## UCAS

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## Investor Relations

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Bento Gonçalves, Rio Grande do Sul, May 13, 2024. Unicasa Indústria de Móveis S.A. (B3: UCAS3, Bloomberg: UCAS3: BZ, Reuters: UCAS3.SA), one of the leaders in Brazil's custom-made furniture industry and the only Brazilian publicly-held company in the sector, announces today its results for the first quarter of 2024 (1Q24). Except where stated otherwise, all variations and comparisons are in relation to the same period the previous year. The following financial and operating information, except where stated otherwise, is presented with consolidated data (including Unicasa Comércio de Móveis Ltda and Unicasa Holding, LLC), in thousands of Brazilian reais and in accordance with the International Financial Reporting Standards (IFRS).

## Period highlights

- Increse of 6.1 p.p in gross margin ( $39,6 \%$ )
- Net Revenue of -3.3\%
- Net Margin of 6.0\% (-1.3 p.p.)

| Executive Summary | 1Q23 | 1Q24 | $\Delta$ |
| :---: | :---: | :---: | :---: |
| Gross Revenue ex-IPI | 59,047 | 55,827 | -5.5\% |
| Net Revenue | 48,710 | 47,093 | -3.3\% |
| Cost of Goods Sold | $(32,401)$ | $(28,437)$ | -12.2\% |
| Gross Income | 16,309 | 18,656 | +14.4\% |
| Gross Margin | 33.5\% | 39.6\% | +6.1 p.p. |
| Selling and Administrative Expenses | $(14,844)$ | $(17,618)$ | +18.7\% |
| Other Revenues and Operating Expenses | 646 | (39) | -106.0\% |
| Operating Income | 2,111 | 999 | -52.7\% |
| Operating Margin | 4.3\% | 2.1\% | -2.2 p.p. |
| Financial Income (Expenses) Net | 1,077 | 2,383 | +121.3\% |
| Operating Income before Income Tax and Social Contribution | 3,188 | 3,382 | +6.1\% |
| Income Tax and Social Contribution | 336 | (579) | -272.3\% |
| Net Profit | 3,524 | 2,803 | -20.5\% |
| Net Margin | 7.2\% | 6.0\% | -1.3 p.p. |
| EBITDA | 4,025 | 3,783 | -6.0\% |
| EBITDA Margin | 8.3\% | 8.0\% | -0.3 p.p. |
| ROIC - UDM | 12.9\% | 5.9\% | -7.0 p.p. |

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## Message from Management

## Dear Shareholders,

During the quarter of this year, Company's revenue decreased once again. The impact of closed stores, as mentioned in recent earnings releases, has been significant for the New and Dell Anno brands. Most of the closed stores already have replacements, however, the drop in revenue caused by the closure of a store is generally faster than the recovery generated by a new store, due to the process of selecting the new store owner, renovating the store, setting up the showroom and building the customer portfolio. We have focused on our portfolio of investors interested in opening stores with us to fill this gap, but factors beyond our control worsened the impact of closed stores. These factors include dealers who did not adapt to New's new positioning or those who could not bear the decline in revenue last year. Added to these, the unstable economic scenario in Brazil creates distrust among consumers. However, we have observed the resumption of civil construction activity, which should produce future effects in our business.

Our stores in the United States have been performing according to our expectations of operational maturity, registering growth of $119 \%$ in revenues in U.S. dollar. Revenue from our exclusive dealers in the U.S. market grew $24 \%$. As such, total revenue from the export market, in U.S. dollar, increased 37\%.

The quarterly highlight was the 6.1 p.p. increase in gross margin, with the domestic market accounting for around 1.3 p.p. and the export market 4.8 p.p. In the domestic market, price adjustment is the main factor, whereas in the export market, the main factors were the increase in the recognition of revenue from end consumers; dilution of costs due to higher revenue; and more efficient management of variable costs.

Regarding operating expenses, the increase was mainly due to the addition of two own stores in the United States. In the Other operating revenues line, the sale of a fixed asset was the main factor behind the reversal of this line from revenue to expense.

The addition of two own stores in the United States, which do not yet contribute to the generation of net profit, was the main reason for the reduction in the Company's net income this quarter. When these operations start generating positive results for revenue recognition, they will contribute positively to the Company's results and reverse the current scenario, since both stores are in the process of maturing as expected.

On April 29, the Shareholders Meeting approved the distribution of dividends in the gross amount of R\$0.2009/share on May 29, 2024. All the current members of the Board of Directors were elected for one more term. The members of the Audit Committee too were reelected. The Meeting also approved updating of the Company's corporate purpose.

