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## Investor Relations

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Bento Gonçalves, Rio Grande do Sul, August 05, 2021. Unicasa Indústria de Móveis S.A. (B3: UCAS3, Bloomberg: UCAS3:BZ, Reuters: UCAS3.SA), one of the leaders in Brazil's custom-made furniture industry and the only Brazilian publicly-held company in the sector, announces today its results for the second quarter of 2021 (2Q21). Except where stated otherwise, all variations and comparisons are in relation to the same period the previous year. The following financial and operating information, except where stated otherwise, is presented with consolidated data (including Unicasa Comércio de Móveis Ltda and Unicasa North America, LLC), in thousands of Brazilian reais and in accordance with the International Financial Reporting Standards (IFRS).

## Period highlights

- Growth of $65.0 \%$ in net revenue;
- $\quad$ R $\$ 6.4$ millions of operating income;
- EBTIDA Margin of $18.1 \%$ (+8.7 p.p);
- Net Margin of $11.0 \%(+10,1$ p.p);
- ROIC UDM of $19.5 \%$ (+4,1 p.p. vs 1Q21).

| Executive Summary | 2Q20 | 2Q21 | $\Delta$ | 1S20 | 1521 | $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue ex-IPI | 35,924 | 58,559 | +63.0\% | 70,213 | 110,653 | +57.6\% |
| Net Revenue | 29,227 | 48,222 | 65.0\% | 56,545 | 90,515 | 60.1\% |
| Cost of Goods Sold | $(18,765)$ | $(30,702)$ | +63.6\% | $(36,331)$ | 57,898) | +59.4\% |
| Gross Income | 10,462 | 17,520 | +67.5\% | 20,214 | 32,617 | +61.4\% |
| Gross Margin | 35.8\% | 36.3\% | +0.5 p.p. | 35.7\% | 36.0\% | +0.3 p.p. |
| Selling and Administrative Expenses | $(10,706)$ | $(12,522)$ | +17.0\% | $(22,366)$ | $(22,507)$ | +0.6\% |
| Other Revenues and Operating Expenses | 783 | 1,411 | +80.2\% | 2,094 | 2,138 | +2.1\% |
| Operating Income | 539 | 6,409 | 1089\% | (58) | 12,248 | -21217\% |
| Operating Margin | 1.8\% | 13.3\% | +11.5 p.p. | -0.1\% | 13.5\% | +13.6 p.p. |
| Financial Income (Expenses) Net | 131 | 1,846 | +1309\% | 762 | 1,897 | +149\% |
| Operating Income before Income Tax and Social Contribution | 670 | 8,255 | +1132\% | 704 | 14,145 | +1909\% |
| Income Tax and Social Contribution | (400) | $(2,961)$ | +640\% | (542) | $(5,113)$ | +843\% |
| Net Profit | 270 | 5,294 | +1860\% | 162 | 9,032 | +5475\% |
| Net Margin | 0.9\% | 11.0\% | +10.1 p.p. | 0.3\% | 10.0\% | +9.7 p.p. |
| EBITDA | 2,736 | 8,740 | +219\% | 4,339 | 16,879 | +289\% |
| EBITDA Margin | 9.4\% | 18.1\% | +8.7 p.p. | 7.7\% | 18.6\% | +10.9 p.p. |

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## Message from Management

Dear Shareholders,

This quarter, the Company registered $65 \%$ growth in revenues, setting new growth records as mentioned in previous earnings releases. Some of this growth was expected since the Company's results in the second quarter of 2020 reflected the most adverse effects of the pandemic. However, note that it is the highest for a second quarter since 2016, when the Company's distribution network was more than double its current size. In all the brands, the bulk of the results comes from stores under the same-store sale concept. Revenue (in U.S. dollar) from stores in the U.S. grew $211 \%$ due to the loosening of pandemic-related restrictions.

The increase in expenses is mainly due to the effects of such reductions during the comparison period. Notable among the variations are: (i) personnel expenses increased $\mathrm{R} \$ 1.0$ million, partially due to the measures taken in 2Q20 regarding the suspension of employment agreements and reduction in work hours between April and May 2020, and partially due to the collective bargaining agreement and the increase in headcount to drive the growth of the U.S. operation; (ii) advertising expenses, which were reduced in the second quarter of 2020 as part of cost control measures due to the effect of the pandemic, increased $\mathrm{R} \$ 0.6$ million; (iii) variable expenses increased $\mathrm{R} \$ 0.7$ million, mainly due to revenue from exports, which involve freight and customs clearance expenses; (iv) expenses with the U.S. operation increased $R \$ 0.3$ million, mainly due to the increase in headcount, which was necessary for the natural growth of the operation; (v) in 2Q20, R\$0.6 million was reversed from provision for expenses with services to end consumers due to the end of the fiveyear period for consumers to request the services.

Starting from May 2021, ICMS was excluded from the PIS/COFINS calculation base, as per the decision by the Superior Federal Court on May 14, 2021. For the parent company, the retroactive amounts are being argued in court and pending decision and, hence, were not recorded yet. For more information, see Note 16 to the Financial Statements. The subsidiary Unicasa Comércio de

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Móveis Ltda. obtained a final and unappealable favorable decision and therefore a credit was recorded in the amount of $R \$ 1.8$ million.

As such, operating income stood at $R \$ 6.4$ million, compared to $\mathrm{R} \$ 0.5$ million in 2020. EBITDA margin was 18.1\% and ROIC reached 19.5\%.

As mentioned in the 4Q20 and 1Q21 earnings releases, the furniture sector still feels the impacts of the imbalance across the supply chain. We have taken measures to minimize the problems arising from the lack of raw materials and the impacts on margin from the constant increases in purchase prices.

On May 28, the Board of Directors approved investments of EUR7 million to roll out the Company's medium- and long-term strategic plan, which will drive sustainable growth in alignment with the increasingly demanding needs of clients. The equipment, which will be imported from Germany and should be delivered in the second half of 2023, will represent a significant increase in production capacity. This investment is in addition to that already made in January 2021, of $\mathrm{R} \$ 17$ million.

