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Company Information / Capital Breakdown

Number of Shares (Units)	Current Quarter 3/31/2026
Paid-in Capital	
Common	66,086,364
Preferred	0
Total	66,086,364
Treasury Shares	
Common	0
Preferred	0
Total	0

Parent Company Financial Statements / Balance Sheet – Assets**(In thousands of R\$)**

Code	Description	Current quarter 3/31/2026	Previous year 12/31/2025
1	Total Assets	377,429	380,115
1.01	Current Assets	104,291	123,306
1.01.01	Cash and Cash Equivalents	25,319	36,857
1.01.02	Financial Investments	13,924	16,484
1.01.02.03	Financial Investments Stated at Amortized Cost	13,924	16,484
1.01.03	Accounts Receivable	24,729	29,033
1.01.03.01	Trade Receivables	24,729	29,033
1.01.04	Inventories	29,199	28,426
1.01.06	Recoverable Taxes	4,784	6,291
1.01.06.01	Current Recoverable Taxes	4,784	6,291
1.01.08	Other Current Assets	6,336	6,215
1.01.08.03	Other	6,336	6,215
1.01.08.03.01	Advances and Prepayments	438	973
1.01.08.03.02	Loans Granted	1,406	1,427
1.01.08.03.03	Prepaid Expenses	4,492	3,815
1.02	Non-Current Assets	273,138	256,809
1.02.01	Long-Term Assets	46,665	34,422
1.02.01.03	Financial Investments Measured at Amortized Cost	23,474	12,689
1.02.01.04	Accounts Receivable	13,089	14,236
1.02.01.04.01	Trade Receivables	13,089	14,236
1.02.01.07	Deferred Taxes	3,859	701
1.02.01.07.01	Deferred Income Tax and Social Contribution	3,859	701
1.02.01.10	Other Non-Current Assets	6,243	6,796
1.02.01.10.01	Non-current Assets for Sale	2,090	2,090
1.02.01.10.03	Recoverable Taxes	846	1,068
1.02.01.10.04	Judicial Deposits	468	468
1.02.01.10.05	Loans Granted	2,787	3,128
1.02.01.10.06	Other Assets	52	42
1.02.02	Investments	37,205	31,734
1.02.02.01	Equity Interest	37,205	31,734
1.02.02.01.02	Interest in Subsidiaries	37,185	31,714
1.02.02.01.04	Other Investments	20	20
1.02.03	Property, Plant and Equipment	186,548	187,807
1.02.03.01	Property, Plant and Equipment in Use	177,305	176,146
1.02.03.03	Property, Plant and Equipment in Progress	9,243	11,661
1.02.04	Intangible Assets	2,720	2,846
1.02.04.01	Intangible Assets	2,720	2,846
1.02.04.01.02	Intangible Assets in Use	2,720	2,846

Parent Company Financial Statements / Balance Sheet – Liabilities**(In thousands of R\$)**

Code	Description	Current quarter 3/31/2026	Previous year 12/31/2025
2	Total Liabilities	377,429	380,115
2.01	Current Liabilities	78,324	69,369
2.01.01	Payroll and Related Charges	8,137	6,714
2.01.01.01	Payroll	1,380	1,569
2.01.01.02	Labor Liabilities	6,757	5,145
2.01.02	Trade Payables	7,785	7,359
2.01.02.01	Domestic Suppliers	7,747	4,106
2.01.02.02	Foreign Suppliers	38	3,253
2.01.03	Tax Liabilities	1,523	1,330
2.01.03.01	Federal Tax Liabilities	700	1,089
2.01.03.01.02	Other Tax and Federal Liabilities	700	1,089
2.01.03.02	State Tax Liabilities	818	232
2.01.03.03	Municipal Tax Liabilities	5	9
2.01.04	Loans and Financing	13,840	12,078
2.01.04.01	Loans and Financing	13,840	12,078
2.01.05	Other Liabilities	47,039	41,888
2.01.05.02	Other	47,039	41,888
2.01.05.02.04	Contractual Obligations	44,765	38,675
2.01.05.02.05	Other Current Liabilities	2,274	3,213
2.02	Non-Current Liabilities	126,064	130,333
2.02.01	Loans and Financing	119,337	123,077
2.02.01.01	Loans and Financing	119,337	123,077
2.02.02	Other Liabilities	1,049	1,183
2.02.02.02	Other	1,049	1,183
2.02.02.02.06	Other Non-Current Liabilities	1,049	1,183
2.02.04	Provisions	5,678	6,073
2.02.04.01	Provisions for Tax, Social Security, Labor and Civil Liabilities	5,678	6,073
2.02.04.01.02	Provisions for Social Security and Labor Liabilities	136	240
2.02.04.01.04	Provisions for Civil Liabilities	5,542	5,833
2.03	Equity	173,041	180,413
2.03.01	Paid-in Capital	147,000	147,000
2.03.04	Profit Reserves	32,183	32,183
2.03.04.01	Legal reserve	5,966	5,966
2.03.04.10	Expansion Reserve	26,217	26,217
2.03.05	Retained Profits/Accumulated Losses	-7,123	0
2.03.07	Cumulative Translation Adjustments	981	1,230

Parent Company Financial Statements / Statement of Income
(In thousands of R\$)

Code	Description	Current quarter 1/1/2026 to 3/31/2026	Same quarter of previous year 1/1/2025 to 3/31/2025
3.01	Income from Sale of Goods and/or Services	37,994	39,947
3.02	Cost of Goods Sold and/or Services	-29,950	-29,465
3.03	Gross Profit	8,044	10,482
3.04	Operating Expenses/Income	-17,888	-16,768
3.04.01	Selling Expenses	-11,267	-10,071
3.04.02	General and Administrative Expenses	-5,075	-4,451
3.04.04	Other Operating Income	621	461
3.04.05	Other Operating Expenses	-65	-4
3.04.06	Equity Income (Loss)	-2,102	-2,703
3.05	Earnings Before Financial Result and Taxes	-9,844	-6,286
3.06	Financial Result	-437	-1,138
3.06.01	Financial Income	3,588	2,453
3.06.02	Financial Expenses	-4,025	-3,591
3.07	Earnings Before Income Taxes	-10,281	-7,424
3.08	Income Tax and Social Contribution on Income	3,158	2,000
3.08.02	Deferred	3,158	2,000
3.09	Net Income (Loss) from Continuing Operations	-7,123	-5,424
3.11	Net Income (Loss) for the Period	-7,123	-5,424
3.99	Earnings per Share - (R\$/Share)		
3.99.01	Basic Earnings per Share		
3.99.01.01	Common	-0.10778	-0.08207
3.99.02	Diluted Earnings per Share		
3.99.02.01	Common	-0.10778	-0.08207

Parent Company Financial Statements / Statement of Comprehensive Income

(In thousands of R\$)

Code	Description	Current quarter 1/1/2026 to 3/31/2026	Same quarter of previous year 1/1/2025 to 3/31/2025
4.01	Net Income for the Period	-7,123	-5,424
4.02	Other Comprehensive Income	-249	-534
4.02.01	Cumulative translation adjustments of foreign currency	-249	-534
4.03	Comprehensive Income (Loss) for the Period	-7,372	-5,958

Parent Company Financial Statements / Statement of Cash Flows (Indirect Method)**(In thousands of R\$)**

Code	Description	YTD current year 1/1/2026 to 3/31/2026	YTD previous year 1/1/2025 to 3/31/2025
6.01	Net Cash from Operating Activities	11,358	14,388
6.01.01	Cash Provided by Operations	-3,061	705
6.01.01.01	Net Income (Loss) for the Period	-7,123	-5,424
6.01.01.02	Depreciation and Amortization	3,730	2,638
6.01.01.03	Exchange Variation – Trade Receivables	428	1,378
6.01.01.04	Income Tax and Social Contribution	-3,158	-2,000
6.01.01.05	Interest on Loans and Financing	2,461	1,776
6.01.01.06	Provision for Labor, Tax, Civil and Termination of Commercial Relationship Risks	-395	-223
6.01.01.07	Provision for Obsolescence	-558	354
6.01.01.08	Allowance for Doubtful Accounts – Accounts Receivable and Loans Granted	291	-15
6.01.01.10	Other Provisions	-789	-300
6.01.01.11	Exchange Variation – Trade Payables	-115	-186
6.01.01.14	Write-offs of Property, Plant and Equipment	65	4
6.01.01.15	Equity Income (Loss)	2,102	2,703
6.01.02	Changes in Assets and Liabilities	14,419	13,683
6.01.02.01	Trade Receivables	4,732	-1,506
6.01.02.02	Inventories	-216	-4,971
6.01.02.03	Taxes Recoverable	1,729	2,002
6.01.02.05	Loans Granted	362	167
6.01.02.08	Other Current and Non-Current Assets	-153	-838
6.01.02.14	Trade Payables	541	7,840
6.01.02.15	Contractual Liabilities	6,090	10,466
6.01.02.16	Tax Liabilities	193	-1,422
6.01.02.17	Other Current and Non-Current Liabilities	1,141	1,945
6.02	Net Cash from Investing Activities	-18,457	4,924
6.02.01	Financial Investments	-8,225	13,097
6.02.02	Capital Payment in Subsidiary	-7,822	0
6.02.04	Acquisition of Property, Plant and Equipment	-2,377	-8,098
6.02.05	Acquisition of Intangible Assets	-33	-75
6.03	Net Cash from Financing Activities	-4,439	11,301
6.03.01	Loans Taken	0	12,204
6.03.02	Payment of Interest on Loans	-2,214	-820
6.03.04	Payment of Loans	-2,225	-83
6.05	Increase (Decrease) in Cash and Cash Equivalents	-11,538	30,613
6.05.01	Cash and Cash Equivalents at the Beginning of the Period	36,857	6,920
6.05.02	Cash and Cash Equivalents at the End of the Period	25,319	37,533

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ITR – Quarterly Information – March 31, 2026 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Parent Company Financial Statements / Statement of Changes in Equity – 1/1/2026 to 3/31/2026

(In thousands of R\$)

Code	Description	Paid-In Capital	Capital Reserves, Options Granted and Treasury Shares	Income Reserve	Retained Profits or Accumulated Losses	Other Comprehensive Income	Equity
5.01	Opening Balances	147,000	0	32,183	0	1,230	180,413
5.02	Prior-year Adjustments	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	32,183	0	1,230	180,413
5.04	Capital Transactions with Partners	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	-7,123	-249	-7,372
5.05.01	Net Income for the Period	0	0	0	-7,123	0	-7,123
5.05.02	Other Comprehensive Income (Loss)	0	0	0	0	-249	-249
5.05.02.04	Translation Adjustments in the Period	0	0	0	0	-249	-249
5.06	Internal Changes in Equity	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	32,183	-7,123	981	173,041

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – March 31, 2026 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Parent Company Financial Statements / Statement of Changes in Equity – 1/1/2025 to 3/31/2025

(In thousands of R\$)

Code	Description	Paid-In Capital	Capital Reserves, Options Granted and Treasury Shares	Income Reserve	Retained Profits or Accumulated Losses	Other Comprehensive Income	Equity
5.01	Opening Balances	147,000	0	43,732	0	1,650	192,382
5.02	Prior-year Adjustments	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000	0	43,732	0	1,650	192,382
5.04	Capital Transactions with Partners	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0	0	0	-5,424	-534	-5,958
5.05.01	Net Income for the Period	0	0	0	-5,424	0	-5,424
5.05.02	Other Comprehensive Income (Loss)	0	0	0	0	-534	-534
5.05.02.04	Translation Adjustments in the Period	0	0	0	0	-534	-534
5.06	Internal Changes in Equity	0	0	0	0	0	0
5.07	Closing Balances	147,000	0	43,732	-5,424	1,116	186,424

Parent Company Financial Statements / Statement of Value Added**(In thousands of R\$)**

Code	Description	YTD current year 1/1/2026 to 3/31/2026	YTD previous year 1/1/2025 to 3/31/2025
7.01	Income	47,383	49,656
7.01.01	Sales of Goods, Products and Services	47,118	49,184
7.01.02	Other Income	556	457
7.01.04	Addition to/Reversal of Allowance for Doubtful Accounts	-291	15
7.02	Inputs Acquired from Third Parties	-31,990	-34,989
7.02.01	Cost of Products Sold and Services Rendered	-20,966	-23,379
7.02.02	Supplies, Electricity, Outsourced Services and Others	-9,338	-9,196
7.02.03	Loss/Recovery of Asset Values	558	-354
7.02.04	Other	-2,244	-2,060
7.03	Gross Value Added	15,393	14,667
7.04	Retentions	-3,730	-2,638
7.04.01	Depreciation, Amortization and Depletion	-3,730	-2,638
7.05	Net Added Value Produced	11,663	12,029
7.06	Added Value from Transfers	1,591	-184
7.06.01	Equity Income (Loss)	-2,102	-2,703
7.06.02	Financial Income	3,693	2,519
7.07	Total Value Added to Distribute	13,254	11,845
7.08	Distribution of Added Value	13,254	11,845
7.08.01	Personnel	12,841	11,371
7.08.01.01	Direct Compensation	10,231	9,347
7.08.01.02	Benefits	1,577	1,347
7.08.01.03	F.G.T.S. (Government Severance Fund)	1,033	677
7.08.02	Taxes, Fees and Contributions	4,012	3,538
7.08.02.01	Federal	1,584	1,795
7.08.02.02	State	2,413	1,731
7.08.02.03	Municipal	15	12
7.08.03	Remuneration of Loan Capital	3,524	2,360
7.08.03.01	Interest	2,415	1,737
7.08.03.02	Rentals	226	241
7.08.03.03	Other	883	382
7.08.04	Remuneration of Own Capital	-7,123	-5,424
7.08.04.03	Accumulated Losses/Retained Profits in the Period	-7,123	-5,424

Consolidated Financial Statements / Balance Sheet – Assets**(In thousands of R\$)**

