%	2,753	2.6%	5,705	6.0%	2,324	107.2%
Net Income for the Period	**(2,195)**	**-3.5%**	**(5,151)**	**-9.4%**	**(2,956)**	**+134.7%**	**(7,619)**	**-7.1%**	**(12,274)**	**-12.8%**	(14,790)	**61.1%**
Earnings per Share (R$)	-0.03		-0.08				-0.12		-0.19		(0)	

ANNEX III - Financial Statements – Balance Sheet – Consolidated

Assets	31/12/2025	AV	30/06/2026	AV	Δ
Current Assets	**127,334**	**30.7%**	**110,008**	**26.3%**	**-13.6%**
Cash and Cash Equivalents	38,944	9.4%	16,197	3.9%	-58.4%
Restricted Marketable Securities	16,484	4.0%	20,197	4.8%	+22.5%
Trade Accounts Receivable	26,098	6.3%	26,807	6.4%	+2.7%
Inventories	29,176	7.0%	30,858	7.4%	+5.8%
Advances to Suppliers	1,023	0.2%	411	0.1%	-59.8%
Loans Granted	1,427	0.3%	1,384	0.3%	-3.0%
Prepaid Expenses	7,855	1.9%	10,271	2.5%	+30.8%
Recoverable Taxes	6,327	1.5%	3,883	0.9%	-38.6%
Non-Current Assets	**287,729**	**69.3%**	**308,461**	**73.7%**	**+7.2%**
Financial Investments	12,689	3.1%	24,270	5.8%	+91.3%
Trade Accounts Receivable	14,236	3.4%	14,344	3.4%	+0.8%
Loans Granted	3,128	0.8%	2,436	0.6%	-22.1%
Assets Held for Sale	2,090	0.5%	2,090	0.5%	+0.0%
Deferred Income and Social Contribution Taxes	6,712	1.6%	12,007	2.9%	+78.9%
Recoverable Taxes	1,068	0.3%	644	0.2%	-39.7%
Judicial Deposits	468	0.1%	460	0.1%	-1.7%
Other Assets	3,347	0.8%	3,133	0.7%	-6.4%
Investments	20	0.0%	20	0.0%	+0.0%
Property, Plant and Equipment	241,125	58.1%	245,828	58.7%	+2.0%
Intangible Assets	2,846	0.7%	3,229	0.8%	+13.5%
Total Assets	**415,063**	**100%**	**418,469**	**100%**	**+0.8%**
Liabilities	**31/12/2025**	**AV**	**30/06/2026**	**AV**	**Δ**
Current Liabilities	**87,178**	**21.0%**	**114,365**	**27.3%**	**+31.2%**
Loans and Financing	12,078	2.9%	16,696	2.9%	+38.2%
Suppliers	8,506	2.0%	10,464	2.5%	+23.0%
Tax Liabilities	1,393	0.3%	2,548	0.6%	+82.9%
Payroll and Related Charges	6,742	1.6%	10,006	2.4%	+48.4%
Advances from Customers	50,819	12.2%	69,192	16.5%	+36.2%
Other Liabilities	3,923	0.9%	1,928	0.5%	-50.9%
Leases Payable	3,717	0.9%	3,531	0.5%	-50.9%
Non-Current Liabilities	**147,472**	**35.5%**	**136,364**	**32.6%**	**-7.5%**
Loans and Financing	123,077	29.7%	114,979	27.5%	-6.6%
Provisions	6,073	1.5%	5,846	1.4%	-3.7%
Other Liabilities	1,183	0.3%	964	0.2%	-18.5%
Leases Payable	17,139	4.1%	14,575	3.5%	-15.0%
Shareholders' equity	**180,413**	**43.5%**	**167,740**	**40.1%**	**-7.0%**
Capital Stock	147,000	35.4%	147,000	35.1%	+0.0%
Retained Profits Reserve	32,183	7.8%	32,183	7.7%	+0.0%
Cumulative Translation Adjustment	1,230	0.3%	831	0.2%	-32.4%
Accumulated Profit/(Loss)	-	0.0%	(12,274)	-2.9%	n/a
Total Liabilities and Shareholders' Equity	**415,063**	**100%**	**418,469**	**100%**	**+0.8%**