## Sales Performance

Same-store sales revenue decreased 2.9\%, affecting revenue by R\$1.1 million. Revenue from new stores and stores in the maturation phase increased R\$0.5 million, while stores closed during 2023 affected revenue by R\$3.0 million. Revenue from the multibrand segment declined $20.9 \%$, while Corporate revenue declined $38.6 \%$. Export revenue in U.S. dollar grew $37 \%$. Thus, the Company's revenue decreased 5.5\%.

The following chart shows the evolution of revenue between $1 Q 23$ and $1 Q 24^{(1)}$.


The following table shows the breakdown of revenue.

| Gross Revenue ex-IPI | 1Q23 | 1Q24 | $\Delta$ |
| :---: | :---: | :---: | :---: |
| Exclusive Dealers | 42,601 | 39,013 | -8.4\% |
| $\Delta$ Same Stores Sales | 4.4\% | -2.9\% |  |
| $\Delta$ Same Stores Volume ${ }^{1}$ | -13.1\% | -3.2\% |  |
| Multibrands | 5,760 | 4,558 | -20.9\% |
| Corporate | 2,246 | 1,379 | -38.6\% |
| Exports | 8,105 | 10,613 | 30.9\% |
| Gross Revenue ex-IPI | 1Q23 | 1Q24 | $\Delta$ |
| Unicasa Indústria de Móveis | 59,047 | 55,827 | -5.5\% |
| $\Delta$ Volume $^{1}$ | -34.0\% | -12.0\% |  |

${ }^{1}$ Obtained by deflating revenue by price increases passed on to dealers and excluding the discounts granted.

## Sales and Distribution Channels

Below is the evolution of our distribution network.

| Period | 1Q23 | 2Q23 | 3Q23 | 4Q23 | 1Q24 | $\boldsymbol{\Delta}(\mathbf{1})$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Exclusive Dealers | 177 | 173 | $\mathbf{1 6 8}$ | $\mathbf{1 6 5}$ | $\mathbf{1 5 9}$ | $\mathbf{( 6 )}$ |
| National Exclusive | 158 | 154 | 150 | 145 | 139 | $(6)$ |
| Export Exclusive | 19 | 19 | 18 | 20 | 20 | - |
| Multibrands | $\mathbf{9 5}$ | $\mathbf{9 0}$ | $\mathbf{9 1}$ | $\mathbf{9 1}$ | $\mathbf{9 5}$ | $\mathbf{4}$ |
| National Multibrands | 72 | 67 | 67 | 67 | 71 | 4 |
| Export Multibrands | 23 | 23 | 24 | 24 | 24 | - |

(1) Variation compared to 4Q23

Average productivity in the Same-Store criterion in the quarter was $R \$ 96,700 / \mathrm{month}, 2.6 \%$ higher than in 1Q23. The following chart shows productivity by quarter.


## Financial Performance

## Seling, General and Administrative Expenses (SG\&A)

| Selling General and Administrative Expenses | 1Q23 | 1Q24 | $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: |
| Total | $(\mathbf{1 4 , 8 4 4 )}$ | $(\mathbf{1 7 , 6 1 8})$ | $\mathbf{+ 1 8 . 7 \%}$ |
| Selling Expenses | $\mathbf{( 1 0 , 5 9 0 )}$ | $(\mathbf{1 3 , 6 5 7 )}$ | $\mathbf{+ 2 9 . 0 \%}$ |
| \% of Net Revenue | $21.7 \%$ | $29.0 \%$ | $+\mathbf{+ 7 . 3}$ p.p. |
| Administrative Expenses | $\mathbf{( 4 , 2 5 4 )}$ | $\mathbf{( 3 , 9 6 1 )}$ | $\mathbf{- 6 . 9 \%}$ |
| \% of Net Revenue | $8.7 \%$ | $8.4 \%$ | -0.3 p.p. |
| SG\&A \% of Net Revenue | $30.4 \%$ | $37.4 \%$ | $+\mathbf{+ 7 . 0}$ p.p. |

The main factor for the variation in General and Administrative expenses was the opening of two own stores in the United States.