Code	Description	Current quarter 3/31/2026	Previous year 12/31/2025
1	Total Assets	410,779	415,063
1.01	Current Assets	110,442	127,334
1.01.01	Cash and Cash Equivalents	27,127	38,944
1.01.02	Financial Investments	13,924	16,484
1.01.02.03	Financial Investments Stated at Amortized Cost	13,924	16,484
1.01.03	Accounts Receivable	23,988	26,098
1.01.03.01	Trade Receivables	23,988	26,098
1.01.04	Inventories	30,291	29,176
1.01.06	Recoverable Taxes	4,821	6,327
1.01.06.01	Current Recoverable Taxes	4,821	6,327
1.01.08	Other Current Assets	10,291	10,305
1.01.08.03	Other	10,291	10,305
1.01.08.03.01	Advances and Prepayments	440	1,023
1.01.08.03.02	Loans Granted	1,406	1,427
1.01.08.03.03	Prepaid Expenses	8,445	7,855
1.02	Non-Current Assets	300,337	287,729
1.02.01	Long-Term Assets	55,502	43,738
1.02.01.03	Financial Investments Measured at Amortized Cost	23,474	12,689
1.02.01.04	Accounts Receivable	13,089	14,236
1.02.01.04.01	Trade Receivables	13,089	14,236
1.02.01.07	Deferred Taxes	9,560	6,712
1.02.01.07.01	Deferred Income Tax and Social Contribution	9,560	6,712
1.02.01.10	Other Non-Current Assets	9,379	10,101
1.02.01.10.01	Non-current Assets for Sale	2,090	2,090
1.02.01.10.03	Recoverable Taxes	846	1,068
1.02.01.10.04	Judicial Deposits	468	468
1.02.01.10.05	Loans Granted	2,787	3,128
1.02.01.10.06	Other Assets	3,188	3,347
1.02.02	Investments	20	20
1.02.02.01	Equity Interest	20	20
1.02.02.01.05	Other Investments	20	20
1.02.03	Property, Plant and Equipment	242,095	241,125
1.02.03.01	Property, Plant and Equipment in Use	217,418	218,743
1.02.03.03	Property, Plant and Equipment in Progress	24,677	22,382
1.02.04	Intangible Assets	2,720	2,846
1.02.04.01	Intangible Assets	2,720	2,846
1.02.04.01.02	Intangible Assets in Use	2,720	2,846

Consolidated Financial Statements / Balance Sheet – Liabilities

(In thousands of R\$)

Code	Description	Current quarter 3/31/2026	Previous year 12/31/2025
2	Total Liabilities	410,779	415,063
2.01	Current Liabilities	96,124	87,178
2.01.01	Payroll and Related Charges	8,205	6,742
2.01.01.01	Payroll	1,386	1,579
2.01.01.02	Labor Liabilities	6,819	5,163
2.01.02	Trade Payables	8,433	8,506
2.01.02.01	Domestic Suppliers	8,395	5,253
2.01.02.02	Foreign Suppliers	38	3,253
2.01.03	Tax Liabilities	1,570	1,393
2.01.03.01	Federal Tax Liabilities	704	1,092
2.01.03.01.02	Other Tax and Federal Liabilities	704	1,092
2.01.03.02	State Tax Liabilities	861	292
2.01.03.03	Municipal Tax Liabilities	5	9
2.01.04	Loans and Financing	17,401	15,795
2.01.04.01	Loans and Financing	13,840	12,078
2.01.04.03	Lease Financing	3,561	3,717
2.01.05	Other Liabilities	60,515	54,742
2.01.05.02	Other	60,515	54,742
2.01.05.02.04	Contractual Obligations	57,696	50,819
2.01.05.02.05	Other Current Liabilities	2,819	3,923
2.02	Non-Current Liabilities	141,614	147,472
2.02.01	Loans and Financing	134,887	140,216
2.02.01.01	Loans and Financing	119,337	123,077
2.02.01.03	Lease Financing	15,550	17,139
2.02.02	Other Liabilities	1,049	1,183
2.02.02.02	Other	1,049	1,183
2.02.02.02.06	Other Non-Current Liabilities	1,049	1,183
2.02.04	Provisions	5,678	6,073
2.02.04.01	Provisions for Tax, Social Security, Labor and Civil Liabilities	5,678	6,073
2.02.04.01.02	Provisions for Social Security and Labor Liabilities	136	240
2.02.04.01.04	Provisions for Civil Liabilities	5,542	5,833
2.03	Consolidated Equity	173,041	180,413
2.03.01	Paid-in Capital	147,000	147,000
2.03.04	Profit Reserves	32,183	32,183
2.03.04.01	Legal reserve	5,966	5,966
2.03.04.10	Expansion Reserve	26,217	26,217
2.03.05	Retained Profits/Accumulated Losses	-7,123	0
2.03.07	Cumulative Translation Adjustments	981	1,230

Consolidated Financial Statements / Statement of Income
(In thousands of R\$)

Code	Description	Current quarter 1/1/2026 to 3/31/2026	Same quarter of previous year 1/1/2025 to 3/31/2025
3.01	Income from Sale of Goods and/or Services	40,949	43,041
3.02	Cost of Goods Sold and/or Services	-30,910	-31,271
3.03	Gross Profit	10,039	11,770
3.04	Operating Expenses/Income	-19,852	-18,976
3.04.01	Selling Expenses	-15,335	-14,982
3.04.02	General and administrative expenses	-5,075	-4,451
3.04.04	Other Operating Income	623	461
3.04.05	Other Operating Expenses	-65	-4
3.05	Earnings Before Financial Result and Taxes	-9,813	-7,206
3.06	Financial Result	-468	-1,217
3.06.01	Financial Income	3,589	2,464
3.06.02	Financial Expenses	-4,057	-3,681
3.07	Earnings Before Income Taxes	-10,281	-8,423
3.08	Income Tax and Social Contribution on Income	3,158	2,999
3.08.02	Deferred	3,158	2,999
3.09	Net Income (Loss) from Continuing Operations	-7,123	-5,424
3.11	Consolidated Losses/Earnings in the Period	-7,123	-5,424
3.99	Earnings per Share - (R\$/Share)		
3.99.01	Basic Earnings per Share		
3.99.01.01	Common	-0.10778	-0.08207
3.99.02	Diluted Earnings per Share		
3.99.02.01	Common	-0.10778	-0.08207

Parent Company Financial Statements / Statement of Comprehensive Income

(In thousands of R\$)

Code	Description	Current quarter 1/1/2026 to 3/31/2026	Same quarter of previous year 1/1/2025 to 3/31/2025
4.01	Consolidated Net Income in the Period	-7,123	-5,424
4.02	Other Comprehensive Income (Loss)	-249	-534
4.02.01	Cumulative Translation Adjustments of Foreign Currency	-249	-534
4.03	Consolidated Comprehensive Income (Loss) in the Period	-7,372	-5,958
4.03.01	Attributable to Controlling Shareholders	-7,372	-5,958

Parent Company Financial Statements / Statement of Cash Flows (Indirect Method)**(In thousands of R\$)**

Code	Description	Current quarter 1/1/2026 to 3/31/2026	Same quarter of previous year 1/1/2025 to 3/31/2025
6.01	Net Cash from Operating Activities	8,348	14,381
6.01.01	Cash Provided by Operations	-4,120	-1,515
6.01.01.01	Net Income (Loss) for the Period	-7,123	-5,424
6.01.01.02	Depreciation and Amortization	4,907	4,188
6.01.01.03	Exchange Variation – Trade Receivables	428	1,378
6.01.01.04	Income Tax and Social Contribution	-3,158	-2,999
6.01.01.05	Interest on Loans and Financing	2,461	1,776
6.01.01.06	Provision for Labor, Tax, Civil and Termination of Commercial Relationship Risks	-395	-223
6.01.01.07	Provision for Obsolescence	-558	354
6.01.01.08	Allowance for Doubtful Accounts – Accounts Receivable and Loans Granted	291	-15
6.01.01.10	Other Provisions	-923	-368
6.01.01.11	Exchange Variation – Trade Payables	-115	-186
6.01.01.14	Write-offs of Property, Plant and Equipment	65	4
6.01.02	Changes in Assets and Liabilities	12,468	15,896
6.01.02.01	Trade Receivables	2,538	-258
6.01.02.02	Inventories	-558	-4,804
6.01.02.03	Taxes Recoverable	1,728	2,001
6.01.02.05	Loans Granted	362	167
6.01.02.08	Other Current and Non-Current Assets	152	-877
6.01.02.14	Trade Payables	42	8,105
6.01.02.15	Contractual Liabilities	6,877	11,111
6.01.02.16	Tax Liabilities	177	-1,438
6.01.02.17	Other Current and Non-Current Liabilities	1,150	1,889
6.02	Net Cash from Investing Activities	-15,348	4,870
6.02.01	Financial Investments	-8,225	13,097
6.02.04	Acquisition of Property, Plant and Equipment	-7,090	-8,152
6.02.05	Acquisition of Intangible Assets	-33	-75
6.03	Net Cash from Financing Activities	-5,122	10,550
6.03.01	Loans Taken	0	12,204
6.03.02	Payment of Interest on Loans	-2,214	-820
6.03.03	Lease Payment	-474	-751
6.03.04	Payment of Loans	-2,225	-83
6.03.09	Payment of Interest on Leases	-209	0
6.04	Exchange Variation on Cash and Cash Equivalents	305	689
6.05	Increase (Decrease) in Cash and Cash Equivalents	-11,817	30,490
6.05.01	Cash and Cash Equivalents at the Beginning of the Period	38,944	10,341
6.05.02	Cash and Cash Equivalents at the End of the Period	27,127	40,831

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – March 31, 2026 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Consolidated Financial Statements / Statement of Changes in Equity - 1/1/2026 to 3/31/2026

(In thousands of R\$)

Code	Description	Paid-In Capital	Capital Options Granted and Treasury Shares	Reserves, Granted	Income Reserve	Retained Profits or Accumulated Losses	Other Comprehensive Income	Equity	Non-Controlling Interest	Consolidated Equity
5.01	Opening Balances	147,000		0	32,183	0	1,230	180,413	0	180,413
5.02	Prior-year Adjustments	0		0	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000		0	32,183	0	1,230	180,413	0	180,413
5.04	Capital Transactions with Partners	0		0	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0		0	0	-7,123	-249	-7,372	0	-7,372
5.05.01	Net Income for the Period	0		0	0	-7,123	0	-7,123	0	-7,123
5.05.02	Other Comprehensive Income (Loss)	0		0	0	0	-249	-249	0	-249
5.06	Internal Changes in Equity	0		0	0	0	0	0	0	0
5.07	Closing Balances	147,000		0	32,183	-7,123	981	173,041	0	173,041

(A FREE TRANSLATION OF THE ORIGINAL IN PORTUGUESE)

ITR – Quarterly Information – March 31, 2026 - UNICASA INDUSTRIA DE MOVEIS S.A.

Version: 1

Consolidated Financial Statements / Statement of Changes in Equity - 1/1/2025 to 3/31/2025

(In thousands of R\$)

Code	Description	Paid-In Capital	Capital Options Granted and Treasury Shares	Reserves, Granted	Income Reserve	Retained Profits or Accumulated Losses	Other Comprehensive Income	Equity	Non-Controlling Interest	Consolidated Equity
5.01	Opening Balances	147,000		0	43,732	0	1,650	192,382	0	192,382
5.02	Prior-year Adjustments	0		0	0	0	0	0	0	0
5.03	Adjusted Opening Balances	147,000		0	43,732	0	1,650	192,382	0	192,382
5.04	Capital Transactions with Partners	0		0	0	0	0	0	0	0
5.05	Total Comprehensive Income (Loss)	0		0	0	-5,424	-534	-5,958	0	-5,958
5.05.01	Net Income for the Period	0		0	0	-5,424	0	-5,424	0	-5,424
5.05.02	Other Comprehensive Income (Loss)	0		0	0	0	-534	-534	0	-534
5.06	Internal Changes in Equity	0		0	0	0	0	0	0	0
5.07	Closing Balances	147,000		0	43,732	-5,424	1,116	186,424	0	186,424

Consolidated Financial Statements / Statement of Value Added**(In thousands of R\$)**

Code	Description	Current quarter 1/1/2026 to 3/31/2026	Same quarter of previous year 1/1/2025 to 3/31/2025
7.01	Income	50,340	52,750
7.01.01	Sales of Goods, Products and Services	50,073	52,278
7.01.02	Other Income	558	457
7.01.04	Addition to/Reversal of Allowance for Doubtful Accounts	-291	15
7.02	Inputs acquired from third parties	-34,291	-37,668
7.02.01	Cost of Products Sold and Services Rendered	-20,989	-23,674
7.02.02	Supplies, Electricity, Outsourced Services and Others	-11,356	-11,446
7.02.03	Loss/Recovery of Asset Values	558	-354
7.02.04	Other	-2,504	-2,194
7.03	Gross Value Added	16,049	15,082
7.04	Retentions	-4,907	-4,188
7.04.01	Depreciation, Amortization and Depletion	-4,907	-4,188
7.05	Net Added Value Produced	11,142	10,894
7.06	Added Value from Transfers	3,694	2,530
7.06.02	Financial Income	3,694	2,530
7.07	Total Value Added to Distribute	14,836	13,424
7.08	Distribution of Added Value	14,836	13,424
7.08.01	Personnel	14,011	13,279
7.08.01.01	Direct Compensation	11,341	11,165
7.08.01.02	Benefits	1,637	1,437
7.08.01.03	F.G.T.S. (Government Severance Fund)	1,033	677
7.08.02	Taxes, Fees and Contributions	4,120	2,715
7.08.02.01	Federal	1,690	971
7.08.02.02	State	2,413	1,731
7.08.02.03	Municipal	17	13
7.08.03	Remuneration of Loan Capital	3,828	2,854
7.08.03.01	Interest	2,415	1,737
7.08.03.02	Rentals	498	645
7.08.03.03	Other	915	472
7.08.04	Remuneration of Own Capital	-7,123	-5,424
7.08.04.03	Retained Profits/Accumulated Losses for the Period	-7,123	-5,424

UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information
Fiscal years ended March 31, 2026 and 2025
(Amounts in thousands of reais, unless otherwise stated)

Comments on Financial Performance

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Ações com Governança
Corporativa Diferenciada **IGC**

Índice de
Ações com Tag Along
Diferenciado **ITAG**

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Bento Gonçalves, Rio Grande do Sul, May 14, 2026. Unicasa Indústria de Móveis S.A. (B3: UCAS3, Bloomberg: UCAS3: BZ, Reuters: UCAS3.SA), one of the leaders in Brazil's custom-made furniture industry and the only Brazilian publicly held company in the sector, announces today its results for the first quarter of 2026 (1Q26). Except where stated otherwise, all variations and comparisons are in relation to the same period the previous year. The following financial and operating information, except where stated otherwise, is presented with consolidated data (including Unicasa Comércio de Móveis Ltda and Unicasa Holding, LLC), in thousands of Brazilian reais and in accordance with the International Financial Reporting Standards (IFRS).

Period highlights

- Gross revenue of R\$ 491.1 million (-5.0%);
- Same Store Sales of R\$ 34.5 million (+3.6%);
- Operating loss of R\$ 9.8 million (+36.2%);
- Cash generation of R\$ 8.3 million (-42.0%).