ANNEX IV – FINANCIAL STATEMENTS – CASH FLOW STATEMENT – CONSOLIDATED

Cash Flow Statement	2Q25	2Q26	Δ	1S25	1S26	Δ
Net income (loss) for the period	**(2,195)**	**(5,151)**	**+134.7%**	**(7,619)**	**(12,274)**	**+61.1%**
Adjustment to Reconcile the Net Income to Cash from Operating Activities:						
Depreciation and Amortization	4,349	4,900	+12.7%	8,537	9,807	+14.9%
Income tax and social contribution	246	(2,547)	-1135.4%	(2,753)	(5,705)	+107.2%
Foreign Exchange Variation	659	(8)	-101.2%	1,851	305	-83.5%
Interest Apropriation	1,989	3,071	+54.4%	3,765	5,532	+46.9%
Provision for Litigation	151	168	+11.3%	(72)	(227)	+215.3%
Provision for Obsolescence	327	110	-66.4%	681	(448)	-165.8%
Allowance for Doubtful Accounts	440	418	-5.0%	425	709	+66.8%
Other provision	703	(313)	-144.5%	335	(1,236)	-469.0%
Disposal of Property, Plant and Equipment	30	6	-80.0%	34	71	+108.8%
Cash Flows from Operating Activities	**6,699**	**654**	**-90.2%**	**5,184**	**(3,466)**	**-166.9%**
Changes in Assets and Liabilities						
Trade Accounts Receivable	(3,764)	(4,484)	+19.1%	(4,022)	(1,946)	-51.6%
Inventories	1,849	(677)	-136.6%	(2,955)	(1,235)	-58.2%
Recoverable Taxes	1,744	1,140	-34.6%	3,745	2,868	-23.4%
Loans Granted	(1,947)	373	-119.2%	(1,780)	735	-141.3%
Other Current and Non-Current Assets	805	(1,734)	-315.4%	(72)	(1,582)	+2097.2%
Non-Current Assets Available for Sale	287	-	-100.0%	287	-	-100.0%
Suppliers	(5,009)	2,031	-140.5%	3,096	2,073	-33.0%
Advance from Customers	2,374	11,496	+384.2%	13,485	18,373	+36.2%
Tax Liabilities	1,161	978	-15.8%	(277)	1,155	-517.0%
Other Current and Non-Current Liabilities	1,451	1,137	-21.6%	3,340	2,287	-31.5%
Net Cash from Operating Activities	**5,650**	**10,914**	**+93.2%**	**20,031**	**19,262**	**-3.8%**
Cash Flows from Investing Activities						
Financial Investments	(12,870)	(7,069)	-45.1%	227	(15,294)	-6837.4%
Property, Plant and Equipment	(7,925)	(8,915)	+12.5%	(16,077)	(16,005)	-0.4%
Intangible Assets	(91)	(659)	+624.2%	(166)	(692)	+316.9%
Net Cash used in Investing Activities	**(20,886)**	**(16,643)**	**-20.3%**	**(16,016)**	**(31,991)**	**+99.7%**
Cash Flows from Financing Activities						
Loans Taken	-	-	n/a	12,204	-	-100.0%
Loan and Interest Payments	(780)	(4,572)	+486.2%	(1,683)	(9,011)	+435.4%
Payment of Interest on Shareholders' Equity	(10,546)	-	-100.0%	(10,546)	-	-100.0%
Lease payment	(770)	(664)	-13.8%	(1,521)	(1,347)	-11.4%
Cash Flows (used in) from Financing Activities	**(12,096)**	**(5,236)**	**-56.7%**	**(1,546)**	**(10,358)**	**+570.0%**
Effect of exchange variation on cash and cash equivalents	682	35	-94.9%	1,371	340	-75.2%
Increase (Decrease) in Cash and Cash Equivalents	**(26,650)**	**(10,930)**	**-59.0%**	**3,840**	**(22,747)**	**-692.4%**
Changes in Cash and Cash Equivalents						
At the Beginning of the Period	40,831	27,127	-33.6%	10,341	38,944	+276.6%
At the End of the Period	14,181	16,197	+14.2%	14,181	16,197	+14.2%
Increase (Decrease) in Cash and Cash Equivalents	**(26,650)**	**(10,930)**	**-59.0%**	**3,840**	**(22,747)**	**-692.4%**

ANNEX V – GROSS REVENUE EX-IPI AND Additional Information – CONSOLIDATED

Gross Revenue from Sales Ex-IPI	1Q25	1Q26	2Q25	2Q26	3Q24	3Q25	4Q24	4Q25	1S25	1S26	2024	2025
Gross Revenue from Sales Ex-IPI	**51,654**	**49,096**	**75,995**	**66,166**	**69,539**	**78,865**	**77,060**	**78,845**	**127,649**	**115,262**	**268,809**	**285,359**
Domestic Market	**42,042**	**41,057**	**59,289**	**56,337**	**54,249**	**61,500**	**64,206**	**65,580**	**101,331**	**97,394**	**215,266**	**228,411**
Exclusive Dealers	34,817	34,518	49,160	46,666	45,230	49,630	55,809	54,983	83,977	81,183	183,140	188,591
Multibrands	5,237	4,188	4,954	5,084	5,439	6,170	6,030	7,125	10,191	9,272	21,786	23,486
Unicasa Corporate	1,726	1,959	4,893	4,354	3,190	4,998	2,110	3,082	6,619	6,313	9,262	14,700
Other Revenues	262	393	282	233	390	702	257	389	544	626	1,078	1,635
Export Market	**9,612**	**8,039**	**16,706**	**9,829**	**15,290**	**17,365**	**12,854**	**13,265**	**26,318**	**17,868**	**53,543**	**56,948**
Additional Information	**1Q25**	**1Q26**	**2Q25**	**2Q26**	**3Q24**	**3Q25**	**4Q24**	**4Q25**	**1S25**	**1S26**	**2024**	**2025**
Δ Same Stores Sales	-0.4%	3.6%	20.0%	-0.8%	-0.1%	15.0%	21.9%	4.0%	11.3%	10.5%	8.3%	10.5%
Δ Same Stores Volume	-4.1%	-3.9%	16.4%	-0.7%	-4.8%	15.0%	17.3%	-1.5%	7.7%	-2.0%	3.5%	6.2%
Δ Total Volume	-8.7%	-10.6%	11.3%	-11.1%	-12.0%	14.9%	5.8%	-5.6%	2.0%	-24.4%	-7.0%	1.6%