## Other Operating Income and Expenses

In 1Q23, the Company won the lawsuit regarding presumed ICMS credit on PIS/COFINS calculation base. This quarter, the Company sold a fixed asset.

| Other Operating Income and Expenses | 1Q23 | $\mathbf{1 Q 2 4}$ | $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | :---: |
| Total | $\mathbf{6 4 6}$ | $\mathbf{( 3 9 )}$ | $\mathbf{- 1 0 6 . 0 \%}$ |
| Result from the sale of assets held for sale and of property, plant and equipment | $(138)$ | $(535)$ | $287.7 \%$ |
| Bank Premium | 64 | 49 | $-23.4 \%$ |
| Other Operating Income | 720 | 447 | $-37.9 \%$ |
| \% of Net Revenue | $\mathbf{1 . 3 \%}$ | $\mathbf{0 . 1 \%}$ | $\mathbf{- 1 . 2} \mathbf{~ p . p . ~}$ |

## Financial Result

The increase in financial result was chiefly due to the yield on financial investments.

| Financial Result | 1Q23 | 1Q24 | $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: |
| Net Financial Result | $\mathbf{1 , 0 7 7}$ | $\mathbf{2 , 3 8 3}$ | $\mathbf{+ 1 2 1 . 3 \%}$ |
| Financial Expenses | $\mathbf{( 1 , 6 0 7 )}$ | $\mathbf{( 1 , 0 4 1 )}$ | $\mathbf{- 3 5 . 2 \%}$ |
| IOF charge and bank fees | $(44)$ | $(62)$ | $+40.9 \%$ |
| Loans and financing expenses | $(353)$ | $(493)$ | $+39.7 \%$ |
| Exchange variation expenses | $(536)$ | $(110)$ | $-79.5 \%$ |
| Present value adjustment - AVP | $(619)$ | $(215)$ | $-65.3 \%$ |
| Other financial expenses | $(55)$ | $(161)$ | $+192.7 \%$ |
| Financial Income | $\mathbf{2 , 6 8 4}$ | $\mathbf{3 , 4 2 4}$ | $+\mathbf{+ 2 7 . 6 \%}$ |
| Interest income | 214 | 162 | $-24.3 \%$ |
| Discounts | 13 | 39 | $+200.0 \%$ |
| Yield from short-term investments | 452 | 1,704 | $+277.0 \%$ |
| Exchange variation income | 349 | 407 | $+16.6 \%$ |
| Present value adjustment - AVP | 1,225 | 962 | $-21.5 \%$ |
| Other financial income | 431 | 150 | $-65.2 \%$ |

## EBITDA and EBITDA Margin

| EBITDA | 1Q23 | 1Q24 | $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: |
| Net Profit in the Period | $\mathbf{3 , 5 2 4}$ | $\mathbf{2 , 8 0 3}$ | $-\mathbf{- 2 0 . 5 \%}$ |
| Income Tax and Social Contribution | $(336)$ | 579 | $-272.3 \%$ |
| Financial Result | $(1,077)$ | $(2,383)$ | $+121.3 \%$ |
| EBIT | 2,111 | 999 | $-52.7 \%$ |
| Depreciation and Amortization | 1,914 | 2,784 | $+45.5 \%$ |
| EBITDA | $\mathbf{4 , 0 2 5}$ | 3,783 | $-6.0 \%$ |
| EBITDA Margin | $8.3 \%$ | $8.0 \%$ | $-\mathbf{0 . 3}$ p.p. |

The increase in depreciation was due to the operational startup of a few machines mentioned in the Investment Plan announced in late 2021 and the depreciation of showrooms and renovations at own stores in the United States.

## Cash Flow

Cash flow from operating activities grew 73\%. However, net cash from operating activities decreased 54\%, mainly due to the lower volume of advances from customers. This reduction was partially offset by lower Capex. Thus, cash generation declined 57\%.

| Cash Flow | 1Q23 | 1Q24 | $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: |
| Cash Flows from Operating Activities | 3,671 | 6,348 | $+72.9 \%$ |
| Changes in Assets and Liabilities | 34,121 | 11,020 | $-67.7 \%$ |
| Financial Investments | $(181)$ | $(1,195)$ | $+560.2 \%$ |
| Cash generated by investment activities | $(19,230)$ | $(8,254)$ | $-57.1 \%$ |
| Cash generated by financing activities | $(1,764)$ | $(2,366)$ | $+34.1 \%$ |
| Effect of exchange variation on cash and cash equivalents | 418 | 537 | $+28.5 \%$ |
| Cash flow (burn) | $\mathbf{1 7 , 0 3 5}$ | $\mathbf{6 , 0 9 0}$ | $\mathbf{- 6 4 . 3 \%}$ |
| Financial Investments | 181 | $\mathbf{1 , 1 9 5}$ | $+560.2 \%$ |
| Cash flow and Financial Investments | $\mathbf{1 7 , 2 1 6}$ | $\mathbf{7 , 2 8 5}$ | $\mathbf{- 5 7 . 7 \%}$ |