Executive Summary	1Q25	1Q26	Δ
Gross Revenue ex-IPI	51,654	49,096	-5.0%
Net Revenue	43,041	40,949	-4.9%
Cost of Goods Sold	(31,271)	(30,910)	-1.2%
Gross Income	11,770	10,039	-14.7%
Gross Margin	27.3%	24.5%	-2.8 p.p.
Selling and Administrative Expenses	(19,433)	(20,410)	+5.0%
Other Revenues and Operating Expenses	457	558	+22.1%
Operating Income	(7,206)	(9,813)	+36.2%
Operating Margin	-16.7%	-24.0%	-7.3 p.p.
Financial Income (Expenses) Net	(1,217)	(468)	-61.5%
Operating Income before Income Tax and Social Contribution	(8,423)	(10,281)	+22.1%
Income Tax and Social Contribution	2,999	3,158	+5.3%
Net Profit	(5,424)	(7,123)	+31.3%
Net Margin	-12.6%	-17.4%	-4.8 p.p.
EBITDA	(3,018)	(4,906)	+62.6%
EBITDA Margin	-7.0%	-12.0%	-5.0 p.p.
ROIC - LTM	0.9%	-5.4%	-6.3 p.p.

Disclaimer: The forward-looking statements in this document related to the business prospects, projections of operating and financial results and growth prospects of Unicasa are merely estimates and as such are based exclusively on Management's expectations for the future of the business. These expectations depend substantially on market conditions, the performance of the Brazilian economy, industry and international markets, and are subject to known and unknown risks and uncertainties, which can cause such expectations to not materialize or cause actual results to differ materially from those expected and, therefore, are subject to change without prior notice.

UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information
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Dear Shareholders,

When we projected the first quarter of 2026, we expected a smaller loss than the one reported. We noted that customers deferred many of the deliveries from our stores. However, sell-out sales grew, driven by the initiatives we implemented throughout 2025.

The decline in revenue is mainly due to the performance of multibrand stores and exports. In this case, the decline comes from the North American market, which delivered below expectations. In our own stores in the United States, we saw 92% growth in sell-out sales, even taking into account the closure of the Orlando store. Revenue recognition for this operation followed the same pattern as our exclusive stores, with delivery postponements resulting in lower revenue. The multibrand segment has been affected by tighter credit conditions in the market, reflecting interest rates and households' high levels of debt.

In the exclusive stores segment, revenue remained at the same level, with a notable 3.6% increase in same-store sales.

Our margin decreased by 2.8 p.p., mainly due to the lower revenue base for absorbing fixed costs, the increase in depreciation, and severance costs related to approximately 10% of direct labor, incurred at the end of the quarter.

In operating expenses, there are three main impacts: contingency expenses (+R\$1.3 million), personnel expenses (+R\$1.1 million) due to the wage agreement during the period and a one-off increase in headcount in the dealer support areas, and a reduction in U.S. operating expenses (-R\$1.4 million), mainly due to the closure of the Orlando store.

In terms of cash, the company's operating activities generated R\$8.3 million, debt repayment consumed R\$5.1 million, and capital expenditures totaled R\$7.1 million.

On April 29, the Annual Shareholders Meeting was held, at which the current term of the Board of Directors was extended for another two years.

We inform you that the Company achieved the highest tax compliance score under the Brazilian Federal Revenue Service's Sintonia Program, being classified as "A+".

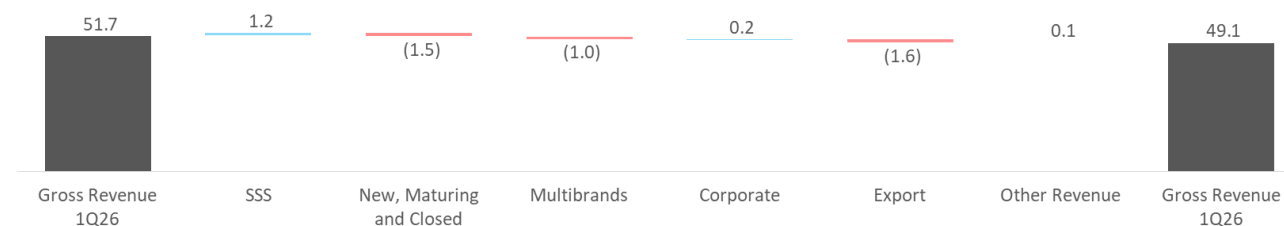
We thank our shareholders, dealers, employees, suppliers, and other stakeholders for the conclusion of another quarter.

UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information
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SALES PERFORMANCE

The following chart shows the evolution of revenue between 1Q25 and 1Q26⁽¹⁾.



⁽¹⁾In million.

The following table shows the breakdown of the company revenue.

Gross Revenue ex-IPI	1Q25	1Q26	Δ
Exclusive Dealers	34,817	34,518	-0.9%
Δ Same Stores Sales	-0.4%	3.6%	
Δ Same Stores Volume ¹	-4.1%	-3.9%	
Multibrands	5,237	4,188	-20.0%
Corporate	1,726	1,959	13.5%
Exports	9,612	8,039	-16.4%
Other Revenues	262	393	49.9%
Gross Revenue ex-IPI	1Q25	1Q26	Δ
Unicasa Indústria de Móveis	51,654	49,096	-5.0%
Δ Volume ¹	-8.7%	-10.6%	

¹Obtained by deflating revenue by price increases passed on to dealers and excluding the discounts granted.

SALES AND DISTRIBUTION CHANNELS

Below is the evolution of our distribution network.

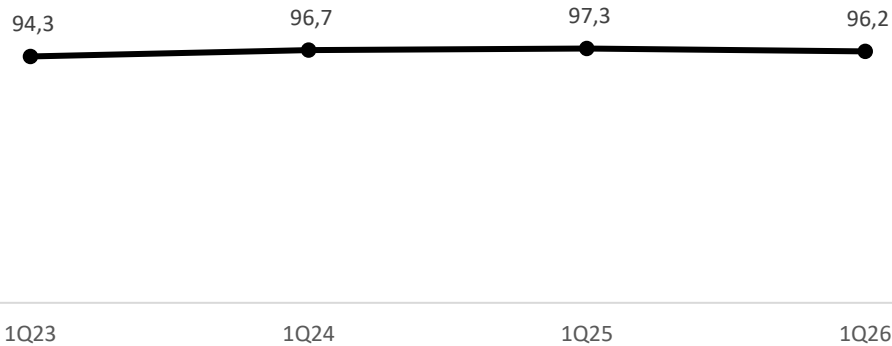
Period	1Q25	2Q25	3Q25	4Q25	1Q26	Δ ⁽¹⁾
Exclusive Dealers	142	140	136	130	130	-
National Exclusive	126	124	120	115	115	-
Export Exclusive	16	16	16	15	15	-
Multibrands	76	74	73	73	73	-
National Multibrands	70	68	67	67	67	-
Export Multibrands	6	6	6	6	6	-

(1) Variation compared to 1Q26

Average productivity of exclusive stores in Brazil, on a same-store basis, declined by 1.1%. The following chart shows productivity by quarter.

UNICASA INDÚSTRIA DE MÓVEIS S.A.

Management's notes to the interim financial information
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**FINANCIAL PERFORMANCE****SELLING, GENERAL AND ADMINISTRATIVE EXPENSES (SG&A)**

Selling General and Administrative Expenses	1Q25	1Q26	Δ
Total	(19,433)	(20,410)	+5.0%
Selling Expenses	(14,982)	(15,335)	+2.4%
% of Net Revenue	34.8%	37.4%	+2.6 p.p.
Administrative Expenses	(4,451)	(5,075)	+14.0%
% of Net Revenue	10.3%	12.4%	+2.1 p.p.
SG&A % of Net Revenue	45.1%	49.8%	+4.7 p.p.

The following chart shows the changes in Selling, General and Administrative (SG&A) Expenses between 1Q25 and 1Q26¹:



⁽¹⁾In million.

Contingency expenses refer to serving customers from closed stores and include merchandise, freight, assembly, refunds due to contract cancellations, and court costs. Most of this quarter's expenses stem from a single store closure.

Personnel expenses increased due to headcount expansion in the support areas for commercial operations and dealers, as well as the wage adjustment for the period.

The reduction in expenses in the operation of our own stores in the United States occurred mainly due to headcount reductions from the Orlando store closure.

Advertising expenses decreased primarily in consulting services and lower convention spending, as we held the Dell Anno dealers' convention last year.

UNICASA INDÚSTRIA DE MÓVEIS S.A.

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Other Operating Income and Expenses

Other Operating Income and Expenses	1Q25	1Q26	Δ
Total	457	558	22.1%
Result from the sale of assets held for sale and of property, plant and equipment	(4)	(64)	1500.0%
Bank Premium	99	125	26.3%
Trademark Rights	-	-	n/a
Other Operating Income	362	497	37.3%
% of Net Revenue	1.1%	1.4%	0.3 p.p.

Financial Result

The main factors of variation were the foreign exchange fluctuation and the financial expense arising from the interest on the debt.

Financial Result	1Q25	1Q26	Δ
Net Financial Result	(1,217)	(468)	-61.5%
Financial Expenses	(3,681)	(4,057)	+10.2%
IOF charge and bank fees	(94)	(85)	-9.6%
Loans and financing expenses	(1,776)	(2,415)	+36.0%
Exchange variation expenses	(1,552)	(971)	-37.4%
Present value adjustment - AVP	(111)	(374)	+236.9%
Other financial expenses	(148)	(212)	+43.2%
Financial Income	2,464	3,589	+45.7%
Interest income	57	57	+0.0%
Discounts	17	10	-41.2%
Yield from short-term investments	1,117	1,898	+69.9%
Exchange variation income	446	585	+31.2%
Present value adjustment - AVP	635	862	+35.7%
Other financial income	192	177	-7.8%

EBITDA and EBITDA Margin

EBITDA	1Q25	1Q26	Δ
Net Income for the Period	(5,424)	(7,123)	+31.3%
Income Tax and Social Contribution	(2,999)	(3,158)	+5.3%
Financial Result	1,217	468	-61.5%
EBIT	(7,206)	(9,813)	+36.2%
Depreciation and Amortization	4,188	4,907	+17.2%
EBITDA	(3,018)	(4,906)	+62.6%
EBITDA Margin	-7.0%	-12.0%	-5.0 p.p.

Cash Flow

Cash generation from operating activities reached R\$8.4 million. In the quarter, cash flow was a use of R\$3.6 million, driven by capital expenditures and debt amortization.

Cash Flow	1Q25	1Q26	Δ
Cash Flows from Operating Activities	(1,515)	(4,120)	+171.9%
Changes in Assets and Liabilities	15,896	12,468	-21.6%
Cash generated by operating activities	14,381	8,348	-42.0%
Cash generated by investment activities	(8,227)	(7,123)	-13.4%
Cash generated by financing activities	10,550	(5,122)	-148.5%
Effect of exchange variation on cash and cash equivalents	689	305	-55.7%
Increase (decrease) in cash and financial investments	17,393	(3,592)	-120.7%

UNICASA INDÚSTRIA DE MÓVEIS S.A.

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Debt

Debt	31/03/2026	31/03/2025
Short Term Debt	13,840	3,894
Long Term Debt	119,337	81,591
Gross Debt	133,177	85,485
Cash and Cash Equivalents	27,127	40,831
Financial Investments	37,398	11,750
Availabilities	64,525	52,581
Net Debt/ (Cash Surplus)	68,652	32,904
EBITIDA LTM	5,364	11,007
Net Debt/EBITDA	12.80 x	2.99 x

Loans					Amortization Schedule					
Operation ¹	Indexer	Interest Rate (a.a.)	Final Due Date	Total	2026	2027	2028	2029	2030	2031 until maturity
FINEP	TR+	3.30%	oct/33	63,720	6,516	8,512	8,512	8,512	8,512	23,156
Commercial Note	IPCA+	12.01%	aug/44	24,122	394	458	513	574	644	21,539
BNDES	Pré-fixado	5.50%	oct/30	35,380	1,851	8,747	8,747	8,747	7,288	-
BRDE	IPCA+	4.00%	dec/30	9,955	30	2,500	2,500	2,500	2,425	-
			Total	133,177	8,791	20,217	20,272	20,333	18,869	44,695

¹ All operations in national currency

Return on Invested Capital (ROIC) and Return on Equity (ROE) in the last twelve months (LTM)

NOPLAT (Net Operating Profit Less Adjusted Taxes)	1Q26	4Q25	3Q25	2Q25	1Q25
(=) EBITDA	(4,906)	2,976	4,105	3,189	(3,018)
Depreciation	4,907	4,836	4,585	4,349	4,188
(=) EBIT	(9,813)	(1,860)	(480)	(1,160)	(7,206)
Income Tax and Social Contribution	3,158	(2,227)	55	(246)	2,999
Financial Result Income Tax Reversal	(159)	375	(177)	(268)	(414)
(=) Operating Net Income (NOPLAT)	(6,814)	(3,712)	(602)	(1,674)	(4,621)
(=) Operating Net Income (NOPLAT) - Last Twelve Months	(12,803)	(10,609)	(2,029)	(1,317)	1,969
ROIC (Return on Invested Capital)	1Q26	4Q25	3Q25	2Q25	1Q25
Invested Capital - LTM	237,789	234,834	233,008	228,898	220,614
ROIC - LTM	-5.4%	-4.5%	-0.9%	-0.6%	0.9%
ROE (Return on Equity)	1Q26	4Q25	3Q25	2Q25	1Q25
Net Profit	(7,123)	(2,983)	(947)	(2,195)	(5,424)
Net Profit - Last Twelve Months	(13,248)	(11,549)	(2,341)	(1,203)	4,222
Shareholders' equity	173,041	180,413	183,135	184,099	186,424
Shareholders' equity - Last Twelve Months	180,172	183,518	186,510	189,989	193,232
ROE - LTM	-7.4%	-6.3%	-1.3%	-0.6%	2.2%

UNICASA INDÚSTRIA DE MÓVEIS S.A.