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## Sales Performance

Gross revenue in 2Q21 increased 63.0\%, mainly due to the better performance in general by the sales channels, which grew 63.1\%. The following chart shows the evolution of revenue between 2 Q 20 and 2Q21 ${ }^{(1)}$ :


The Unicasa Corporate and Export Markets segments are affected by significant oscillations caused by the specific characteristics of the projects sold in the period. The Export Markets segment is also impacted by exchange rate variation.

| Dell Anno and Favorita - Exclusive Dealers | 2Q20 | 2Q21 | $\Delta$ | 1 S 20 | 1S21 | $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue. ex-IPI | 14,719 | 24,069 | +63.5\% | 29,385 | 46,231 | +57.3\% |
| Number of Modules Sold (thousand units) | 31.3 | 44.5 | +42.2\% | 65.0 | 87.1 | +34.0\% |
| New and Casa Brasileira - Exclusive Dealers | 2Q20 | 2Q21 | $\Delta$ | 1 S 20 | 1S21 | $\Delta$ |
| Gross Revenue. ex-IPI | 8,800 | 16,820 | +91.1\% | 17,253 | 32,302 | +87.2\% |
| Number of Modules Sold (thousand units) | 35.3 | 54.1 | +53.3\% | 68.6 | 107.3 | +56.4\% |
| Multibrands | 2Q20 | 2Q21 | $\Delta$ | 1520 | 1S21 | $\Delta$ |
| Gross Revenue. ex-IPI | 4,374 | 8,208 | +87.7\% | 8,357 | 15,934 | +90.7\% |
| Number of Modules Sold (thousand units) | 20.4 | 30.9 | +51.5\% | 38.7 | 63.4 | +63.8\% |
| Unicasa Corporate | 2Q20 | 2Q21 | $\Delta$ | 1520 | 1S21 | $\Delta$ |
| Gross Revenue. ex-IPI | 3,065 | 2,355 | -23.2\% | 8,495 | 3,396 | -60.0\% |
| Number of Modules Sold (thousand units) | 7.9 | 6.0 | -24.1\% | 21.0 | 9.9 | -52.9\% |
| Export Market | 2Q20 | 2Q21 | $\Delta$ | 1 S 20 | 1S21 | $\Delta$ |
| Gross Revenue. ex-IPI | 4,486 | 6,298 | +40.4\% | 5,802 | 10,965 | +89.0\% |
| Number of Modules Sold (thousand units) | 11.8 | 12.8 | +8.5\% | 15.0 | 20.5 | +36.7\% |

## Consolidated Indicators - Unicasa

| Unicasa Indústria de Móveis | $\mathbf{2 Q 2 0}$ | $\mathbf{2 Q 2 1}$ | $\boldsymbol{\Delta}$ | $\mathbf{1 S 2 0}$ | $\mathbf{1 S 2 1}$ | $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
| Gross Revenue. ex-IPI | 35,924 | 58,559 | $+63.0 \%$ | 70,213 | 110,653 | $+57.6 \%$ |
| Number of Modules Sold (thousand units) | 106.9 | 148.3 | $+38.7 \%$ | 208.5 | 288.6 | $+38.4 \%$ |

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## Sales and Distribution Channels

| Period | 2Q20 | 3Q20 | 4Q20 | 1Q21 | 2Q21 | $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Exclusive Stores | $\mathbf{1 9 8}$ | $\mathbf{1 9 9}$ | $\mathbf{1 9 8}$ | $\mathbf{1 9 8}$ | $\mathbf{2 0 0}$ | $\mathbf{2}$ |
| Dell Anno and Favorita | 87 | 81 | 78 | 75 | 78 | 3 |
| New and Casa Brasileira | 96 | 103 | 105 | 107 | 105 | $(2)$ |
| Abroad | 15 | 15 | 15 | 16 | 17 | 1 |
| Multibrand | $\mathbf{1 8 7}$ | $\mathbf{1 3 6}$ | $\mathbf{1 2 3}$ | $\mathbf{1 1 8}$ | $\mathbf{1 0 9}$ | $\mathbf{( 9 )}$ |
| New and Casa Brasileira Multibrand | 152 | 102 | 90 | 87 | 81 | (6) |
| Abroad | 35 | 34 | 33 | 31 | 28 | $(3)$ |

Average productivity in the quarter per Dell Anno and Favorita store was R\$104.9/month, 87.0\% higher than in 2Q20. Average productivity in the quarter per New and Casa Brasileira store was $\mathrm{R} \$ 52.9 /$ month, 74.9\% higher than in 2Q20. The following chart shows historical productivity by quarter.


## Financial Performance

## Gross Profit and Gross Margin

Gross margin increased 0.5 p.p., from $35.8 \%$ to $36.3 \%$. The increase in net revenue helped increase the dilution of fixed costs, but which was almost fully offset by the increase in raw material prices and the effect of the sales mix on brands with lower added margin, Casa Brasileira and multibrand stores. The change in the PIS/COFINS calculation base, as mentioned in the Message from Management, increased margin by 0.5 p.p.