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## Net Cash

| Net Cash | $\mathbf{3 1 / 1 2 / 2 0 2 3}$ | $\mathbf{3 1 / 0 3 / 2 0 2 4}$ | $\boldsymbol{\Delta}$ |
| :--- | ---: | ---: | ---: |
| Short Term Debt | 4,749 | 3,566 | $-24.9 \%$ |
| Long Term Debt | 49,228 | 47,988 | $-2.5 \%$ |
| Gross Debt | $\mathbf{5 3 , 9 7 7}$ | $\mathbf{5 1 , 5 5 4}$ | $\mathbf{- 4 . 5 \%}$ |
| Cash and Cash Equivalents | 26,100 | 32,190 | $+23.3 \%$ |
| Financial Investments | 43,673 | 44,868 | $+2.7 \%$ |
| Net Debt/(Cash Surplus) | $\mathbf{( 1 5 , 7 9 6 )}$ | $\mathbf{( 2 5 , 5 0 4 )}$ | $\mathbf{+ 6 1 . 5 \%}$ |

Return on Invested Capital (ROIC) and Return on Equity (ROE) in the last twelve months (LTM)

| NOPLAT (Net Operating Profit Less Adjusted Taxes) | 1Q24 | 4Q23 | 3Q23 | 2Q23 | 1Q23 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (=) EBITDA | 3,783 | 3,440 | 7,071 | 2,677 | 4,025 |
| Depreciation | 2,784 | 2,663 | 2,220 | 2,164 | 1,914 |
| (=) EBIT | 999 | 777 | 4,851 | 513 | 2,111 |
| Income Tax and Social Contribution | (579) | 4,301 | $(2,446)$ | (461) | 336 |
| Financial Result Income Tax Reversal | 810 | 487 | 515 | 395 | 366 |
| (=) Operating Net Income (NOPLAT) | 1,230 | 5,565 | 2,920 | 447 | 2,813 |
| (=) Operating Net Income (NOPLAT) - Last Twelve Months | 10,162 | 11,745 | 10,726 | 13,502 | 21,035 |
| ROIC (Return on Invested Capital) | 1Q24 | 4Q23 | 3Q23 | 2Q23 | 1Q23 |
| Invested Capital - LTM | 173,692 | 169,518 | 167,468 | 167,468 | 163,553 |
| ROIC - LTM | 5.9\% | 6.9\% | 6.4\% | 8.1\% | 12.9\% |
| ROE (Return on Equity) | 1Q24 | 4Q23 | 3Q23 | 2Q23 | 1Q23 |
| Net Profit | 2,803 | 6,509 | 3,921 | 1,213 | 3,524 |
| Net Profit - Last Twelve Months | 14,446 | 15,167 | 13,619 | 17,058 | 26,301 |
| Shareholders' equity | 193,055 | 189,995 | 197,009 | 192,763 | 191,998 |
| Shareholders' equity - Last Twelve Months | 193,206 | 192,941 | 192,626 | 192,387 | 191,322 |
| ROE - LTM | 7.5\% | 7.9\% | 7.1\% | 8.9\% | 13.7\% |