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ANNEX I – WORKING CAPITAL AND CAPITAL INVESTED

Invested Capital	31/03/2026	31/12/2025	30/09/2025	30/06/2025	31/03/2025
Operational Assets	85,267	89,270	85,791	85,901	87,165
(+) Trade Accounts Receivable	23,988	26,098	26,962	24,432	24,623
(+) Long Term Trade Accounts Receivable	13,089	14,236	15,113	16,431	13,982
(+) Long Term Loans Granted	2,787	3,128	1,818	2,025	684
(+) Inventories	30,291	29,176	30,266	28,278	30,454
(+) Advances to Suppliers	440	1,023	706	544	321
(+) Loans Granted	1,406	1,427	850	843	237
(+) Prepaid Expenses	8,445	7,855	5,791	5,889	6,750
(+) Recoverable Taxes	4,821	6,327	4,285	7,247	9,036
(+) Other Assets	-	-	-	212	1,078
Operational Liabilities	82,284	75,100	88,015	82,122	81,649
(-) Suppliers	8,433	8,506	14,288	11,157	16,573
(-) Tax Liabilities	1,570	1,393	3,741	2,229	1,068
(-) Payroll and Related Charges	8,205	6,742	10,839	8,726	6,803
(-) Advances from Customers	57,696	50,819	51,677	51,749	49,375
(-) Leases Payable	3,561	3,717	4,171	4,209	4,081
(-) Other Liabilities	2,819	3,923	3,299	4,052	3,749
(=) Working Capital	2,983	14,170	(2,224)	3,779	5,516
Non-current Operating Assets	260,987	257,676	257,728	254,017	249,723
(+) Assets Held for Sale	2,090	2,090	2,090	2,090	2,377
(+) Deferred Income and Social Contribution Taxes	9,560	6,712	8,692	8,834	9,491
(+) Recoverable Taxes	846	1,068	98	45	-
(+) Judicial Deposits	468	468	468	475	474
(+) Other Assets	3,188	3,347	4,120	4,225	3,527
(+) Investments	20	20	20	20	20
(+) Property, Plant and Equipment	242,095	241,125	237,884	233,891	229,112
(+) Intangible Assets	2,720	2,846	4,356	4,437	4,722
Non-current Operating Liabilities	22,277	24,395	25,487	25,803	25,365
(-) Other Assets	1,049	1,183	889	457	529
(-) Leases Payable	15,550	17,139	19,717	21,240	20,881
(-) Provisions	5,678	6,073	4,881	4,106	3,955
(=) Fixed Capital	238,710	233,281	232,241	228,214	224,358
(=) Total invested capital	241,693	247,451	230,017	231,993	229,874
Financing					
(+) Shareholders' equity	173,041	180,413	183,135	184,099	186,424
(+) Dividends and interest on Equity Payable	-	-	-	-	10,546
(+) Short Term Loans Granted	13,840	12,078	7,944	5,906	3,894
(+) Long Term Loans Granted	119,337	123,077	79,143	80,789	81,591
(-) Cash and Cash Equivalents	27,127	38,944	23,297	14,181	40,831
(-) Short Term Financial Investments	13,924	16,484	16,908	24,620	11,750
(-) Long Term Financial Investments	23,474	12,689	-	-	-
(=) Total Financing	241,693	247,451	230,017	231,993	229,874

UNICASA INDÚSTRIA DE MÓVEIS S.A.

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ANNEX II – FINANCIAL STATEMENTS – INCOME STATEMENT – CONSOLIDATED

Income Statement	1Q25	AV	1Q26	AV	AH
Gross Sales Revenue ex-IPI	51,654	120.0%	49,096	119.9%	-5.0%
Domestic Market	42,042	97.7%	41,057	100.3%	-2.3%
Exclusive Dealers	34,817	80.9%	34,518	84.3%	-0.9%
Multibrands	5,237	12.2%	4,188	10.2%	-20.0%
Unicasa Corporate	1,726	4.0%	1,959	4.8%	+13.5%
Other Revenues	262	0.6%	393	1.0%	+49.9%
Exports	9,612	22.3%	8,039	19.6%	-16.4%
Sales Deductions	(8,613)	-20.0%	(8,147)	-19.9%	-5.4%
Net Revenue from Sales	43,041	100.0%	40,949	100.0%	-4.9%
Cost of Goods Sold	(31,271)	-72.7%	(30,910)	-75.5%	-1.2%
Gross Profit	11,770	27.3%	10,039	24.5%	-14.7%
Selling Expenses	(14,982)	-34.8%	(15,335)	-37.4%	+2.4%
General and Administrative Expenses	(4,451)	-10.3%	(5,075)	-12.4%	+14.0%
Other Operating Income, Net	457	1.1%	558	1.4%	+22.1%
Operating Income	(7,206)	-16.7%	(9,813)	-24.0%	+36.2%
Financial Expenses	(3,681)	-8.6%	(4,057)	-9.9%	+10.2%
Financial Income	2,464	5.7%	3,589	8.8%	+45.7%
Operating Income before Income Tax and Social Contribution	(8,423)	-19.6%	(10,281)	-25.1%	+22.1%
Income Tax and Social Contribution	2,999	7.0%	3,158	7.7%	+5.3%
Deferred	2,999	7.0%	3,158	7.7%	+5.3%
Net Income for the Period	(5,424)	-12.6%	(7,123)	-17.4%	+31.3%
Earnings per Share (R\$)	0.08		0.11		

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ANNEX III - FINANCIAL STATEMENTS – BALANCE SHEET – CONSOLIDATED

Assets	31/03/2025	AV	31/03/2026	Δ
Current Assets	125,080	32.1%	110,442	-11.7%
Cash and Cash Equivalents	40,831	10.5%	27,127	-33.6%
Restricted Marketable Securities	11,750	3.0%	13,924	+18.5%
Trade Accounts Receivable	24,623	6.3%	23,988	-2.6%
Inventories	30,454	7.8%	30,291	-0.5%
Advances to Suppliers	321	0.1%	440	+37.1%
Loans Granted	237	0.1%	1,406	+493.2%
Prepaid Expenses	6,750	1.7%	8,445	+25.1%
Recoverable Taxes	9,036	2.3%	4,821	-46.6%
Other Assets	1,078	0.3%	-	-100.0%
Non-Current Assets	264,389	67.9%	300,337	+13.6%
Financial Investments	-	0.0%	23,474	n/a
Trade Accounts Receivable	13,982	3.6%	13,089	-6.4%
Loans Granted	684	0.2%	2,787	+307.5%
Assets Held for Sale	2,377	0.6%	2,090	-12.1%
Deferred Income and Social Contribution Taxes	9,491	2.4%	9,560	+0.7%
Recoverable Taxes	-	0.0%	846	n/a
Judicial Deposits	474	0.1%	468	-1.3%
Other Assets	3,527	0.9%	3,188	-9.6%
Investments	20	0.0%	20	+0.0%
Property, Plant and Equipment	229,112	58.8%	242,095	+5.7%
Intangible Assets	4,722	1.2%	2,720	-42.4%
Total Assets	389,469	100%	410,779	+5.5%
Liabilities	31/03/2025	AV	31/03/2026	Δ
Current Liabilities	96,089	24.7%	96,124	+0.0%
Loans and Financing	3,894	1.0%	13,840	+255.4%
Suppliers	16,573	4.3%	8,433	-49.1%
Tax Liabilities	1,068	0.3%	1,570	+47.0%
Dividends and interest on Equity Payable	10,546	2.7%	-	-100.0%
Payroll and Related Charges	6,803	1.7%	8,205	+20.6%
Advances from Customers	49,375	12.7%	57,696	+16.9%
Other Liabilities	3,749	1.0%	2,819	-24.8%
Leases Payable	4,081	1.0%	3,561	-24.8%
Non-Current Liabilities	106,956	27.5%	141,614	+32.4%
Loans and Financing	81,591	20.9%	119,337	+46.3%
Provisions	3,955	1.0%	5,678	+43.6%
Other Liabilities	529	0.1%	1,049	+98.3%
Leases Payable	20,881	5.4%	15,550	-25.5%
Shareholders' equity	186,424	47.9%	173,041	-7.2%
Capital Stock	147,000	37.7%	147,000	+0.0%
Retained Profits Reserve	43,732	11.2%	32,183	-26.4%
Cumulative Translation Adjustment	1,116	0.3%	981	-12.1%
Accumulated Profit/(Loss)	(5,424)	-1.4%	(7,123)	+31.3%
Total Liabilities and Shareholders' Equity	389,469	100%	410,779	+5.5%

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ANNEX IV – FINANCIAL STATEMENTS – CASH FLOW STATEMENT – CONSOLIDATED

Cash Flow Statement	1Q25	1Q26	Δ
Net income (loss) for the period	(5,424)	(7,123)	+31.3%
Adjustment to Reconcile the Net Income to Cash from Operating Activities:			
Depreciation and Amortization	4,188	4,907	+17.2%
Income tax and social contribution	(2,999)	(3,158)	+5.3%
Foreign Exchange Variation	1,192	313	-73.7%
Interest Appropriation	1,776	2,461	+38.6%
Provision for Litigation	(223)	(395)	+77.1%
Provision for Obsolescence	354	(558)	-257.6%
Allowance for Doubtful Accounts	(15)	291	-2040.0%
Other provision	(368)	(923)	+150.8%
Disposal of Property, Plant and Equipment	4	65	+1525.0%
Cash Flows from Operating Activities	(1,515)	(4,120)	+171.9%
Changes in Assets and Liabilities			
Trade Accounts Receivable	(258)	2,538	-1083.7%
Inventories	(4,804)	(558)	-88.4%
Recoverable Taxes	2,001	1,728	-13.6%
Loans Granted	167	362	+116.8%
Other Current and Non-Current Assets	(877)	152	-117.3%
Suppliers	8,105	42	-99.5%
Advance from Customers	11,111	6,877	-38.1%
Tax Liabilities	(1,438)	177	-112.3%
Other Current and Non-Current Liabilities	1,889	1,150	-39.1%
Net Cash from Operating Activities	14,381	8,348	-42.0%
Cash Flows from Investing Activities			
Financial Investments	13,097	(8,225)	-162.8%
Property, Plant and Equipment	(8,152)	(7,090)	-13.0%
Intangible Assets	(75)	(33)	-56.0%
Net Cash used in Investing Activities	4,870	(15,348)	-415.2%
Cash Flows from Financing Activities			
Loans Taken	12,204	-	-100.0%
Loan and Interest Payments	(903)	(4,439)	+391.6%
Lease payment	(751)	(683)	-9.1%
Cash Flows (used in) from Financing Activities	10,550	(5,122)	-148.5%
Effect of exchange variation on cash and cash equivalents	689	305	-55.7%
Increase (Decrease) in Cash and Cash Equivalents	30,490	(11,817)	-138.8%
Changes in Cash and Cash Equivalents			
At the Beginning of the Period	10,341	38,944	+276.6%
At the End of the Period	40,831	27,127	-33.6%
Increase (Decrease) in Cash and Cash Equivalents	30,490	(11,817)	-138.8%

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ANNEX V –GROSS REVENUE EX-IPI AND Additional Information – CONSOLIDATED

Gross Revenue from Sales Ex-IPI	1Q25	1Q26	2Q24	2Q25	3Q24	3Q25	4Q24	4Q25	2024	2025
Gross Revenue from Sales Ex-IPI	51,654	49,096	66,383	75,995	69,539	78,865	77,060	78,845	268,809	285,359
Domestic Market	42,042	41,057	51,597	59,289	54,249	61,500	64,206	65,580	215,266	228,411
Exclusive Dealers	34,817	34,518	43,081	49,160	45,230	49,630	55,809	54,983	183,140	188,591
Multibrands	5,237	4,188	5,759	4,954	5,439	6,170	6,030	7,125	21,786	23,486
Unicasa Corporate	1,726	1,959	2,519	4,893	3,190	4,998	2,110	3,082	9,262	14,700
Other Revenues	262	393	238	282	390	702	257	389	1,078	1,635
Export Market	9,612	8,039	14,786	16,706	15,290	17,365	12,854	13,265	53,543	56,948
Additional Information	1Q25	1Q26	2Q24	2Q25	3Q24	3Q25	4Q24	4Q25	2024	2025
Δ Same Stores Sales	-0.4%	3.6%	11.6%	20.0%	-0.1%	15.0%	21.9%	4.0%	8.3%	10.5%
Δ Same Stores Volume	-4.1%	-3.9%	12.6%	16.4%	-4.8%	15.0%	17.3%	-1.5%	3.5%	6.2%
Δ Total Volume	-8.7%	-10.6%	-3.4%	11.3%	-12.0%	14.9%	5.8%	-5.6%	-7.0%	1.6%

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1. Operations

Unicasa Indústria de Móveis S.A. ("Company") is a publicly traded corporation with registered office in the city of Bento Gonçalves, state of Rio Grande do Sul, with shares listed on the Novo Mercado segment of "B3 S.A. – Brasil, Bolsa e Balcão" (BM&FBovespa), under ticker UCAS3, since April 27, 2012, and its controlling shareholder is Alexandre Grendene Bartelle. Established in 1985, the Company's corporate purpose is to manufacture, sell, import and export products related to the wood, iron and aluminum furniture segment, and other articles related to household and commercial furniture.

The Company has resale agreements with agents authorized to explore our brands "Dell Anno," "New," "Casa Brasileira" and "Unicasa Corporate" through exclusive dealers and multibrand stores in Brazil and abroad.

The corporate purpose of Unicasa Comércio de Móveis Ltda. (subsidiary), included in the consolidated financial statements, is the retail sale of customized furniture.

Unicasa Holding LLC, a subsidiary in the United States, and Dell Anno NYC LLC, Dell Anno Miami LLC and Unicasa North America LLC, subsidiaries of Unicasa Holding LLC, both included in the consolidated financial statements, were created to prospect, market and consolidate the Dell Anno brand in North America.

In December 2025, the Unicasa North America LLC dealer ceased its commercial operations, keeping its registration active solely to fulfill ancillary compliance obligations.

2. Summary of accounting practices

The interim parent company and consolidated accounting statements for the quarter ended March 31, 2026 was prepared and is being presented in accordance with CPC 21 (R1) – Interim Reporting, issued by the Brazilian Accounting Pronouncements Committee ("CPC"), and IAS 34 – Interim Financial Reporting, issued by the International Accounting Standards Board ("IASB"), in consonance with the standards issued by the Securities Commission of Brazil (CVM), applicable to the preparation of Quarterly Information (ITR). The interim accounting statements were prepared by the Company to provide users with significant information shown in the reporting period and must be analyzed together with the complete financial statements for the fiscal year ended December 31, 2025 and interim financial information for the three-month period ended March 31, 2025.

The presentation of the individual and consolidated Statement of Value Added is required by Brazilian corporate law and the accounting practices adopted in Brazil applicable to publicly held companies. The Statement of Value Added was prepared in accordance with the criteria defined in Technical Pronouncement CPC 09 - "*Demonstração do Valor Adicionado*". IFRS do not require the presentation of this statement. As a result, according to IFRS, this statement is presented as supplementary information, without prejudice to the interim financial statements as a whole.