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## Selling, General and Administrative Expenses (SG\&A)

| Selling General and Administrative Expenses | 2 Q 20 | 2 Q 21 | $\Delta$ | 1520 | 1521 | $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total | $(10,706)$ | $(12,522)$ | +17.0\% | $(22,366)$ | $(22,507)$ | +0.6\% |
| Selling Expenses | $(7,387)$ | $(8,572)$ | +16.0\% | $(15,647)$ | $(15,419)$ | -1.5\% |
| \% of Net Revenue | 25.3\% | 17.8\% | -7.5 p.p. | 27.7\% | 17.0\% | -10.7 p.p. |
| Administrative Expenses | $(3,319)$ | $(3,950)$ | +19.0\% | $(6,719)$ | $(7,088)$ | +5.5\% |
| \% of Net Revenue | 11.4\% | 8.2\% | -3.2 p.p. | 11.9\% | 7.8\% | -4.1 p.p. |
| SG\&A \% of Net Revenue | 36.7\% | 26.0\% | -10.7 p.p. | 39.6\% | 24.8\% | -14.8 p.p. |

The following chart shows the evolution of Selling, General and Administrative Expenses between 2Q20 and 2Q21 ${ }^{(1)}$ :

| SG\&A <br> 2Q20 | USA Expansion | Advertising | Market Costs | Personnel expenses | Customer service <br> expenses | Allowance for <br> Doubtful Accounts |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 10.7 | -0.3 |  |  |  |  |  |
| SG\&A |  |  |  |  |  |  |
| 2Q21 |  |  |  |  |  |  |

${ }^{(1)}$ In million.

Expenses with the U.S. operation increased $\mathrm{R} \$ 0.3$ million, mainly due to the increase in headcount to sustain the growth of the operation. These expenses refer to personnel, rent, travel, insurance, advertising and others related to the office opened in the United States to help drive the Company's expansion in that market.

Advertising expenses, which were reduced in the second quarter of 2020 as part of cost control measures on account of the pandemic, increased $\mathrm{R} \$ 0.6$ million. This increase is mainly due to the Company's increased online communication.

Variable costs, mainly related to freight and customs clearance, increased due to higher revenue from this business segment.

The increase in personnel expenses is due to: (i) the effect of reduction in these expenses in 2Q20 on account of suspension of employment agreements and the reduction in work hours; (ii) the collective bargaining agreement; and (iii) the increase in headcount due to investments made in diverse sectors of the Company to sustain the growth of the U.S. operation.

Expenses with consumers were higher this quarter since, in 2Q20, the provision for expenses with services to end consumers amounting to R\$0.6 million was reversed due to the end of the five-year period for consumers to request the services. Moreover, in 2Q21, expenses with lawsuits were higher due to the judgment of important lawsuits in the portfolio. The number of new lawsuits did not increase.

Specific effects in the second quarter of 2020 on account of the pandemic led to the significant increase in expenses with provision for doubtful accounts. In addition, the Company booked a provision for
impairment during that quarter. Neither event recurred this quarter and so these expenses declined $\mathrm{R} \$ 2.0$ million.

## Other Operating Income and Expenses

The main variation was due to the booking of the final and unappealable decision related to the exclusion of ICMS from the PIS/COFINS calculation base at the subsidiary Unicasa Comércio de Móveis Ltda., whose effect was $\mathrm{R} \$ 1.3$ million. Moreover, this quarter, the Company received property for the full payment of a debt and booked a provision to adjust the value of the asset to its recoverable amount, generating an impact of $\mathrm{R} \$ 0.47$ million.

| Other Operating Income and Expenses | 2Q20 | 2Q21 | $\Delta$ | 1S20 | 1521 | $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total | 783 | 1,411 | 80.2\% | 2,094 | 2,138 | 2.1\% |
| Result from the sale of assets held for sale and of property, plant and equipment | 1 | (545) | -54600.0\% | 1 | (560) | -56100.0\% |
| Bank Premium | 230 | 158 | -31.3\% | 549 | 355 | -35.3\% |
| Trademark Rights | - | - | n/a | - | - | n/a |
| Other Operating Income | 552 | 1,798 | 225.7\% | 1,544 | 2,343 | 51.7\% |
| \% of Net Revenue | 2.7\% | 2.9\% | 0.2 p.p. | 3.7\% | 2.4\% | -1.3 p.p. |

## Financial Result

The increase in the financial result is due to three main factors: (i) higher returns on financial investments due to the higher cash balance in fiscal year 2021; (ii) lower exchange variation expenses; and (iii) inflation adjustment on the tax credit resulting from the exclusion of ICMS from the PIS/COFINS calculation base at Unicasa Comércio de Móveis Ltda., in the amount of R\$0.47 million.

| Financial Result | 2Q20 | 2Q21 | $\Delta$ | 1520 | 1521 | $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Financial Result | 131 | 1,846 | 1309.2\% | 762 | 1,897 | 149.0\% |
| Financial Expenses | $(1,585)$ | $(1,098)$ | -30.7\% | $(3,182)$ | $(2,327)$ | -26.9\% |
| IOF charge and bank fees | (15) | (19) | 26.7\% | (44) | (50) | 13.6\% |
| Loans and financing expenses |  | (247) | n/a | - | (422) | n/a |
| Exchange variation expenses | $(1,359)$ | (665) | -51.1\% | $(2,820)$ | $(1,532)$ | -45.7\% |
| Present value adjustment - AVP | (141) | (138) | -2.1\% | (259) | (254) | -1.9\% |
| Other financial expenses | (70) | (29) | -59\% | (59) | (69) | 16.9\% |
| Financial Income | 1,716 | 2,944 | 71.6\% | 3,944 | 4,224 | 7.1\% |
| Interest income | 112 | 394 | 251.8\% | 534 | 610 | 14.2\% |
| Discounts | 21 | 20 | -4.8\% | 32 | 75 | 134.4\% |
| Yield from short-term investments | 247 | 452 | 83.0\% | 747 | 700 | -6.3\% |
| Exchange variation income | 919 | 1,211 | 31.8\% | 1,825 | 1,658 | -9.2\% |
| Present value adjustment - AVP | 352 | 350 | -0.6\% | 678 | 614 | -9.4\% |
| Other financial income | 65 | 517 | 695.4\% | 128 | 567 | 343.0\% |