## ANNEX I - Working Capital and Capital Invested

| Invested Capital | 31/03/2024 | 31/12/2023 | 30/09/2023 | 30/06/2023 | 31/03/2023 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operational Assets | 77,310 | 75,074 | 77,325 | 78,330 | 96,333 |
| (+) Trade Accounts Receivable | 24,335 | 20,163 | 24,241 | 22,142 | 25,883 |
| (+) Long Term Trade Accounts Receivable | 11,948 | 13,611 | 14,659 | 14,982 | 13,308 |
| (+) Long Term Loans Granted | 176 | 352 | 329 | 541 | 788 |
| (+) Inventories | 27,951 | 27,640 | 30,062 | 31,773 | 32,688 |
| (+) Advances to Suppliers | 2,189 | 1,494 | 1,341 | 1,241 | 2,341 |
| (+) Loans Granted | 1,335 | 1,549 | 1,495 | 1,459 | 1,439 |
| (+) Prepaid Expenses | 4,836 | 5,975 | 4,864 | 4,982 | 15,046 |
| (+) Recoverable Taxes | 4,540 | 4,290 | 334 | 1,210 | 4,800 |
| (+) Other Assets | - | - | - | - | 40 |
| Operational Liabilities | 78,943 | 66,860 | 86,673 | 84,429 | 91,352 |
| (-) Suppliers | 9,534 | 6,554 | 10,702 | 13,046 | 13,999 |
| (-) Tax Liabilities | 2,664 | 1,743 | 3,552 | 1,775 | 3,446 |
| (-) Payroll and Related Charges | 6,395 | 5,233 | 9,179 | 7,508 | 5,988 |
| (-) Advances from Customers | 55,316 | 46,846 | 59,173 | 59,315 | 63,752 |
| (-) Provisions | - | 107 | 116 | 162 | 186 |
| (-) Leases Payable | 3,301 | 3,139 | 1,461 | 1,389 | 1,439 |
| (-) Other Liabilities | 1,733 | 3,238 | 2,490 | 1,234 | 2,542 |
| (=) Working Capital | $(1,633)$ | 8,214 | $(9,348)$ | $(6,099)$ | 4,981 |
| Non-current Operating Assets | 207,264 | 204,738 | 188,569 | 186,570 | 173,402 |
| (+) Assets Held for Sale | 1,597 | 1,597 | 2,746 | 2,746 | 2,746 |
| (+) Deferred Income Tax and Social Contribution | 4,117 | 3,862 | 2,659 | 2,660 | 3,194 |
| (+) Recoverable Taxes | 222 | 2,363 | 2,322 | 2,276 | 2,231 |
| (+) Judicial Deposits | 575 | 575 | 487 | 1,021 | 1,025 |
| (+) Other Assets | 3,131 | 3,136 | 3,245 | 3,176 | 3,276 |
| (+) Investments | 20 | 20 | 20 | 20 | 20 |
| (+) Property, Plant and Equipment | 192,762 | 188,746 | 174,971 | 172,612 | 159,080 |
| (+) Intangible Assets | 4,840 | 4,439 | 2,119 | 2,059 | 1,830 |
| Non-current Operating Liabilities | 26,408 | 27,081 | 14,839 | 15,180 | 15,857 |
| (-) Tax Liabilities | 253 | 404 | 1,098 | 404 | 404 |
| (-) Other Assets | 749 | 864 | 1,004 | 1,114 | 1,235 |
| (-) Leases Payable | 20,759 | 20,702 | 7,637 | 7,621 | 8,285 |
| (-) Provisions | 4,647 | 5,111 | 5,100 | 6,041 | 5,933 |
| (=) Fixed Capital | 180,856 | 177,657 | 173,730 | 171,390 | 157,545 |
| (=) Total invested capital | 179,223 | 185,871 | 164,382 | 165,291 | 162,526 |
| Financing |  |  |  |  |  |
| (+) Shareholders' equity | 193,055 | 189,995 | 197,009 | 192,763 | 191,998 |
| (+) Dividends and interest on Equity Payable | 11,672 | 11,672 | - | - | 10,617 |
| (+) Short Term Loans Granted | 3,566 | 4,749 | 4,748 | 4,771 | 5,253 |
| (+) Long Term Loans Granted | 47,988 | 49,228 | 1,186 | 2,372 | 3,558 |
| (-) Cash and Cash Equivalents | 32,190 | 26,100 | 29,913 | 26,099 | 40,563 |
| (-) Short Term Financial Investments | 34,386 | 33,478 | 4,788 | 4,705 | 4,627 |
| (-) Long Term Financial Investments | 10,482 | 10,195 | 3,860 | 3,811 | 3,710 |
| (=) Total Financing | 179,223 | 185,871 | 164,382 | 165,291 | 162,526 |