The accounting policies, the use of certain accounting estimates, Management judgments and calculation methods adopted in these interim accounting statements are the same as those adopted in the preparation of annual accounting statements for the fiscal year ended December 31, 2025 and interim accounting statements for the three-month period ended March 31, 2025.

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2.1 Standards and interpretations

During the quarter ended March 31, 2026, no new standards were disclosed that could have an impact on the Company's accounting information. Hence, the Company's Management continues the plan for adopting new standards, disclosed in the financial statements as of December 31, 2025, on the date they become effective, which, as per the Management's prior assessment, do not have any significant impact on its accounting information.

2.2 Measurement basis

The Company's Management understands that all relevant information related to the interim financial statements is presented herein and corresponds to the information used by the management. Note also that accounting practices considered immaterial were not included in the financial statements.

The reporting years of the interim financial statements of the subsidiaries included in the consolidation coincide with those of the parent company and the accounting policies were applied uniformly in the consolidated companies and are consistent with the international accounting standards and the accounting practices adopted in Brazil.

Approval of the individual and consolidated interim financial statements

The presentation of these individual and consolidated interim financial statements was approved for issue at the Board of Directors' Meeting held on May 14, 2026.

2.3 Basis of consolidation

The subsidiaries Unicasa Comércio de Móveis Ltda. and Unicasa Holding, LLC are fully consolidated from the date of its incorporation. Their interim financial statements are prepared for the same disclosure fiscal period as those of the parent company using uniform accounting policies. All intra-group balances, revenues, expenses and unrealized profits or losses arising from intercompany transactions are entirely eliminated.

2.4 Functional currency and translation of balances denominated in foreign currency

The interim financial information is presented in Brazilian Real (R\$), the Company's functional and presentation currency. The functional currencies of subsidiaries located in other countries are the local currencies of those respective countries. Transactions using foreign currencies are initially recorded at the exchange rate on the date of the transaction. Monetary assets and liabilities in foreign currency are translated at the exchange rate on the balance sheet date. All variations are recorded in the statement of income. All balances were rounded to the nearest thousand, unless otherwise stated.

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2.5 Consolidated interim financial statements

The consolidated interim financial statements include the operations of the Company and its subsidiaries, as follows:

	Main characteristics	Country	Ownership	Ownership percentage
Unicasa Comércio Ltda.	Sale and distribution of our products.	Brazil	Direct	99.99%
Unicasa Holding, LLC	Sale and distribution of our products.	USA	Direct	100%
Dell Anno NYC, LLC	Sale and distribution of our products.	USA	Indirect	100%
Unicasa North America, LLC	Sale and distribution of our products.	USA	Indirect	100%
Dell Anno Miami, LLC	Sale and distribution of our products.	USA	Indirect	100%

The reporting periods for the quarterly information of subsidiaries included in the consolidation coincide with those of the parent company and the accounting policies were applied uniformly in the consolidated companies and are consistent with the international accounting standards and accounting practices adopted in Brazil.

3. Cash and cash equivalents

Cash and cash equivalents do not have restrictions for use, have short-term original maturity, are highly liquid and easily convertible into a known cash amount and are subject to an insignificant risk of change in value.

Index	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Cash and banks-domestic currency	7,081	11,166	7,133	11,313
Cash and banks-foreign currency	CDI -	-	1,756	1,940
Cash equivalents CDB	CDI 14,002	21,168	14,002	21,168
Cash equivalents Repurchase agreements	4,236	4,523	4,236	4,523
Total	25,319	36,857	27,127	38,944

4. Financial investments

The company prioritizes safety and liquidity when investing resources in financial instruments. The credit rating of the specific product is combined with that of the financial institution issuing it. Investments are booked at the acquisition value, updated up to the reporting date, close to their fair value and not exceeding the market or realization value.

Index	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Type				
Bank deposit certificate CDB	CDI 13,924	16,484	13,924	16,484
Letter of credit	CDI 23,474	12,689	23,474	12,689
Total	37,398	29,173	37,398	29,173

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5. Trade accounts receivable

Represent the amounts receivable from clients for the sale of goods in the ordinary course of business of the Company, plus exchange variation, when applicable, and then measured at amortized cost, after deducting the allowance for doubtful accounts in trade accounts receivable. If the term for receipt is equivalent to one year or less, the amounts are classified under current assets. Otherwise, they are recorded under non-current assets. Trade accounts receivable transactions were adjusted at fair value, considering cash flows of the transactions and the implicit interest rate of the respective assets.

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Domestic market:				
Third parties	37,689	39,652	39,846	42,282
Related parties (Note 25)	160	132	-	132
Foreign market:				
Third parties	4,023	4,665	4,023	4,665
Related parties (Note 25)	2,738	5,565	-	-
Check receivables	546	546	546	546
	45,156	50,560	44,415	47,625
(-) Allowance for doubtful accounts	(6,327)	(6,036)	(6,327)	(6,036)
(-) Present Value Adjustment (PVA)	(1,011)	(1,255)	(1,011)	(1,255)
	37,818	43,269	37,077	40,334
Trade accounts receivable – short term	24,729	29,033	23,988	26,098
Trade accounts receivable – long term	13,089	14,236	13,089	14,236
	37,818	43,269	37,077	40,334

Days sales outstanding, weighted by the average maturity of invoices, on March 31, 2026 and 2025, were 17 and 37 days, respectively.

The allowance for loan losses in trade accounts receivable is based on the individual analysis of total trade accounts receivable overdue for more than 90 days, considering the clients' payment capacity, the current and prospective economic scenario, the evaluation of delinquency levels and guarantees received, as well as evaluation of renegotiations made. Specific cases not yet overdue, but with risk of loss in the Management's opinion, is also included in the allowance.

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The changes in allowance for loan losses are:

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Balance at beginning of year	(6,036)	(3,410)	(6,036)	(3,410)
Additions	(291)	(2,696)	(291)	(2,696)
Recovery / realizations	-	70	-	70
Write-off of uncollectible receivables	-	-	-	-
Balance at end of year	(6,327)	(6,036)	(6,327)	(6,036)

On March 31, 2026 and December 31, 2025, the breakdown of trade accounts receivable by maturity is as follows:

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Falling due	28,346	34,304	27,605	31,369
Overdue:				
From 1 to 30 days	887	657	887	657
From 31 to 60 days	259	651	259	651
From 61 to 90 days	240	392	240	392
From 91 to 180 days	990	1,505	990	1,505
Over 181 days	14,434	13,051	14,434	13,051
	45,156	50,560	44,415	47,625

a) Considers the maturity originally agreed to between the Company and its clients and, therefore, this line includes:

Allowance for doubtful accounts – Trade notes not expected to be received and so are covered by a provision booked for expected trade losses;
Guarantees – Trade notes guaranteed by properties required at the start of the operation with resellers, whose documents are registered at the notary's office to guarantee the Company their execution in case of nonperformance of agreement. These notes are in the process of execution of guarantees. Despite the real expectation of receipt, these notes are classified in the long term according to the progress of the lawsuits and the understanding of our legal advisors.

6. Inventories

Inventories are stated at cost or net realizable value, whichever is lower. Costs incurred to take each product to its current location and condition are recorded as follows:

- Raw materials – cost of acquisition according to average cost.
- Finished products and products under production – cost of materials and direct labor and proportional portion of indirect general expenses based on the normal operating capacity.

The net realizable value corresponds to the sale price in the normal course of business, less estimated costs for conclusion and sale.

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The balance of inventories is broken down as follows:

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Finished products	2,511	668	1,895	49
Products under production	8,706	6,558	8,706	6,558
Goods for resale	465	429	2,173	1,798
Raw material	16,710	20,036	16,710	20,036
Advances to suppliers	211	805	211	805
Sundry materials	2,960	2,852	2,960	2,852
Provision for obsolescence	(2,364)	(2,922)	(2,364)	(2,922)
	29,199	28,426	30,291	29,176

Provisions for low inventory turnover or obsolete inventories are constituted when deemed necessary by the Management. The changes in provision for obsolescence are as follows:

	Parent Company and Consolidated	
	3/31/2026	12/31/2025
Balance at beginning of year	(2,922)	(2,240)
Additions	-	(1,301)
Recoveries / realizations	558	619
Balance at end of year	(2,364)	(2,922)

7. Assets held for sale

On March 31, 2026, the balance of R\$2,090 (R\$2,090 on December 31, 2025) consisted of three properties received from debt renegotiations with a client and are available for immediate sale. The assets are held at its book value, which is lower than its fair value, less selling expenses.

8. Loans granted

These refer to loans granted by the Company to clients to finance the expansion of the network of authorized resellers and exclusive stores, measured at amortized cost method in accordance with contractual terms (fixed rates and payment conditions), net of the allowance for losses. Loans bear average interest of 13.60% p.a. (13.60% p.a. in 2025). The Company has first-degree mortgage guarantees for most of operations. No losses were recorded related to loans granted for the reporting periods.

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Loans granted	4,193	4,555	4,193	4,555
Loans granted – short term	1,406	1,427	1,406	1,427
Loans granted – long term	2,787	3,128	2,787	3,128
	4,193	4,555	4,193	4,555

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9. Taxes recoverable

Balances of taxes recoverable are presented as follows:

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Income tax (a)	1,673	1,423	1,708	1,457
Social contribution (a)	18	18	20	20
PIS and COFINS (b)	3,024	4,277	3,024	4,277
Other Recoverable taxes	915	1,641	915	1,641
	5,630	7,359	5,667	7,395
Recoverable taxes – short term	4,784	6,291	4,821	6,327
Recoverable taxes – long term	846	1,068	846	1,068
	5,630	7,359	5,667	7,395

a) Income tax and social contribution (IR and CS):

It corresponds to withholding income tax on short-term investments and prepayments of income tax and social contribution, which can be offset against federal taxes and contributions due.

b) Social integration program and social security financing contribution (PIS and COFINS):

The balance consists of the advance recognition of PIS and COFINS credits on depreciation.

10. Other assets

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Other current assets:				
Prepaid expenses (a)	4,492	3,815	8,445	7,855
Advances and prepayments	438	973	440	1,023
Total	4,930	4,788	8,885	8,878
Other non-current assets:				
Other assets (b)	52	42	3,188	3,347
Total	52	42	3,188	3,347

a) Refers mainly to marketing and commission expenses.

b) This amount refers to rental deposits for the stores Dell Anno NYC and Miami.

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11. Investments in subsidiaries

The investment in subsidiary is valued based on the equity income method, according to CPC 18 (R2).
 The main balances of the subsidiary are:

	Unicasa Comércio de Móveis Ltda.		Unicasa Holding, LLC	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Current assets	156	255	7,526	8,036
Non-current assets	32,434	27,722	31,950	34,912
Current and non-current liabilities	807	594	33,458	37,998
Shareholders' equity	31,783	27,383	6,018	4,950
Capital stock	50,919	46,499	41,206	39,865

	Unicasa Comércio de Móveis Ltda.		Unicasa Holding, LLC	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Net revenue				
Profit / (Loss) for the period – subsidiary	-	-	3,793	3,778
% Ownership interest	(20)	(20)	(2,083)	(2,818)
Equity income (loss) before eliminations	99.99%	99.99%	100.00%	100.00%
Effect of unrealized income	(20)	(20)	(2,086)	(2,818)
Equity income (loss)	-	-	4	135
	(20)	(20)	(2,082)	(2,683)

The changes in investments in subsidiaries are as follows:

	Parent Company	
	3/31/2026	12/31/2025
Balance of investment in subsidiaries at beginning of year	31,714	27,198
Capital payment – subsidiary	7,822	20,976
Equity income (loss)	(2,102)	(16,040)
Other comprehensive income	(249)	(420)
Balance of investment in subsidiaries at end of year	37,185	31,714

a) On September 4, 2025, the members of the Company's Board of Executive Officers approved a capital increase in the subsidiary Unicasa Holding LLC, in the amount of (R\$6,416), by utilizing accounts receivable from the subsidiary Unicasa North America LLC. On October 17, 2025, the members of the Company's Board of Executive Officers approved a capital increase in the subsidiary Unicasa Holding LLC, in the amount of (R\$6,360), by utilizing accounts receivable from the subsidiary Dell Anno Miami, LLC. On March 17, 2026, the members of the Company's Board of Executive Officers approved a capital increase in the subsidiary Unicasa Holding LLC, in the amount of (R\$ 3,401), by utilizing accounts receivable from the subsidiary Dell Anno NYC LLC. Although the transactions involved foreign exchange settlements among group companies, the net effect on the company's cash flow was zero.

12. Property, plant and equipment

These are registered at acquisition, formation or construction cost, net of PIS/COFINS and ICMS credits and the contra entry is recorded as recoverable taxes. A property, plant and equipment item is written off when sold or when no future economic benefit is expected from its use or sale. Gain or loss from the write-off of an asset, calculated as the difference between net sale value and book value of the asset, is included in the statement of operations for the period in which the asset was written off.

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Depreciation of assets is calculated using the straight-line method at depreciation rates and take into consideration the estimated useful lives of these assets. The assessment of useful life of assets is revised annually and adjusted if necessary.

Depreciation methods, useful lives and residual values are reviewed at the end of the fiscal year, and any adjustments are recognized as changes in accounting estimates.

The Management annually analyzes the book value of the property, plant and equipment item to assess if there are risk factors indicating the need for a provision for possible reduction in the impairment amount registered in the books, thereby adjusting the book value to its realization value.

Procedures are in place to evaluate the existence of evidence (risk factors), and if found, tests will be applied and, if necessary, a loss will be recognized, which is the highest of: (a) the estimated sale value of the assets less estimated sale costs and (b) the value in use.

The criteria to determine the assets subject to the test are: (a) assets linked to operations that generate revenue; (b) long-term assets, with long useful life (over one year); and (c) asset considered material (significant monetary value).

As a result of the analyses and considerations, on December 31, 2025, the Management did not identify any clear evidence of the devaluation of property, plant and equipment items and intangible assets on the balance sheet date. Accordingly, no additional analysis or detailed test, or any provision for impairment of assets, is necessary.