## EBITDA and EBITDA Margin

| EBITDA | 2Q20 | 2Q21 | $\triangle$ | 1520 | 1S21 | $\triangle$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net Income for the Period | 270 | 5,294 | +1860.7\% | 162 | 9,032 | +5475.3\% |
| Income Tax and Social Contribution | 400 | 2,961 | +640.3\% | 542 | 5,113 | +843.4\% |
| Financial Result | (131) | $(1,846)$ | +1309.2\% | (762) | $(1,897)$ | +149.0\% |
| EBIT | 539 | 6,409 | +1089.1\% | (58) | 12,248 | -21217.2\% |
| Depreciation and Amortization | 2,197 | 2,331 | +6.1\% | 4,397 | 4,631 | +5.3\% |
| EBITDA | 2,736 | 8,740 | +219.3\% | 4,339 | 16,879 | +288.9\% |
| EBITDA Margin | 9.4\% | 18.1\% | +8.7 p.p. | 7.7\% | 18.6\% | +10.9 p.p. |

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## Cash Flow

This quarter, cash flows from operating activities totaled $\mathrm{R} \$ 10.7$ million. Notable disbursements were investments in property, plant and equipment, which totaled $R \$ 10.3$ million, and the payment of dividends to shareholders, which consumed $\mathrm{R} \$ 13.1$ million.

| Cash Flow | 2Q20 | 2Q21 | $\Delta$ | 1520 | 1 S 21 | $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash Flows from Operating Activities | 5,172 | 10,709 | +107.1\% | 7,657 | 18,764 | +145.1\% |
| Changes in Assets and Liabilities | $(9,272)$ | $(10,164)$ | +9.6\% | $(12,193)$ | 13,885 | -213.9\% |
| Financial Investments | 4,046 | 1,157 | -71.4\% | 12,539 | $(3,069)$ | -124.5\% |
| Cash generated by investment activities | $(1,555)$ | $(10,271)$ | +560.6\% | $(2,769)$ | $(25,160)$ | +808.7\% |
| Cash generated by financing activities |  | $(13,146)$ | +0.0\% | $(24,266)$ | 3,724 | -115.3\% |
| Effect of exchange variation on cash and cash equivalents | 54 | (207) | -483.3\% | 323 | (104) | -132.2\% |
| Cash flow (burn) | $(1,555)$ | $(21,922)$ | +1309.8\% | $(18,709)$ | 8,040 | -143.0\% |
| Financial Investments | $(4,046)$ | $(1,157)$ | -71.4\% | $(12,539)$ | 3,069 | -124.5\% |
| Cash flow and Financial Investments | $(5,601)$ | $(23,079)$ | +312.1\% | $(31,248)$ | 11,109 | -135.6\% |

## Net Cash

| Net Cash | $\mathbf{1 2 / 3 1 / 2 0 2 0}$ | $\mathbf{6 / 3 0 / 2 0 2 1}$ | $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | :---: |
| Short Term Debt | - | 5,202 | $\mathrm{n} / \mathrm{a}$ |
| Long Term Debt | - | 11,860 | $\mathrm{n} / \mathrm{a}$ |
| Gross Debt | - | $\mathbf{1 7 , 0 6 2}$ | n/a |
| Cash and Cash Equivalents | 47,584 | 55,624 | $+16.9 \%$ |
| Financial Investments | 3,270 | 6,339 | $+93.9 \%$ |
| Net Debt/(Cash Surplus) | $\mathbf{( 5 0 , 8 5 4 )}$ | $\mathbf{( 4 4 , 9 0 1 )}$ | $\mathbf{- 1 1 . 7 \%}$ |

Return on Invested Capital (ROIC) and Return on Equity (ROE) in the last twelve months (LTM)

| NOPLAT (Net Operating Profit Less Adjusted Taxes) | 2Q21 | 1Q21 | 4Q20 | 3Q20 | 2Q20 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (=) EBITDA | 8,740 | 8,139 | 12,512 | 9,601 | 2,736 |
| Depreciation | 2,331 | 2,300 | 2,314 | 2,168 | 2,197 |
| (=) EBIT | 6,409 | 5,839 | 10,198 | 7,433 | 539 |
| Income Tax and Social Contribution | $(2,961)$ | $(2,152)$ | $(1,821)$ | $(3,187)$ | (400) |
| Financial Result Income Tax Reversal | 628 | 17 | 388 | 309 | 45 |
| (=) Operating Net Income (NOPLAT) | 4,076 | 3,704 | 8,765 | 4,555 | 184 |
| (=) Operating Net Income (NOPLAT) - Last Twelve Months | 21,099 | 17,207 | 12,978 | 10,080 | 8,869 |
| ROIC (Return on Invested Capital) | 2Q21 | 1Q21 | 4Q20 | 3Q20 | 2Q20 |
| Invested Capital - LTM | 108,135 | 111,419 | 116,982 | 118,830 | 119,502 |
| ROIC - LTM | 19.5\% | 15.4\% | 11.1\% | 8.5\% | 7.4\% |
| ROE (Return on Equity) | 2Q21 | 1Q21 | 4Q20 | 3Q20 | 2Q20 |
| Net Profit | 5,294 | 3,738 | 9,517 | 5,154 | 270 |
| Net Profit - Last Twelve Months | 23,703 | 18,679 | 14,833 | 11,882 | 11,120 |
| Shareholders' equity | 158,007 | 159,769 | 155,948 | 153,609 | 160,532 |
| Shareholders' equity - Last Twelve Months | 156,833 | 157,465 | 157,573 | 158,597 | 165,885 |
| ROE - LTM | 15.1\% | 11.9\% | 9.4\% | 7.5\% | 6.7\% |