ANNEX II - Financial Statements - Income Statement - Consolidated

| Income Statement | 1Q23 | AV | 1Q24 | AV | $\Delta$ | AH |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Sales Revenue ex-IPI | 59,047 | 121.2\% | 55,827 | 118.5\% | $(3,220)$ | -5.5\% |
| Domestic Market | 50,942 | 104.6\% | 45,214 | 96.0\% | $(5,728)$ | -11.2\% |
| Exclusive Dealers | 42,601 | 87.5\% | 39,013 | 82.8\% | $(3,588)$ | -8.4\% |
| Multibrands | 5,760 | 11.8\% | 4,558 | 9.7\% | $(1,202)$ | -20.9\% |
| Unicasa Corporate | 2,246 | 4.6\% | 1,379 | 2.9\% | (868) | -38.6\% |
| Other Revenues | 335 | 0.7\% | 265 | 0.6\% | (70) | -20.9\% |
| Exports | 8,105 | 16.6\% | 10,613 | 22.5\% | 2,508 | +30.9\% |
| Sales Deductions | $(10,337)$ | -21.2\% | $(8,734)$ | -18.5\% | 1,603 | -15.5\% |
| Net Revenue from Sales | 48,710 | 100.0\% | 47,093 | 100.0\% | $(1,617)$ | -3.3\% |
| Cost of Goods Sold | $(32,401)$ | -66.5\% | $(28,437)$ | -60.4\% | 3,964 | -12.2\% |
| Gross Profit | 16,309 | 33.5\% | 18,656 | 39.6\% | 2,347 | +14.4\% |
| Selling Expenses | $(10,590)$ | -21.7\% | $(13,657)$ | -29.0\% | $(3,067)$ | +29.0\% |
| General and Administrative Expenses | $(4,254)$ | -8.7\% | $(3,961)$ | -8.4\% | 293 | -6.9\% |
| Other Operating Income, Net | 646 | 1.3\% | (39) | -0.1\% | (685) | -106.0\% |
| Operating Income | 2,111 | 4.3\% | 999 | 2.1\% | $(1,112)$ | -52.7\% |
| Financial Expenses | $(1,607)$ | -3.3\% | $(1,041)$ | -2.2\% | 566 | -35.2\% |
| Financial Income | 2,684 | 5.5\% | 3,424 | 7.3\% | 740 | +27.6\% |
| Operating Income before Income Tax and Social Contribution | 3,188 | 6.5\% | 3,382 | 7.2\% | 194 | +6.1\% |
| Income Tax and Social Contribution | 336 | 0.7\% | (579) | -1.2\% | (915) | -272.3\% |
| Current | 260 | 0.5\% | (876) | -1.9\% | $(1,136)$ | -436.9\% |
| Deferred | 76 | 0.2\% | 297 | 0.6\% | 221 | +290.8\% |
| Net Profit in the Period | 3,524 | 7.2\% | 2,803 | 6.0\% | (721) | -20.5\% |
| Earnings per Share (R\$) | 0.05 |  | 0.04 |  | 0.01 |  |

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## ANNEX III - Financial Statements - Balance Sheet - Consolidated