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Property, plant and equipment is broken down as follows:

Parent Company**Cost of property, plant and equipment**

	Land	Buildings	Improvements and facilities	Machinery and equipment	Furniture and fixtures	IT equipment	Construction in progress	Total
Balances at 12.31.2024	1,378	22,516	19,752	162,734	3,096	4,882	47,165	261,523
Acquisitions	-	-	26	80	123	74	25,876	26,179
Write-offs	-	-	(23)	(1,877)	(24)	(100)	-	(2,024)
Transfers	-	81	3,071	56,792	200	1,237	(61,381)	-
Balances at 12.31.2025	1,378	22,597	22,826	217,729	3,395	6,093	11,660	285,678
Acquisitions	-	-	-	8	62	37	2,270	2,377
Write-offs	(8)	(2)	(48)	(79)	(18)	(4)	-	(159)
Transfers	-	-	1,015	3,309	318	45	(4,687)	-
Balances at 3.31.2026	1,370	22,595	23,793	220,967	3,757	6,171	9,243	287,896

Accumulated depreciation

	Land	Buildings	Improvements and facilities	Machinery and equipment	Furniture and fixtures	IT equipment	Construction in progress	Total
Balances at 12.31.2024	-	(8,657)	(7,129)	(66,656)	(1,705)	(3,743)	-	(87,890)
Depreciation	-	(276)	(682)	(9,854)	(214)	(485)	-	(11,511)
Write-off	-	-	2	1,414	18	96	-	1,530
Balances at 12.31.2025	-	(8,933)	(7,809)	(75,096)	(1,901)	(4,132)	-	(97,871)
Depreciation	-	(67)	(194)	(3,100)	(62)	(148)	-	(3,571)
Write-off	-	1	4	78	7	4	-	94
Balances at 3.31.2026	-	(8,999)	(7,999)	(78,118)	(1,956)	(4,276)	-	(101,348)

Property, plant and equipment, net

Balances at 12.31.2024	1,378	13,859	12,623	96,078	1,391	1,139	47,165	173,633
Balances at 12.31.2025	1,378	13,664	15,017	142,633	1,494	1,961	11,660	187,807
Balances at 12.31.2026	1,370	13,596	15,794	142,849	1,801	1,895	9,243	186,548

Consolidated**Cost of property, plant and equipment**

	Land	Buildings	Improvements and facilities	Machinery and equipment	Furniture and fixtures	IT equipment	Construction in progress	Right of use	Total
Balances at 12.31.2024	18,378	22,516	25,492	162,746	8,539	4,935	49,729	30,714	323,049
Acquisitions	-	-	26	80	232	81	36,666	-	37,085
Remeasurement (a)	-	-	-	-	-	-	-	2,582	2,582
Write-offs	-	-	(23)	(1,884)	(2,233)	(128)	(81)	(27)	(4,376)
Other (b)	-	-	-	-	-	-	(827)	(3,938)	(4,765)
Exchange variation	-	-	(638)	(1)	(533)	(5)	(140)	(3,033)	(4,350)
Transfers	-	81	3,179	56,792	1,678	1,237	(62,967)	-	-
Balances at 12.31.2025	18,378	22,597	28,036	217,733	7,683	6,120	22,380	26,298	349,225
Acquisitions	-	-	-	8	62	37	6,983	-	7,090
Write-offs	(8)	(2)	(48)	(79)	(18)	(4)	-	-	(159)
Exchange variation	-	-	(268)	-	(220)	(1)	-	(996)	(1,485)
Transfers	-	-	1,015	3,309	318	45	(4,687)	-	-
Balances at 3.31.2026	18,370	22,595	28,735	220,971	7,825	6,197	24,676	25,302	354,671

Accumulated depreciation

	Land	Buildings	Improvements and facilities	Machinery and equipment	Furniture and fixtures	IT equipment	Construction in progress	Right of use	Total
Balances at 12.31.2024	-	(8,657)	(7,947)	(66,662)	(4,523)	(3,787)	-	(4,120)	(95,696)
Depreciation	-	(276)	(1,225)	(9,856)	(1,786)	(489)	-	(3,332)	(16,964)
Write-offs	-	-	2	1,422	1,873	116	-	-	3,413
Other (b)	-	-	-	-	-	-	-	694	694
Exchange variation	-	-	114	(2)	322	10	-	9	453
Balances at 12.31.2025	-	(8,933)	(9,056)	(75,098)	(4,114)	(4,150)	-	(6,749)	(108,100)
Depreciation	-	(67)	(321)	(3,100)	(399)	(149)	-	(699)	(4,735)
Write-offs	-	1	4	78	7	4	-	-	94
Exchange variation	-	-	64	-	113	-	-	(12)	165
Balances at 3.31.2026	-	(8,999)	(9,309)	(78,120)	(4,393)	(4,295)	-	(7,460)	(112,576)

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Property, plant and equipment, net										
Balances at 12.31.2024	18,378	13,859	17,545	96,084	4,016	1,148	49,729	26,594	227,353	
Balances at 12.31.2025	18,378	13,664	18,980	142,635	3,569	1,970	22,380	19,549	241,125	
Balances at 12.31.2026	18,370	13,596	19,426	142,851	3,432	1,902	24,676	17,842	242,095	
Average rate	-	2.63%	3.30%	6.90%	10%	20%	-	13.95%		
Average useful life (in years)	-	50.00	32.00	25.00	10.00	5.00	-	7.16		

a) In April 2025, the lease agreement of Unicasa North America, LLC was remeasured.

b) Refers to the termination, in the fourth quarter of 2025, of the lease agreement entered into in April 2025 by Unicasa North America, LLC, which was originally set to mature in 2030. This transaction did not impact cash flow; it was solely a movement between Assets and Liabilities, as disclosed in Note 16.

13. Intangible assets

Intangible assets with a defined life are measured at cost, less amortization accrued over the economic useful life and evaluated for impairment whenever there is indication of loss of economic value of the asset. The amortization period and method for an intangible asset with defined life are reviewed at least at the end of each fiscal year. The amortization of these intangible assets is recognized in the statement of operations.

Parent Company

	Software	Trademarks and patents	Intangible assets in progress	Total
Balances at 12.31.2024	1,156	162	1,462	2,780
Acquisitions	-	52	540	592
Transfer	1,272	-	(1,272)	-
Amortization	(494)	(32)	-	(526)
Balances at 12.31.2025	1,934	182	730	2,846
Acquisitions	-	-	33	33
Amortization	(150)	(9)	-	(159)
Balances at 12.31.2026	1,784	173	763	2,720

Consolidated

	Software	Trademarks and patents	Commercial goodwill	Intangible assets in progress	Total
Balances at 12.31.2024	1,156	162	2,305	1,462	5,085
Acquisitions	-	52	-	540	592
Write-off (a)	-	-	(2,689)	-	(2,689)
Write-off - amortization	-	-	1,174	-	1,174
Transfer	1,272	-	-	(1,272)	-
Amortization	(494)	(32)	(460)	-	(986)
Exchange variation	-	-	(330)	-	(330)
Balances at 12.31.2025	1,934	182	-	730	2,846
Acquisitions	-	-	-	33	33
Amortization	(150)	(9)	-	-	(159)
Balances at 3.31.2026	1,784	173	-	763	2,720

Average rate	20%	10%	21.81%
Average useful life (in years)	5.00	10.00	4.58

a) Refers to the closure of the Unicasa North America store.

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14. Income tax and social contribution**14.1 Current tax**

Income and social contribution taxes are calculated based on the tax rate in effect. Current and deferred taxes are recognized in profit or loss for the period.

The breakdown of income tax and social contribution in the periods ended March 31, 2026 and 2025 is summarized below:

	Parent Company		Consolidated	
	3/31/2026	3/31/2025	3/31/2026	3/31/2025
Current income tax and social contribution:				
Current income tax and social contribution expense	-	-	-	-
Deferred income tax and social contribution:				
Related to recording and reversal of temporary differences and tax losses	3,158	2,000	3,158	2,999
Income tax and social contribution benefit (expense) under profit or loss	3,158	2,000	3,158	2,999

The reconciliation of tax expense with the result of the multiplication of taxable income with the local tax rate in the periods ended March 31, 2026 and 2025 is as follows:

	Parent Company		Consolidated	
	3/31/2026	3/31/2025	3/31/2026	3/31/2025
Book loss before taxes	(10,281)	(7,424)	(10,281)	(8,403)
Tax rate of 34%	3,496	2,524	3,496	2,857
Non-deductible expenses	-	(12)	-	(12)
Rate adjustments abroad	-	-	(148)	(299)
Deferred income tax and social contribution on unrecognized losses in subsidiaries	-	-	(567)	-
Equity income (loss)	(716)	(919)	-	-
IRPJ/CSLL on Selic rate	18	61	18	61
Presumed ICMS credit	-	86	-	86
Exclusion of inflation on income from investments	360	232	360	232
Other temporary expenses	-	28	-	74
Income tax and social contribution benefit (expense) under profit or loss	3,158	2,000	3,158	2,999
Effective rate	-31%	-27%	-31%	-36%

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14.2 Deferred income tax and social contribution

Deferred income tax and social contribution on March 31, 2026 and December 31, 2025 are as follows:

Parent Company	Balance Sheet		Profit/Loss	
	3/31/2026	12/31/2025	3/31/2026	3/31/2025
Temporary differences - assets				
Allowance for doubtful accounts	2,152	2,053	99	(6)
Provision for inventory losses	804	994	(190)	120
Provisions for losses with sureties	44	44	-	-
Provision for tax, civil and labor risks	1,931	2,065	(134)	(75)
Present value adjustment	344	427	(83)	(1)
Sundry provisions	447	608	(161)	447
Tax losses to be offset	8,791	4,518	4,273	1,797
	14,513	10,709	3,804	2,282
Temporary differences - liabilities				
Depreciation of useful/tax life	(10,654)	(10,008)	(646)	(282)
Income tax and social contribution expense			3,158	2,000
Tax assets (liabilities)	3,859	701		
Consolidated				
Temporary differences - assets				
Allowance for doubtful accounts	2,152	2,053	99	(6)
Provision for inventory losses	804	994	(190)	120
Provisions for losses with sureties	44	44	-	-
Provision for tax, civil and labor risks	1,931	2,065	(134)	(75)
Present value adjustment	344	427	(83)	(1)
Sundry provisions	447	608	(161)	447
Tax losses to be offset	14,492	10,529	4,273	2,796
	20,214	16,720	3,804	3,281
Temporary differences - liabilities				
Depreciation of useful/tax life	(10,654)	(10,008)	(646)	(282)
Income tax and social contribution expense			3,158	2,999
Tax assets (liabilities)	9,560	6,712		

The Company and its subsidiaries have total tax losses to be offset against future taxable income of the company in which they were generated.

Estimated recovery of tax credits on income tax and social contribution losses was based on projections of taxable income that took into consideration diverse financial and business assumptions considered at the end of the period, such as annual growth rate and long-term economic and financial projections. Consequently, such estimates may not materialize in the future considering the uncertainties inherent to these provisions. The Company did not identify uncertainties regarding the recoverability of deferred tax assets recognized in the period ended March 31, 2026.

Due to the limited opportunities to use the income tax losses and social contribution tax loss carryforwards of a subsidiary in Brazil, the Company did not recognize a portion of tax assets amounting to R\$5,918 (R\$5,885 as of December 31, 2025), which do not have an expiration date.

As of March 31, 2026, the Company did not record an amount of R\$5,361 related to the portion of tax loss carryforward of its subsidiary in the United States.

Unrecorded tax assets do not have an expiration date.

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15. Loans and financing

Loans and financing are presented by the amounts under agreement, plus charges agreed that include interest rates. After initial recognition, they are measured at amortized cost using the effective tax rate method.

	Parent Company/Consolidated								
	Index	Interest rate (p.a.)	Due on	2026			2025		
				Current	Non-current	Total	Current	Non-current	Total
Domestic currency									
Bank loans -FINEP	TR +	3.30%	Oct/33	8,644	55,076	63,720	9,690	56,154	65,844
Book-entry Commercial Note	IPCA+	12.01%	Aug/44	503	23,619	24,122	486	23,473	23,959
Banco Safra	-	5.50%	Oct/30	4,038	31,342	35,380	1,872	33,529	35,401
BRDE	IPCA+	4.00%	Dec/30	655	9,300	9,955	30	9,921	9,951
				13,840	119,337	133,177	12,078	123,077	135,155

As of March 31, 2026, the Company has the following types of guarantees in place: a) letter of guarantee – FINEP and BRDE; b) fiduciary sale agreement – Book-Entry Commercial Note; c) Suretyship – Banco Safra.

Loans and financing will fall due as follows, by maturity year:

Maturities	2026	2027	2028	2029	2030	2031	2032 to 2044	Total
FINEP	6,516	8,512	8,512	8,512	8,512	8,512	14,644	63,720
Book-entry Commercial Note	394	458	513	574	644	721	20,818	24,122
Banco Safra	1,851	8,747	8,747	8,747	7,288	-	-	35,380
BRDE	30	2,500	2,500	2,500	2,425	-	-	9,955
Total	8,791	20,217	20,272	20,333	18,869	9,233	35,462	133,177

The changes in the Company's loans are detailed below:

	FINEP	Commercial note	Banco Safra	BRDE	Total
Balance on December 31, 2024	49,248	23,160	-	-	72,408
New loans	16,775	-	34,987	9,920	61,682
Payment of installments	(1,980)	(354)	-	-	(2,334)
Payment of interest	(1,560)	(2,768)	-	-	(4,328)
Provision for interest	3,361	3,921	414	31	7,727
Balance on December 31, 2025	65,844	23,959	35,401	9,951	135,155
Payment of installments	(2,128)	(97)	-	-	(2,225)
Payment of interest	(863)	(701)	(494)	(156)	(2,214)
Provision for interest	867	961	473	160	2,461
Balance on March 31, 2026	63,720	24,122	35,380	9,955	133,177

On March 31, 2026, the company informs that all covenants of the financing agreements have been fulfilled.

16. Leases payable

On the start date of the agreement, the Company evaluates if the agreement is or contains a lease, that is, if the agreement transfers the right to control the use of an identified asset for a certain period.

The Company applies a single approach for recognizing and measuring all the leases, except for lease agreements whose term is 12 months, and leases of low-value assets.

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The Company has lease agreements for stores, entered into with third parties, which are being classified as lease.

Discount rates that express the time for realizing the rights of use were obtained based on the main inflation indices in the market and the estimated lending rate, if the object of the lease is obtained through similar terms and scenarios.

The following table shows the current rate, maturity and term of the agreement.

Property rental agreement	Maturity	Duration	Average rate (p.a.)
Dell Anno Miami, LLC	12/31/2029	7 years	3.85%
Dell Anno NYC, LLC	09/30/2033	10 years	4.46%

Changes in lease liabilities are as follows:

	Consolidated
Balance on 12/31/2024	27,699
Payment of lease	(2,140)
Payment of interest	(1,028)
Remeasurement (a)	2,582
Write-off (b)	(3,065)
Exchange variation	(3,192)
Balance on 12/31/2025	<u>20,856</u>
Payment of lease	(474)
Payment of interest	(209)
Exchange variation	(1,062)
Balance on 3/31/2026	<u>19,111</u>
Current	3,561
Non-current	15,550

- a) In April 2025, the lease agreement of Unicasa North America, LLC was remeasured.
- b) Refers to the termination, in the fourth quarter of 2025, of the lease agreement entered into in April 2025 by Unicasa North America, LLC, which was originally set to mature in 2030.