## ANNEX I - Working Capital and Capital Invested

| Invested Capital | 6/30/2021 | 3/31/2021 | 12/31/2020 | 9/30/2020 | 6/30/2020 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operational Assets | 77,632 | 74,682 | 70,173 | 73,608 | 80,477 |
| (+) Trade Accounts Receivable | 26,565 | 27,940 | 30,027 | 30,433 | 32,968 |
| (+) Long Term Trade Accounts Receivable | 11,318 | 9,544 | 8,848 | 8,368 | 7,209 |
| (+) Long Term Loans Granted | 1,724 | 1,860 | 1,732 | 1,491 | 1,419 |
| (+) Inventories | 32,362 | 29,782 | 24,243 | 26,480 | 30,894 |
| (+) Advances to Suppliers | 487 | 289 | 387 | 652 | 696 |
| (+) Loans Granted | 593 | 555 | 775 | 703 | 1,146 |
| (+) Prepaid Expenses | 2,731 | 2,760 | 2,173 | 2,389 | 2,660 |
| (+) Recoverable Taxes | 1,659 | 1,617 | 1,483 | 2,269 | 2,486 |
| (+) Other Assets | 193 | 335 | 505 | 823 | 999 |
| Operational Liabilities | 59,717 | 63,628 | 33,891 | 38,986 | 32,525 |
| (-) Suppliers | 6,978 | 6,525 | 4,097 | 6,307 | 4,253 |
| (-) Tax Liabilities | 2,534 | 3,271 | 1,734 | 3,855 | 1,695 |
| (-) Payroll and Related Charges | 4,852 | 3,608 | 2,838 | 4,173 | 2,765 |
| (-) Advances from Customers | 41,630 | 43,453 | 20,399 | 17,768 | 17,582 |
| (-) Provisions | 554 | 868 | 1,227 | 930 | 1,049 |
| (-) Other Liabilities | 3,169 | 5,903 | 3,596 | 5,953 | 5,181 |
| (=) Working Capital | 17,915 | 11,054 | 36,282 | 34,622 | 47,952 |
| Non-current Operating Assets | 104,579 | 95,948 | 84,161 | 84,691 | 87,531 |
| (+) Assets Held for Sale | 1,113 | 586 | 586 | 868 | 532 |
| (+) Deferred Income and Social Contribution Taxes | 1,081 | 2,122 | 2,902 | 3,530 | 5,734 |
| (+) Recoverable Taxes | 1,788 | - | - | - |  |
| (+) Prepaid Expenses |  | - | - | - | - |
| (+) Judicial Deposits | 1,641 | 1,681 | 1,690 | 1,822 | 1,869 |
| (+) Other Assets | 111 | 120 | 106 | 195 | 328 |
| (+) Investments | 20 | 20 | 20 | 20 | 20 |
| (+) Property, Plant and Equipment | 95,517 | 87,812 | 74,850 | 73,758 | 74,256 |
| (+) Intangible Assets | 3,308 | 3,607 | 4,007 | 4,498 | 4,792 |
| Non-current Operating Liabilities | 9,388 | 8,948 | 9,067 | 9,308 | 9,244 |
| (-) Tax Liabilities | 404 |  | - |  |  |
| (-) Provisions | 8,984 | 8,948 | 9,067 | 9,308 | 9,244 |
| (=) Fixed Capital | 95,191 | 87,000 | 75,094 | 75,383 | 78,287 |
| (=) Total invested capital | 113,106 | 98,054 | 111,376 | 110,005 | 126,239 |
| Financing |  |  |  |  |  |
| (+) Shareholders' equity | 158,007 | 159,769 | 155,948 | 153,609 | 160,532 |
| (+) Dividends and interest on Equity Payable |  | 6,282 | 6,282 | 16,475 | 4,393 |
| (+) Return of capital to shareholders | - | - | - | - | - |
| (+) Short Term Loans Granted | 5,202 | 3,998 | - | - | - |
| (+) Long Term Loans Granted | 11,860 | 13,047 | - | - | - |
| (-) Cash and Cash Equivalents | 55,624 | 77,546 | 47,584 | 42,565 | 26,852 |
| (-) Short Term Financial Investments |  | 4,208 | - | 5,179 | 8,551 |
| (-) Long Term Financial Investments | 6,339 | 3,288 | 3,270 | 12,335 | 3,283 |
| (=) Total Financing | 113,106 | 98,054 | 111,376 | 110,005 | 126,239 |