| Assets | 31/12/2023 | AV | 31/03/2024 | AV | $\Delta$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Current Assets | 120,689 | 34.5\% | 131,762 | 36.4\% | +9.2\% |
| Cash and Cash Equivalents | 26,100 | 7.5\% | 32,190 | 8.9\% | +23.3\% |
| Restricted Marketable Securities | 33,478 | 9.6\% | 34,386 | 9.5\% | +2.7\% |
| Trade Accounts Receivable | 20,163 | 5.8\% | 24,335 | 6.7\% | +20.7\% |
| Inventories | 27,640 | 7.9\% | 27,951 | 7.7\% | +1.1\% |
| Advances to Suppliers | 1,494 | 0.4\% | 2,189 | 0.6\% | +46.5\% |
| Loans Granted | 1,549 | 0.4\% | 1,335 | 0.4\% | -13.8\% |
| Prepaid Expenses | 5,975 | 1.7\% | 4,836 | 1.3\% | -19.1\% |
| Recoverable Taxes | 4,290 | 1.2\% | 4,540 | 1.3\% | +5.8\% |
| Non-Current Assets | 228,896 | 65.5\% | 229,870 | 63.6\% | +0.4\% |
| Financial Investments | 10,195 | 2.9\% | 10,482 | 2.9\% | +2.8\% |
| Trade Accounts Receivable | 13,611 | 3.9\% | 11,948 | 3.3\% | -12.2\% |
| Loans Granted | 352 | 0.1\% | 176 | 0.0\% | -50.0\% |
| Assets Held for Sale | 1,597 | 0.5\% | 1,597 | 0.4\% | +0.0\% |
| Deferred Income Tax and Social Contribution | 3,862 | 1.1\% | 4,117 | 1.1\% | +6.6\% |
| Recoverable Taxes | 2,363 | 0.7\% | 222 | 0.1\% | -90.6\% |
| Judicial Deposits | 575 | 0.2\% | 575 | 0.2\% | +0.0\% |
| Other Assets | 3,136 | 0.9\% | 3,131 | 0.9\% | -0.2\% |
| Investments | 20 | 0.0\% | 20 | 0.0\% | +0.0\% |
| Property, Plant and Equipment | 188,746 | 54.0\% | 192,762 | 53.3\% | +2.1\% |
| Intangible Assets | 4,439 | 1.3\% | 4,840 | 1.3\% | +9.0\% |
| Total Assets | 349,585 | 100\% | 361,632 | 100\% | +3.4\% |
| Liabilities | 31/12/2023 | AV | 31/03/2024 | AV | $\Delta$ |
| Current Liabilities | 83,281 | 23.8\% | 94,181 | 26.0\% | +13.1\% |
| Loans and Financing | 4,749 | 1.4\% | 3,566 | 1.4\% | -24.9\% |
| Suppliers | 6,554 | 1.9\% | 9,534 | 2.6\% | +45.5\% |
| Tax Liabilities | 1,743 | 0.5\% | 2,664 | 0.7\% | +52.8\% |
| Dividends and interest on Equity Payable | 11,672 | 3.3\% | 11,672 | 3.2\% | +0.0\% |
| Payroll and Related Charges | 5,233 | 1.5\% | 6,395 | 1.8\% | +22.2\% |
| Advances from Customers | 46,846 | 13.4\% | 55,316 | 15.3\% | +18.1\% |
| Provisions | 107 | 0.0\% | - | 0.0\% | -100.0\% |
| Other Liabilities | 3,238 | 0.9\% | 1,733 | 0.5\% | -46.5\% |
| Leases Payable | 3,139 | 0.9\% | 3,301 | 0.5\% | -46.5\% |
| Non-Current Liabilities | 76,309 | 21.8\% | 74,396 | 20.6\% | -2.5\% |
| Loans and Financing | 49,228 | 14.1\% | 47,988 | 13.3\% | -2.5\% |
| Tax Liabilities | 404 | 0.1\% | 253 | 0.1\% | -37.4\% |
| Provisions | 5,111 | 1.5\% | 4,647 | 1.3\% | -9.1\% |
| Other Liabilities | 864 | 0.2\% | 749 | 0.2\% | -13.3\% |
| Leases Payable | 20,702 | 5.9\% | 20,759 | 5.7\% | +0.3\% |
| Shareholders' equity | 189,995 | 54.3\% | 193,055 | 53.4\% | +1.6\% |
| Capital Stock | 147,000 | 42.0\% | 147,000 | 40.6\% | +0.0\% |
| Retained Profits Reserve | 43,284 | 12.4\% | 43,284 | 12.0\% | +0.0\% |
| Cumulative Translation Adjustment | (289) | -0.1\% | (32) | 0.0\% | -88.9\% |
| Accumulated Profit/(Loss) | - | 0.0\% | 2,803 | 0.8\% | n/a |
| Total Liabilities and Shareholders' Equity | 349,585 | 100\% | 361,632 | 100\% | +3.4\% |

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## ANNEX IV - Financial Statements - Cash Flow Statement - Consolidated