Contractual payments will fall due as follows, by maturity year:

Maturity	2026	2027	2028	2029	2030	2031 to 2033	Total
Dell Anno Miami, LLC	1,111	1,482	1,768	1,926	-	-	6,287
Dell Anno NYC, LLC	963	1,386	1,506	1,633	1,759	5,577	12,824
Total	2,074	2,868	3,274	3,559	1,759	5,577	19,111

17. Provisions

The Company and its subsidiaries are parties to administrative proceedings, as well as labor, tax and civil lawsuits resulting from the normal course of their operations.

The Company periodically reviews its contingencies through its legal department and its external legal advisors and classifies their likelihood of loss as: (i) Probable, (ii) Possible and (iii) Remote.

a. Provision for labor, tax and civil risks

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The Company is a defendant in certain labor and civil lawsuits. The estimated loss was provisioned based on the opinion of its legal counsel, in an amount considered sufficient by the Management to cover probable losses that may arise from unfavorable court decisions. The provision is broken down as follows:

	Parent Company and Consolidated	
	3/31/2026	12/31/2025
Provision for labor risks	136	240
Provision for civil risks	5,542	5,833
	5,678	6,073

Labor – the Company is party to labor lawsuits basically related to overtime.

Civil – the Company is party to civil lawsuits involving store owners and end consumers, in which the Company may be considered jointly and severally liable.

The Company is party to labor, tax and civil lawsuits, involving risk of loss classified by the management as possible, based on an assessment by its legal advisors, for which no provision was recorded. The lawsuits classified as possible loss are shown below:

	Parent Company and Consolidated	
	3/31/2026	12/31/2025
Labor lawsuits	1,282	1,126
Tax lawsuits	4,349	4,300
Civil lawsuits	3,825	4,564
Total	9,456	9,990

Civil: Civil lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to lawsuits involving storeowners and end consumers.

Tax: The tax lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to the INSS lawsuit.

Labor: The labor lawsuits assessed by the management jointly with its legal advisors as having possible chances of loss refer to actions filed by former employees of the Company related to overtime.

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The changes in provision for labor and civil risks are as follows:

	Parent Company and Consolidated	
	3/31/2026	12/31/2025
Balance at beginning of year	6,073	4,178
Additions	47	2,186
Recoveries / realizations	(442)	(291)
Balance at end of year	5,678	6,073

18. Contractual obligations

Amounts received early from exclusive resellers for the future supply of goods.

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Contractual liabilities	44,765	38,675	57,696	50,819
Total	44,765	38,675	57,696	50,819

19. Other liabilities

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Other liabilities – current:				
Other provisions (a)	375	698	868	1,325
Leases (b)	445	431	445	431
Other liabilities	1,454	2,084	1,506	2,167
	2,274	3,213	2,819	3,923
Other liabilities – non-current:				
Other provisions (a)	195	661	195	661
Leases (b)	854	522	854	522
	1,049	1,183	1,049	1,183

a) Consists of provisions for payroll and lawyers' fees.

b) In the context of application of CPC 06 (R2), the Company analyzed its portfolio of agreements and these were classified under the exemption envisaged by the pronouncement since it is a low-value asset. In the year, the Company recognized expense of R\$127 (R\$514 on December 31, 2025).

20. Shareholders' equity**a. Capital stock**

The capital stock of the Company is R\$147,000 on March 31, 2026 and December 31, 2025, divided into 66,086,364 registered common shares without par value.

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The following is the shareholding structure of the Company:

Shareholder	3/31/2026		12/31/2024	
	Common shares	%	Common shares	%
Alexandre Grendene Bartelle	27,569,065	41.72%	27,569,065	41.72%
Kelly Zietolie	598,116	0.91%	598,116	0.91%
Camila Zietolie	2,144,636	3.25%	2,144,636	3.25%
Isabela Zietolie	2,144,636	3.25%	2,144,636	3.25%
Laura Zietolie	2,144,636	3.25%	2,144,636	3.25%
Renata Vendruscolo Zietolie	2,144,637	3.25%	2,144,637	3.25%
Members of Management	832,200	1.26%	832,200	1.26%
Treasury shares	-	-	-	-
Free Float	28,508,438	43.14%	28,508,438	43.14%
Total	66,086,364	100%	66,086,364	100%

b. Profit retention and reservesLegal reserve

Established based on 5% of the net income for the period, limited to 20% of the paid-in capital stock. On March 31, 2021, the balance in the reserve is R\$5,966.

Retained profits

The retained profits reserve was recorded in accordance with Article 196 of Federal Law No. 6,404/76, with the purpose of ensuring investments in property, plant and equipment, increases in working capital, and plans for expanding the company's network. This reserve is constituted from the adjusted net income for the fiscal year, after deducting the mandatory minimum dividends, and its maximum limit, when combined with the legal reserve, may not exceed the total capital stock. Retained profits as of March 31, 2026 amounted to R\$26,217.

According to article 199 of Federal Law No. 6,404/76, the balance of this reserve, combined with other profit reserves, must not exceed the Company's capital stock.

c. Other comprehensive income

Corresponds to the cumulative effect of exchange translation of functional currency to the original currency of the financial statements of the foreign subsidiary, calculated on the company's investments abroad, assessed using the equity method. This cumulative effect will be reverted to profit or loss for the period as gain or loss upon the sale or write-off of the investment.

d. Dividends and interest on equity

According to the bylaws, minimum mandatory dividend is calculated at 25% of net income from the year after the allocation to reserves established by law.

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e. Earnings per share

As required by IAS 33/CPC 41 – Earnings per share, the tables below recognize profit to amounts used to calculate basic earnings per share.

Basic earnings per share

For periods ended March 31, 2026 and 2025, the Company registered basic earnings per share, calculated by dividing the net income from the period by the weighted average of outstanding shares, as shown below:

	Parent Company and Consolidated	
	3/31/2026	3/31/2025
Loss for the period	(7,123)	(5,424)
Weighted average of outstanding common shares (in thousands)	66,086	66,086
Earnings / (loss) per share – basic (R\$)	(0.10778)	(0.08207)

Diluted earnings per share

The Company did not present the calculation of diluted earnings per share as required by IAS 33/CPC 41 – Earnings per share because there are no potential common shares for dilution or other convertible instruments that can cause dilution of earnings per share, and hence the basic and diluted earnings per share are the same.

21. Net revenue from sales

Revenue is recognized in profit or loss upon the fulfilment of performance obligation with clients at the moment determined by the transfer of control of the products. Contractual performance obligations with final consumers are the responsibility of resellers. Sales are made at sight, in the form of prepayments or in installments, and are financed with the Company's own funds.

Net revenue from sales is broken down as follows:

	Parent Company		Consolidated	
	3/31/2026	3/31/2025	3/31/2026	3/31/2025
Gross revenue from sales	47,450	49,896	50,405	52,990
IPI on sales	(1,309)	(1,336)	(1,309)	(1,336)
Gross revenue from sales (-) IPI	46,141	48,560	49,096	51,654
ICMS on sales	(4,454)	(4,483)	(4,454)	(4,483)
Other taxes on sales (PIS/COFINS)	(3,361)	(3,418)	(3,361)	(3,418)
Sales returns	(88)	(190)	(88)	(190)
Present value adjustment (AVP) (gross revenue)	(244)	(522)	(244)	(522)
Net revenue	37,994	39,947	40,949	43,041

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22. Expenses by function and nature

	Parent Company		Consolidated	
	3/31/2026	3/31/2025	3/31/2026	3/31/2025
Expenses by function:				
Cost of goods and products sold	(29,950)	(29,465)	(30,910)	(31,271)
Selling expenses	(11,267)	(10,071)	(15,335)	(14,982)
Administrative expenses	(5,075)	(4,451)	(5,075)	(4,451)
	(46,292)	(43,987)	(51,320)	(50,704)
Expenses by nature:				
Input expenses	(16,803)	(17,557)	(17,176)	(17,995)
Personnel expenses	(16,085)	(13,971)	(17,310)	(15,958)
Third-party service expenses	(4,227)	(3,476)	(5,667)	(5,128)
Expenses with civil lawsuits	(842)	(272)	(842)	(272)
Depreciation and amortization expenses	(3,730)	(2,635)	(4,906)	(4,185)
Advertising expenses	(1,390)	(1,904)	(1,400)	(2,080)
Reversal /(Expenses) with provisions	1,450	184	1,564	209
Travel expenses	(847)	(741)	(884)	(770)
Electric power expenses	(1,030)	(922)	(1,062)	(957)
Commission expenses	(81)	(379)	(372)	(565)
Other expenses	(2,707)	(2,314)	(3,265)	(3,003)
	(46,292)	(43,987)	(51,320)	(50,704)

23. Other operating revenues

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	3/31/2025
Bank premium (a)	125	99	125	99
Gain from sale of property, plant and equipment	1	-	1	-
Other operating revenues (b)	495	362	497	362
Other operating revenues	621	461	623	461

a) Refers to amounts received from financial institution by volume of financing conducted made the network of stores served by the Company.

b) Mainly refers to the following line items: a) R\$243 – Presumed ICMS credit on freight; b) R\$59 – ICMS credit related to CIAP.

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24. Financial income (expense)

	Parent Company		Consolidated	
	3/31/2026	3/31/2025	3/31/2026	3/31/2025
Financial expenses:				
IOF charge and bank fees	(53)	(33)	(85)	(94)
Loans and financing	(2,415)	(1,776)	(2,415)	(1,776)
Exchange variation expenses	(971)	(1,552)	(971)	(1,552)
Present value adjustment (AVP)	(374)	(111)	(374)	(111)
Discounts granted	(2)	-	(2)	(29)
Other financial expenses	(210)	(119)	(210)	(119)
	(4,025)	(3,591)	(4,057)	(3,681)
Financial income				
Interest income	56	56	57	57
Yield from short-term investments	1,898	1,117	1,898	1,117
Exchange variation income	585	446	585	446
Present value adjustment (AVP)	862	635	862	635
Discounts obtained	10	7	10	17
Other financial income	177	192	117	192
	3,588	2,453	3,589	2,464
Net financial result	(437)	(1,138)	(468)	(1,217)

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25. Transactions and balances with related parties

Related-party transactions are those between the Company and its subsidiaries, other companies controlled by shareholders of the Company, key management professionals and other related parties. During the period ended March 31, 2026 and the fiscal year ended December 31, 2025, the Company conducted the following transactions with related parties:

PARENT COMPANY	Nature of operation	Relationship	3/31/2026	12/31/2025
ASSETS			2,898	5,698
Trade accounts receivables				
		Subsidiary		
Unicasa Holding, LLC	Sale of furniture		2,738	5,566
Even Construtora e Incorporadora S.A.	Sale of furniture	Controlled by shareholders	104	6
Telasul Indústria de Móveis S.A.	Sale of furniture	Controlled by shareholders	30	120
Individuals	Sale of furniture	Related persons and key management professionals	26	6
LIABILITIES			24,122	23,959
Loans and financing	Commercial note	Controlled by shareholders	24,122	23,959
MK NM Fundo de Investimento Multimercado				
Private loan – Investment abroad				
			3/31/2026	12/31/2025
PROFIT OR LOSS			32	(142)
Sales revenue				
		Subsidiary		
Unicasa Holding, LLC	Sale of furniture		856	739
Even Construtora e Incorporadora S.A.	Sale of furniture	Controlled by shareholders	107	171
Individuals	Sale of furniture	Related persons and key management professionals	30	1
Financing expenses				
	Interest - Commercial note	Controlled by shareholders		
MK NM Fundo de Investimento Multimercado			(961)	(1,053)
Private loan – Investment abroad				
CONSOLIDATED	Nature of operation	Relationship	3/31/2026	12/31/2025
ASSETS			160	132
Trade accounts receivables				
		Controlled by shareholders		
Even Construtora e Incorporadora S.A.	Sale of furniture		104	6
Telasul Indústria de Móveis S.A.	Sale of furniture	Controlled by shareholders	30	120
Individuals	Sale of furniture	Related persons and key management professionals	26	6
LIABILITIES			24,122	23,959
Loans and financing	Commercial note	Controlled by shareholders	24,122	23,959
MK NM Fundo de Investimento Multimercado				
Private loan – Investment abroad				
			3/31/2026	12/31/2025
PROFIT OR LOSS			(824)	(881)
Sales revenue				
		Controlled by shareholders		
Even Construtora e Incorporadora S.A.	Sale of furniture		107	171
Individuals	Sale of furniture	Related persons and key management professionals	30	1
Financing expenses				
	Interest - Commercial note	Controlled by shareholders		
MK NM Fundo de Investimento Multimercado			(961)	(1,053)
Private loan – Investment abroad				

The transactions involving the Company and its related parties are conducted as agreed by the parties.

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There were no guarantees granted or received in relation to any accounts receivable or payable. As a collateral for the Commercial Note, a fiduciary sale agreement was established. All balances will be settled in domestic currency.

Management Compensation

The Company paid its managers (Statutory Board of Executive Officers and Board of Directors) compensation in the amount of R\$603 in the period ended March 31, 2026 (R\$3,160 on December 31, 2025). The Company does not offer to its key personnel compensation benefits in the following categories: (i) post-employment benefits; (ii) long-term benefit; (iii) employment termination benefit; and (iv) share-based compensation.

26. Financial Instruments

The Company determines the classification of its financial assets and liabilities upon their initial recognition in accordance with the business model used to manage the assets and their respective contractual cash flow characteristics, pursuant to CPC 48 / IFRS 9.