## ANNEX II - Financial Statements - Income Statement - Consolidated

| Income Statement | 2Q20 | 2Q21 | AV | AH | 1S20 | AV | 1521 | AV | AH |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue from Sales | 37,443 | 61,048 | 126.6\% | +63.0\% | 73,309 | 129.6\% | 115,418 | 127.5\% | +57.4\% |
| Domestic Market | 32,957 | 54,750 | 113.5\% | +66.1\% | 67,507 | 119.4\% | 104,453 | 115.4\% | +54.7\% |
| Dell Anno and Favorita | 15,467 | 25,176 | 52.2\% | +62.8\% | 30,821 | 54.5\% | 48,377 | 53.4\% | +57.0\% |
| New and Casa Brasileira Exclusive | 9,223 | 17,639 | 36.6\% | +91.3\% | 18,076 | 32.0\% | 33,872 | 37.4\% | +87.4\% |
| New and Casa Brasileira Multibrand | 4,592 | 8,619 | 17.9\% | +87.7\% | 8,775 | 15.5\% | 16,732 | 18.5\% | +90.7\% |
| Unicasa Corporate | 3,218 | 2,474 | 5.1\% | -23.1\% | 8,920 | 15.8\% | 3,567 | 3.9\% | -60.0\% |
| Other Revenues | 457 | 842 | 1.7\% | +84.2\% | 915 | 1.6\% | 1,905 | 2.1\% | +108.2\% |
| Exports | 4,486 | 6,298 | 13.1\% | +40.4\% | 5,802 | 10.3\% | 10,965 | 12.1\% | +89.0\% |
| Sales Deductions | $(8,216)$ | $(12,826)$ | -26.6\% | +56.1\% | $(16,764)$ | -29.6\% | $(24,903)$ | -27.5\% | +48.6\% |
| Net Revenue from Sales | 29,227 | 48,222 | 100.0\% | +65.0\% | 56,545 | 100.0\% | 90,515 | 100.0\% | +60.1\% |
| Cost of Goods Sold | $(18,765)$ | $(30,702)$ | -63.7\% | +63.6\% | $(36,331)$ | -64.3\% | $(57,898)$ | -64.0\% | +59.4\% |
| Gross Profit | 10,462 | 17,520 | 36.3\% | +67.5\% | 20,214 | 35.7\% | 32,617 | 36.0\% | +61.4\% |
| Selling Expenses | $(7,387)$ | $(8,572)$ | -17.8\% | +16.0\% | $(15,647)$ | -27.7\% | $(15,419)$ | -17.0\% | -1.5\% |
| General and Administrative Expenses | $(3,319)$ | $(3,950)$ | -8.2\% | +19.0\% | $(6,719)$ | -11.9\% | $(7,088)$ | -7.8\% | +5.5\% |
| Other Operating Income, Net | 783 | 1,411 | 2.9\% | +80.2\% | 2,094 | 3.7\% | 2,138 | 2.4\% | +2.1\% |
| Operating Income | 539 | 6,409 | 13.3\% | +1089.1\% | (58) | -0.1\% | 12,248 | 13.5\% | -21217.2\% |
| Financial Expenses | $(1,585)$ | $(1,098)$ | 2.3\% | -30.7\% | $(3,182)$ | -5.6\% | $(2,327)$ | -2.6\% | -26.9\% |
| Financial Income | 1,716 | 2,944 | 6.1\% | +71.6\% | 3,944 | 7.0\% | 4,224 | 4.7\% | -7.1\% |
| Operating Income before Income Tax and Social Contribution | 670 | 8,255 | 17.1\% | +1132.1\% | 704 | 1.2\% | 14,145 | 15.6\% | +1909.2\% |
| Income Tax and Social Contribution | (400) | $(2,961)$ | -6.1\% | +640.3\% | (542) | -1.0\% | $(5,113)$ | -5.6\% | +843.4\% |
| Current | (401) | $(1,514)$ | -3.1\% | +277.6\% | (401) | -0.7\% | $(2,887)$ | -3.2\% | +620.0\% |
| Deferred | 1 | $(1,447)$ | -3.0\% | -144800.0\% | (141) | -0.2\% | $(2,226)$ | -2.5\% | +1478.7\% |
| Net Income for the Period | 270 | 5,294 | 11.0\% | +1860.7\% | 162 | 0.3\% | 9,032 | 10.0\% | +5475.3\% |
| Earnings per Share (R\$) | 0.00 | 0.08 | 0.0\% |  | 0.00 |  | 0.14 |  |  |

## ANNEX III - Financial Statements - Balance Sheet - Consolidated

| Assets | 12/31/2020 | AV | 6/30/2021 | AV | $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current Assets | 107,177 | 52.2\% | 120,214 | 49.2\% | +12.2\% |
| Cash and Cash Equivalents | 47,584 | 23.2\% | 55,624 | 22.8\% | +16.9\% |
| Trade Accounts Receivable | 30,027 | 14.6\% | 26,565 | 10.9\% | -11.5\% |
| Inventories | 24,243 | 11.8\% | 32,362 | 13.3\% | +33.5\% |
| Advances to Suppliers | 387 | 0.2\% | 487 | 0.2\% | +25.8\% |
| Loans Granted | 775 | 0.4\% | 593 | 0.2\% | -23.5\% |
| Prepaid Expenses | 2,173 | 1.1\% | 2,731 | 1.1\% | +25.7\% |
| Recoverable Taxes | 1,483 | 0.7\% | 1,659 | 0.7\% | +11.9\% |
| Other Assets | 505 | 0.2\% | 193 | 0.1\% | -61.8\% |
| Non-Current Assets | 98,011 | 47.8\% | 123,960 | 50.8\% | +26.5\% |
| Financial Investments | 3,270 | 1.6\% | 6,339 | 2.6\% | +93.9\% |
| Trade Accounts Receivable | 8,848 | 4.3\% | 11,318 | 4.6\% | +27.9\% |
| Loans Granted | 1,732 | 0.8\% | 1,724 | 0.7\% | -0.5\% |
| Assets Held for Sale | 586 | 0.3\% | 1,113 | 0.5\% | +89.9\% |
| Deferred Income and Social Contribution Taxes | 2,902 | 1.4\% | 1,081 | 0.4\% | -62.7\% |
| Recoverable Taxes | - | 0.0\% | 1,788 | 0.7\% | n/a |
| Judicial Deposits | 1,690 | 0.8\% | 1,641 | 0.7\% | -2.9\% |
| Other Assets | 106 | 0.1\% | 111 | 0.0\% | +4.7\% |
| Investments | 20 | 0.0\% | 20 | 0.0\% | +0.0\% |
| Property, Plant and Equipment | 74,850 | 36.5\% | 95,517 | 39.1\% | +27.6\% |
| Intangible Assets | 4,007 | 2.0\% | 3,308 | 1.4\% | -17.4\% |
| Total Assets | 205,188 | 100\% | 244,174 | 100\% | +19.0\% |
| Liabilities | 12/31/2020 | AV | 6/30/2021 | AV | $\Delta$ |
| Current Liabilities | 40,173 | 19.6\% | 64,919 | 26.6\% | +61.6\% |
| Loans and Financing | - | 0.0\% | 5,202 | 0.0\% | n/a |
| Suppliers | 4,097 | 2.0\% | 6,978 | 2.9\% | +70.3\% |
| Tax Liabilities | 1,734 | 0.8\% | 2,534 | 1.0\% | +46.1\% |
| Dividends and interest on Equity Payable | 6,282 | 3.1\% | - | 0.0\% | -100.0\% |
| Payroll and Related Charges | 2,838 | 1.4\% | 4,852 | 2.0\% | +71.0\% |
| Advances from Customers | 20,399 | 9.9\% | 41,630 | 17.0\% | +104.1\% |
| Provisions | 1,227 | 0.6\% | 554 | 0.2\% | -54.8\% |
| Other Liabilities | 3,596 | 1.8\% | 3,169 | 0.2\% | -54.8\% |
| Non-Current Liabilities | 9,067 | 4.4\% | 21,248 | 8.7\% | +134.3\% |
| Loans and Financing | - | 0.0\% | 11,860 | 4.9\% | n/a |
| Tax Liabilities | - | 0.0\% | 404 | 0.2\% | n/a |
| Provisions | 9,067 | 4.4\% | 8,984 | 3.7\% | -0.9\% |
| Shareholders' equity | 155,948 | 76.0\% | 158,007 | 64.7\% | +1.3\% |
| Capital Stock | 147,000 | 71.6\% | 147,000 | 60.2\% | +0.0\% |
| Retained Profits Reserve | 1,641 | 0.8\% | 1,641 | 0.7\% | +0.0\% |
| Cumulative Translation Adjustment | 313 | 0.2\% | 334 | 0.1\% | +6.7\% |
| Additional proposed dividends | 6,994 | 3.4\% | - | 0.0\% | -100.0\% |
| Accumulated Profit/(Loss) | - | 0.0\% | 9,032 | 3.7\% | n/a |
| Total Liabilities and Shareholders' Equity | 205,188 | 100\% | 244,174 | 100\% | +19.0\% |