| Cash Flow Statement | 1Q23 | 1Q24 | $\Delta$ |
| :---: | :---: | :---: | :---: |
| Net profit (loss) in the period | 3,524 | 2,803 | -20.5\% |
| Adjustment to Reconcile Net Profit to Cash from Operating Activities: |  |  |  |
| Depreciation and Amortization | 1,914 | 2,784 | +45.5\% |
| Income tax and social contribution | (336) | 579 | -272.3\% |
| Foreign Exchange Variation | (260) | (219) | -15.8\% |
| Interest Appropriation | 353 | 493 | +39.7\% |
| Provision for Litigation | 79 | (464) | -687.3\% |
| Provision for Obsolescence | 54 | 156 | +188.9\% |
| Allowance for Doubtful Accounts | 86 | 17 | -80.2\% |
| Other provision | $(2,005)$ | $(1,223)$ | -39.0\% |
| Disposal of Property, Plant and Equipment | 262 | 1,422 | +442.7\% |
| Cash Flows from Operating Activities | 3,671 | 6,348 | +72.9\% |
| Changes in Assets and Liabilities |  |  |  |
| Trade Accounts Receivable | 4,760 | $(2,147)$ | -145.1\% |
| Inventories | 2,863 | (467) | -116.3\% |
| Recoverable Taxes | $(2,535)$ | 1,891 | -174.6\% |
| Loans Granted | (928) | 390 | -142.0\% |
| Other Current and Non-Current Assets | 411 | (640) | -255.7\% |
| Suppliers | 5,967 | 2,820 | -52.7\% |
| Advance from Customers | 21,315 | 8,470 | -60.3\% |
| Tax Liabilities | 759 | 469 | -38.2\% |
| Other Current and Non-Current Liabilities | 1,509 | 658 | -56.4\% |
| Payment of Income Tax and Social Contribution | - | (424) | n/a |
| Net Cash from Operating Activities | 37,792 | 17,368 | -54.0\% |
| Cash Flows from Investing Activities |  |  |  |
| Financial Investments | (181) | $(1,195)$ | +560.2\% |
| Property, Plant and Equipment | $(19,074)$ | $(7,613)$ | -60.1\% |
| Intangible Assets | (156) | (641) | +310.9\% |
| Net Cash used in Investing Activities | $(19,411)$ | $(9,449)$ | -51.3\% |
| Cash Flows from Financing Activities |  |  |  |
| Loan and Interest Payments | $(1,550)$ | $(1,830)$ | +18.1\% |
| Lease payment | (214) | (536) | +150.5\% |
| Cash Flows (used in) from Financing Activities | $(1,764)$ | $(2,366)$ | +34.1\% |
| Effect of exchange variation on cash and cash equivalents | 418 | 537 | +28.5\% |
| Increase (Decrease) in Cash and Cash Equivalents | 17,035 | 6,090 | -64.3\% |
| Changes in Cash and Cash Equivalents |  |  |  |
| At the Beginning of the Period | 23,528 | 26,100 | +10.9\% |
| At the End of the Period | 40,563 | 32,190 | -20.6\% |
| Increase (Decrease) in Cash and Cash Equivalents | 17,035 | 6,090 | -64.3\% |

## ANNEX V -Gross Revenue ex-IPI AND Additional Information - Consolidated

| Gross Revenue from Sales Ex-IPI | 1Q23 | 1Q24 | 2Q22 | 2Q23 | 3Q22 | 3Q23 | 4Q22 | 4Q23 | 2022 | 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross Revenue from Sales Ex-IPI | 59,047 | 55,827 | 70,753 | 62,228 | 79,657 | 70,649 | 76,273 | 70,052 | 298,655 | 261,976 |
| Domestic Market | 50,942 | 45,214 | 60,717 | 53,688 | 67,781 | 58,071 | 64,814 | 56,897 | 257,859 | 219,598 |
| Exclusive Dealers | 42,601 | 39,013 | 43,971 | 42,377 | 52,599 | 48,646 | 55,084 | 49,000 | 200,021 | 182,969 |
| Multibrands | 5,760 | 4,558 | 8,902 | 6,188 | 9,280 | 5,410 | 6,483 | 5,884 | 32,594 | 22,897 |
| Unicasa Corporate | 2,246 | 1,379 | 7,219 | 4,642 | 4,756 | 3,534 | 2,440 | 1,581 | 21,886 | 12,004 |
| Other Revenues | 335 | 265 | 625 | 481 | 1,147 | 481 | 807 | 432 | 3,358 | 1,729 |
| Export Market | 8,105 | 10,613 | 10,036 | 8,540 | 11,876 | 12,578 | 11,459 | 13,155 | 40,796 | 42,378 |
| Additional Information | 1Q23 | 1Q24 | 2Q22 | 2Q23 | 3Q22 | 3Q23 | 4Q22 | 4Q23 | 2022 | 2023 |
| $\Delta$ Same Stores Sales | 4.4\% | -2.9\% | 15.2\% | 8.0\% | 14.6\% | -1.7\% | 5.5\% | -6.5\% | 17.8\% | -0.7\% |
| $\Delta$ Same Stores Volume | -13.1\% | -3.2\% | -2.1\% | -4.6\% | -8.0\% | -7.6\% | -14.4\% | -11.2\% | -4.4\% | -8.5\% |
| $\Delta$ Total Volume | -34.0\% | -12.0\% | -0.3\% | -24.2\% | -14.3\% | -20.8\% | -29.0\% | -15.2\% | -8.5\% | -23.8\% |


[^0]:    Disclaimer: The forward-looking statements in this document related to the business prospects, projections of operating and financial results and growth prospects of Unicasa are merely estimates and as such are based exclusively on Management's expectations for the future of the business. These expectations depend substantially on market conditions, the performance of the Brazilian economy, industry and international markets, and are subject to known and unknown risks and uncertainties, which can cause such expectations to not materialize or cause actual results to differ materially from those expected and, therefore, are subject to change without prior notice.