## ANNEX IV - Financial Statements - Cash Flow Statement - Consolidated

| Cash Flow Statement | 2Q20 | 2Q21 | $\Delta$ | 1 S 20 | 1521 | $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net income (loss) for the period | 270 | 5,294 | +1860.7\% | 162 | 9,032 | +5475.3\% |
| Adjustment to Reconcile the Net Income to Cash from OperatingActivities: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Depreciation and Amortization | 2,197 | 2,331 | +6.1\% | 4,397 | 4,631 | +5.3\% |
| Income tax and social contribution | 400 | 2,961 | +640.3\% | 542 | 5,113 | +843.4\% |
| Foreign Exchange Variation | (324) | (699) | +115.7\% | 304 | (382) | -225.7\% |
| Interest Apropriation | - | 247 | n/a | - | 422 | n/a |
| Provision for Litigation | 357 | (2) | -100.6\% | 270 | (347) | -228.5\% |
| Provision for Obsolescence | 32 | (136) | -525.0\% | 90 | (31) | -134.4\% |
| Allowance for Doubtful Accounts | 1,267 | 90 | -92.9\% | 1,706 | 303 | -82.2\% |
| Provision for Losses with credits receivable | - | - | n/a | - | - | n/a |
| Provision for Impairment Losses | 967 | - | -100.0\% | 967 | - | -100.0\% |
| Other provision | 1 | 85 | +8400.0\% | (786) | (540) | -31.3\% |
| Disposal of Property, Plant and Equipment | 5 | 538 | +10660.0\% | 5 | 563 | +11160.0\% |
| Cash Flows from Operating Activities | 5,172 | 10,709 | +107.1\% | 7,657 | 18,764 | +145.1\% |
| Changes in Assets and Liabilities |  |  |  |  |  |  |
| Trade Accounts Receivable | $(7,021)$ | 194 | -102.8\% | $(3,211)$ | 1,069 | -133.3\% |
| Inventories | $(2,800)$ | $(2,467)$ | -11.9\% | $(10,778)$ | $(8,098)$ | -24.9\% |
| Recoverable Taxes | 6 | $(1,830)$ | -30600.0\% | (829) | $(1,964)$ | +136.9\% |
| Loans Granted | 51 | 98 | +92.2\% | 161 | 190 | +18.0\% |
| Other Current and Non-Current Assets | 942 | 6 | -99.4\% | (209) | (305) | +45.9\% |
| Non-Current Assets Available for Sale | - | (527) | n/a | - | (527) | n/a |
| Suppliers | 876 | 482 | -45.0\% | 2,636 | 2,895 | +9.8\% |
| Advance from Customers | $(2,182)$ | $(1,655)$ | -24.2\% | 494 | 21,359 | +4223.7\% |
| Other Current and Non-Current Liabilities | 856 | $(2,402)$ | -380.6\% | (457) | 1,889 | -513.8\% |
| Payment of Income and Social Contibution Taxes | - | $(2,063)$ | n/a | - | $(2,623)$ | n/a |
| Net Cash from Operating Activities | $(4,100)$ | 545 | -113.3\% | $(4,536)$ | 32,649 | -819.8\% |
| Cash Flows from Investing Activities |  |  |  |  |  |  |
| Financial Investments | 4,046 | 1,157 | -71.4\% | 12,539 | $(3,069)$ | -124.5\% |
| Property, Plant and Equipment | $(1,534)$ | $(10,078)$ | +557.0\% | $(2,713)$ | $(24,875)$ | +816.9\% |
| Intangible Assets | (21) | (193) | +819.0\% | (56) | (285) | +408.9\% |
| Net Cash used in Investing Activities | 2,491 | $(9,114)$ | -465.9\% | 9,770 | $(28,229)$ | -388.9\% |
| Cash Flows from Financing Activities |  |  |  |  |  |  |
| Loans Taken | - | - | n/a | - | 17,000 | n/a |
| Loan and Interest Payments | - | 130 | n/a | - | - | n/a |
| Payment of Interest on Shareholders' Equity | - | $(6,282)$ | n/a |  | $(6,282)$ | n/a |
| Dividends Paid | - | $(6,994)$ | n/a | - | $(6,994)$ | n/a |
| Return of capital to shareholders | - | - | n/a | $(24,266)$ | - | -100.0\% |
| Cash Flows (used in) from Financing Activities | - | $(13,146)$ | n/a | $(24,266)$ | 3,724 | -115.3\% |
| Effect of exchange variation on cash and cash equivalents | 54 | (207) | -483.3\% | 323 | (104) | -132.2\% |
| Increase (Decrease) in Cash and Cash Equivalents | $(1,555)$ | $(21,922)$ | +1309.8\% | $(18,709)$ | 8,040 | -143.0\% |
| Changes in Cash and Cash Equivalents |  |  |  |  |  |  |
| At the Beginning of the Period | 28,407 | 77,546 | +173.0\% | 45,561 | 47,584 | +4.4\% |
| At the End of the Period | 26,852 | 55,624 | +107.2\% | 26,852 | 55,624 | +107.2\% |
| Increase (Decrease) in Cash and Cash Equivalents | $(1,555)$ | $(21,922)$ | +1309.8\% | $(18,709)$ | 8,040 | -143.0\% |

## ANNEX V - Gross Revenue, Gross Revenue ex-IPI and Modules Sold - Consolidated

| Gross Revenue | 1Q20 | 1Q21 | 2Q19 | 2Q20 | 3Q19 | 3Q20 | 4Q19 | 4Q20 | 1520 | 1521 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Gross Revenue | 35,866 | 54,370 | 37,443 | 61,048 | 50,438 | 52,438 | 57,345 | 66,748 | 73,309 | 115,418 |
| Domestic Market | 34,550 | 49,703 | 32,957 | 54,750 | 46,441 | 47,986 | 52,200 | 57,104 | 67,507 | 104,453 |
| Dell Anno and Favorita - Exclusive Dealers | 15,354 | 23,201 | 15,467 | 25,176 | 24,101 | 23,391 | 27,349 | 26,687 | 30,821 | 48,377 |
| New and Casa Brasileira Exclusive Dealers | 8,853 | 16,233 | 9,223 | 17,639 | 12,131 | 14,789 | 13,381 | 18,629 | 18,076 | 33,872 |
| New and Casa Brasileira Multibrand | 4,183 | 8,113 | 4,592 | 8,619 | 6,734 | 6,640 | 7,077 | 8,388 | 8,775 | 16,732 |
| Unicasa Corporate | 5,702 | 1,093 | 3,218 | 2,474 | 2,676 | 1,850 | 3,635 | 2,866 | 8,920 | 3,567 |
| Other Revenues | 458 | 1,063 | 457 | 842 | 799 | 1,316 | 758 | 534 | 915 | 1,905 |
| Export Market | 1,316 | 4,667 | 4,486 | 6,298 | 3,997 | 4,452 | 5,145 | 9,644 | 5,802 | 10,965 |
| Gross Revenue from Sales Ex-IPI | 1Q20 | 1Q21 | 2Q19 | 2Q20 | 3Q19 | 3Q20 | 4Q19 | 4Q20 | 1520 | 1521 |
| Total Gross Revenue | 34,289 | 52,094 | 35,924 | 58,559 | 48,320 | 50,280 | 54,984 | 64,124 | 70,213 | 110,653 |
| Domestic Market | 32,973 | 47,427 | 31,438 | 52,261 | 44,323 | 45,828 | 49,839 | 54,480 | 64,411 | 99,688 |
| Dell Anno and Favorita - Exclusive Dealers | 14,666 | 22,162 | 14,719 | 24,069 | 23,016 | 22,366 | 26,135 | 25,477 | 29,385 | 46,231 |
| New and Casa Brasileira Exclusive Dealers | 8,453 | 15,482 | 8,800 | 16,820 | 11,576 | 14,119 | 12,775 | 17,771 | 17,253 | 32,302 |
| New and Casa Brasileira Multibrand | 3,983 | 7,726 | 4,374 | 8,208 | 6,413 | 6,325 | 6,741 | 7,988 | 8,357 | 15,934 |
| Unicasa Corporate | 5,430 | 1,041 | 3,065 | 2,355 | 2,550 | 1,762 | 3,462 | 2,730 | 8,495 | 3,396 |
| Other Revenues | 441 | 1,016 | 480 | 809 | 768 | 1,256 | 726 | 514 | 921 | 1,825 |
| Export Market | 1,316 | 4,667 | 4,486 | 6,298 | 3,997 | 4,452 | 5,145 | 9,644 | 5,802 | 10,965 |
| Modules Sold (Units) | 1Q20 | 1Q21 | 2Q19 | 2Q20 | 3Q19 | 3Q20 | 4Q19 | 4Q20 | 1520 | 1 S 21 |
| Total Gross Revenue | 101,686 | 140,234 | 106,806 | 148,422 | 157,783 | 147,069 | 170,725 | 198,658 | 208,492 | 288,656 |
| Domestic Market | 98,464 | 132,579 | 95,040 | 135,589 | 143,755 | 134,949 | 155,380 | 175,197 | 193,504 | 268,168 |
| Dell Anno and Favorita - Exclusive Dealers | 33,755 | 42,568 | 31,280 | 44,506 | 55,452 | 48,367 | 63,159 | 56,602 | 65,035 | 87,074 |
| New and Casa Brasileira Exclusive Dealers | 33,325 | 53,220 | 35,261 | 54,117 | 47,349 | 54,343 | 51,157 | 74,231 | 68,586 | 107,337 |
| New and Casa Brasileira Multibrand | 18,279 | 32,487 | 20,383 | 30,941 | 33,008 | 28,030 | 31,957 | 38,012 | 38,662 | 63,428 |
| Unicasa Corporate | 13,099 | 3,910 | 7,910 | 5,984 | 7,881 | 4,055 | 7,967 | 6,225 | 21,009 | 9,894 |
| Other Revenues | 6 | 394 | 206 | 41 | 65 | 154 | 1,140 | 127 | 212 | 435 |
| Export Market | 3,222 | 7,655 | 11,766 | 12,833 | 14,028 | 12,120 | 15,345 | 23,461 | 14,988 | 20,488 |


[^0]:    Disclaimer: The forward-looking statements in this document related to the business prospects, projections of operating and financial results and growth prospects of Unicasa are merely estimates and as such are based exclusively on Management's expectations for the future of the business. These expectations depend substantially on market conditions, the performance of the Brazilian economy, industry and international markets, and are subject to known and unknown risks and uncertainties, which can cause such expectations to not materialize or cause actual results to differ materially from those expected and, therefore, are subject to change without prior notice.