The Company's financial instruments measured at their amortized cost are held for the purpose of receiving or paying contractual cash flows, which consist of principal and interest, recorded at their original value less allowance for losses and present value adjustment when applicable. The financial instruments and their outstanding balances on March 31, 2026 and December 31, 2025, are shown below:

	Note	Parent Company		Consolidated	
		3/31/2026	12/31/2025	3/31/2026	12/31/2025
Financial assets:					
Cash and cash equivalents	3	25,319	36,857	27,127	38,944
Financial investments	4	37,398	29,173	37,398	29,173
Trade accounts receivable	5	37,818	43,269	37,077	40,334
Loans granted	8	4,193	4,555	4,193	4,555
Other assets	10	4,982	4,830	12,073	12,225
Financial liabilities:					
Loans and financing	15	(133,177)	(135,155)	(133,177)	(135,155)
Leases payable	16	-	-	(19,111)	(20,856)
Trade accounts payable		(7,785)	(7,359)	(8,433)	(8,506)
Interest on equity payable	20	-	-	-	-
Contractual obligations	18	(44,765)	(38,675)	(57,696)	(50,819)
Other current and non-current liabilities	19	(3,323)	(4,396)	(3,868)	(5,106)
Net financial instruments		(79,340)	(66,901)	(104,417)	(95,211)

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27. Risk management

27.1 Operational risk management

The organizational structure governing the Company's risk management processes is based on the principles outlined by the Committee of Sponsoring Organizations of the Treadway Commission (COSO) and adheres to the Institute of Internal Auditors' (IIA) Three Lines Model, especially regarding the workflow for risk identification, evaluation, treatment, and monitoring for both the Company and its subsidiaries.

Thus, the risk management process involves aligning the set objectives with the Company's purpose, values and strategic pillars. It also permeates all of Unicasa's business processes, as every activity performed carries some inherent risk.

Regarding the risk treatment:

- All employees are responsible for managing the risks associated with their activities, forming the Company's first line of defense, as the risk management process is integrated into all business processes;
- The Internal Controls, Risks and Compliance department, which constitutes the second line of defense, coordinates the Company's risk management process by assisting business areas with the methodology for identifying, classifying, evaluating and responding to risks;
- As the third line of defense, the Internal Audit is responsible for independently, impartially and promptly examining and testing the effectiveness and quality of the Company's corporate risk management process, identifying weaknesses and provides recommendations for improvements and adjustments to the process, reporting directly to the Company's Audit Committee.

The Audit Committee, through the organizational structure of the Company's risk management processes, is responsible for ensuring the implementation of the Risk Policy and reporting its findings to the Board of Directors.

27.2 Financial risk management

The Company's operations expose it to financial risks: market risks (including interest and exchange rates and commodity prices), credit and liquidity. The risks of financial instruments are managed through financial positioning strategies and systems to limit exposures, all registered in equity accounts, which are aimed at meeting its operational requirements.

- **Market risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument fluctuates due to variations in market prices. Market prices encompass three types of risk: interest rate, exchange, and price, which could be of a commodity, among others. Financial instruments affected by market risks include loans receivable and trade accounts payable.

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I. Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument fluctuates due to variations in market interest rates. The Company's exposure to this risk of changes in market interest rates is mainly due to long-term obligations subject to variable interest rates.

To mitigate the interest rate risk of loans payable, the Company adopts the practice of diversifying loans between fixed or variable rates. Income from financial investments, as well as financial expenses arising from Company's loans, are affected by variations in interest rates, such as TR, IPCA and CDI.

II. Exchange risksAccounts payable and accounts receivable in foreign currency

On March 31, 2026, the Company had balance of accounts receivable from exports equivalent to USD1,296 (USD1,860 on December 31, 2025). In the same period, the balance of accounts payable related to exports is USD7 (EUR503).

The Company's results are susceptible to variations arising from the effects of exchange rate volatility on foreign currency transactions, mainly in export operations. The Company adjusts its structure of costs and selling prices in order to assimilate exchange oscillations.

Sensitivity to exchange rates

In order to verify the sensitivity of indexes of assets and liabilities in foreign currency, with representativeness, two different scenarios were defined to analyze the sensitivity on exchange rate oscillations. This analysis considers depreciation of exchange rate by 25% and 50% over the exchange rate on March 31, 2026. These assumptions were defined based on the Management's expectations for variations in the exchange rate on the maturity dates of respective agreements subject to these risks.

Accounts receivable in foreign currency

Sensitivity scenario	Balance of accounts receivable - USD	Balance of accounts receivable - R\$	U.S. dollar rate	Impacts on income before taxation
Probable scenario (book value)	1,296	6,794	5.2188	-
Possible scenario - 25%	1,296	5,073	3.9141	(1,691)
Possible scenario 50%	1,296	3,382	2.6094	(3,382)

Trade payables in foreign currency

Sensitivity scenarios	Balance of accounts receivable - USD	Balance of accounts receivable - R\$	U.S. dollar rate	Impacts on income before taxation
Probable scenario (book value)	7	37	5.2188	-
Possible scenario - 25%	7	46	6.5235	(9)
Possible scenario 50%	7	55	7.8282	(18)

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III. Commodity price risk

This risk is related to the possibility of oscillation in prices of raw materials and other inputs used in the production process. Since the Company uses commodities as raw material (MDF and MDP boards), its cost of goods sold may be affected by changes in the prices of these materials. To minimize this risk, the Company permanently monitors price oscillations and, as applicable, builds strategic inventories to maintain its business activities.

- Credit risk

This risk arises from the possibility of incurring losses due to delinquency of other parties or financial institutions depositing resources or of financial investments. To mitigate these risks, the Company adopts the practice of analyzing financial and equity conditions of its counterparties, as well as defining credit limits and monitoring permanently their outstanding positions. With regard to financial institutions, the Company only carries out operations with low-risk institutions, as evaluated by its Management. For trade accounts receivable, the Company has not recorded allowance for loan losses yet, as mentioned in Note 5.

Accounts receivable

Risk of credit to client is managed by the financial department and is subject to specific procedures, controls and policies established by the Company.

Credit limits are established for all clients based on internal rating criteria. On March 31, 2026, the Company had 23 clients (32 clients on December 31, 2025), representing 50.67% (50.82% on December 31, 2025) of all receivables due. These clients operate with several stores in Brazil. No client individually represents more than 10% of the sales. The Company has security interest and monitors its exposure.

The need for a provision for impairment is analyzed every reporting period on an individual basis by clients. Allowance for loan losses is constituted at an amount considered sufficient by Management to cover losses in recovering credits and is based on criteria such as balances of clients with delinquency risk.

Bank deposits

Credit risk on balances with banks and financial institutions is considered low and is managed by the financial department and monitored by executive officers. Surplus funds are invested only in prime financial institutions authorized by the Board of Executive Officers, being monitored in order to minimize risk concentration.

- Liquidity risk

Liquidity control is monitored by the Company through the management of its cash flows, to ensure that its funds are available in sufficient amounts to maintain its commitments on schedule. The Company holds balances in financial investments that are redeemable at any moment to cover any gaps between the maturity of its contractual obligations and its cash generation.

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The table below shows the contractual payments required by the Company's financial liabilities:

Maturities							2032 to	Total
	2026	2027	2028	2029	2030	2031	maturity	
Bank Loans - FINEP	6,516	8,512	8,512	8,512	8,512	8,512	14,644	63,720
Book-entry Commercial Note	394	458	513	574	644	721	20,818	24,122
Banco Safra	1,851	8,747	8,747	8,747	7,288	-	-	35,380
BRDE	30	2,500	2,500	2,500	2,425	-	-	9,955
Total	8,791	20,217	20,272	20,333	18,869	9,233	35,462	133,177

- **Capital stock management**

The Company manages its capital structure and adjusts it considering the changes in economic conditions. The capital structure arises from choosing between shareholders' equity (capital injections and retained profits) and loan capital to finance its operations. Management adopts as a financing practice the shareholders' equity generated by its operations, and monitors its debt in such a way as to optimize its cash flows and its present value. There were no changes in goals, policies or processes during the period ended March 31, 2026 and the fiscal year ended December 31, 2025.

The financial leverage ratio is shown below:

	Parent Company		Consolidated	
	3/31/2026	12/31/2025	3/31/2026	12/31/2025
Loans and financing	133,177	135,155	133,177	135,155
(-) Cash and cash equivalents	(25,319)	(36,857)	(27,127)	(38,944)
(-) Financial investments	(37,398)	(29,173)	(37,398)	(29,173)
Net debt	70,460	69,125	68,652	67,038
	173,041	180,413	173,041	180,413
Shareholders' equity				
Financial leverage ratio	40.72%	38.31%	39.67%	37.16%

28. Insurance

The Company has insurance policies that were taken based on guidance from specialists, contracted in the market coverages compatible with its size and operation. Coverages were contracted at amounts considered sufficient by management to cover possible losses, considering the nature of its activity and the risks involved in its operations. The main insurance categories are shown below:

Coverage	Coverage period		Currency	Amount insured
	From	To		
Fire, Lightning Strike, Explosion and Implosion	2025	2026	<u>BRL</u>	280,050
General civil liability:				
National	2025	2026	<u>BRL</u>	15,000
Foreign products overall	2025	2026	<u>BRL</u>	50,000
Civil liability for management – D&O	2025	2026	<u>BRL</u>	35,000

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29. Information by segment

The Company's operations involve the manufacturing and sale of customized furniture. Despite targeting several client segments, the Company's products are not controlled and managed by the Management (Executive Officers and Board of Directors) as independent segments, and the Company's results are managed, monitored and evaluated in an integrated manner as one sole operating segment.

Gross revenue is shown below net of IPI, broken down by brand and sales channel:

	Consolidated	
	3/31/2026	3/31/2025
Domestic market:		
Exclusive	34,518	34,817
Multibrand	4,188	5,237
Unicasa Corporate	1,959	1,726
Other revenues	393	262
	41,057	42,042
Export market:	8,039	9,612
Total gross revenue from sales	49,096	51,654

Reports and Declarations / Special Review Report – Unqualified Opinion

Relatório sobre a revisão de informações trimestrais

Aos Administradores e Acionistas
Unicasa Indústria de Móveis S.A.

Introdução

Revisamos as informações contábeis intermediárias, individuais e consolidadas, da Unicasa Indústria de Móveis S.A. (“Companhia”), contidas no Formulário de Informações Trimestrais - ITR referente ao trimestre findo em 31 de março de 2026, que compreendem o balanço patrimonial em 31 de março de 2026 e as respectivas demonstrações do resultado, do resultado abrangente, das mutações do patrimônio líquido e dos fluxos de caixa para o período de três meses findo nessa data, incluindo as notas explicativas.

A administração é responsável pela elaboração das informações contábeis intermediárias individuais de acordo com o Pronunciamento Técnico CPC 21 – Demonstração Intermediária e das informações contábeis intermediárias consolidadas de acordo com o Pronunciamento Técnico CPC 21 – Demonstração Intermediária e com a norma internacional de contabilidade IAS 34 – Interim Financial Reporting, emitida pelo International Accounting Standards Board (IASB), assim como pela apresentação dessas informações de forma condizente com as normas expedidas pela Comissão de Valores Mobiliários, aplicáveis à elaboração das Informações Trimestrais - ITR. Nossa responsabilidade é a de expressar uma conclusão sobre essas informações contábeis intermediárias com base em nossa revisão.

Alcance da revisão

Conduzimos nossa revisão de acordo com as normas brasileiras e internacionais de revisão de informações intermediárias (NBC TR 2410 – Revisão de Informações Intermediárias Executada pelo Auditor da Entidade e ISRE 2410 – Review of Interim Financial Information Performed by the Independent Auditor of the Entity, respectivamente). Uma revisão de informações intermediárias consiste na realização de indagações, principalmente às pessoas responsáveis pelos assuntos financeiros e contábeis e na aplicação de procedimentos analíticos e de outros procedimentos de revisão. O alcance de uma revisão é significativamente menor do que o de uma auditoria conduzida de acordo com as normas de auditoria e, conseqüentemente, não nos permitiu obter segurança de que tomamos conhecimento de todos os assuntos significativos que poderiam ser identificados em uma auditoria. Portanto, não expressamos uma opinião de auditoria.

Conclusão

Com base em nossa revisão, não temos conhecimento de nenhum fato que nos leve a acreditar que as informações contábeis intermediárias individuais e consolidadas incluídas nas informações trimestrais acima referidas não foram elaboradas, em todos os aspectos relevantes, de acordo com o CPC 21 e o IAS 34, aplicáveis à elaboração das Informações Trimestrais - ITR, e apresentadas de forma condizente com as normas expedidas pela Comissão de Valores Mobiliários.

Outros assuntos

Demonstrações do valor adicionado

As informações trimestrais acima referidas incluem as Demonstrações do Valor Adicionado (DVA), individuais e consolidadas, referentes ao período de três meses findo em 31 de março de 2026, elaboradas sob a responsabilidade da administração da Companhia e apresentadas como informação suplementar para fins do IAS 34. Essas demonstrações foram submetidas a procedimentos de revisão executados em conjunto com a revisão das informações trimestrais, com o objetivo de concluir se elas estão conciliadas com as informações contábeis intermediárias e registros contábeis, conforme aplicável, e se sua forma e conteúdo estão de acordo com os critérios definidos no Pronunciamento Técnico CPC 09 – “Demonstração do Valor Adicionado”. Com base em nossa revisão, não temos conhecimento de nenhum fato que nos leve a acreditar que essas demonstrações do valor adicionado não foram elaboradas, em todos aspectos relevantes, segundo os critérios definidos nesse Pronunciamento Técnico e de forma consistente em relação às informações contábeis intermediárias individuais e consolidadas tomadas em conjunto.

Porto Alegre, 14 de maio de 2026

PricewaterhouseCoopers Auditores Independentes Ltda. CRC 2SP000160/F-6

Rafael Biedermann Mariante Contador CRC 1SP243373/O-0

Reports and Declarations / Summarized Opinion or Report, if any, of the Audit Committee (statutory or not)

The Committee Members present, after examining, discussing and voting on the matters on the Agenda, by unanimous vote and without restrictions, decided on the following:

External Auditors

The External Auditors presented to the Committee their opinion on the Financial Statements of the First Quarter of the Fiscal Year 2026 and the Key Audit Matters.

Internal Auditors

The Internal Auditors presented to the Committee the activities of the Company's Internal Audit.

Internal Controls, Risks and Compliance

The Chief Financial and Investor Relations Officer presented to the Committee the progress of the activities of the Company's Internal Controls, Risks and Compliance department.

Financial Statements

The Audit Committee examined the Financial Statements and Notes prepared by the Company's Management and reviewed by External Audit for the First Quarter of the Fiscal Year 2026, affirming that all significant information is registered and is in accordance with applicable regulations.

Conclusion

The Audit Committee of the Company, considering its responsibilities and natural limitations given the scope of its activities, as well as the decisions and responsibilities of other Management bodies of the Company, considers that the Financial Statements present fairly, in all material respects, the Company's equity and financial position in the First Quarter of the Fiscal Year 2026.

Reports and Declarations / Management Declaration on Financial Statements

Management Declaration on Financial Statements

In compliance with item VI, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers of Unicasa Indústria de Móveis S.A. declares that it reviewed, discussed and agreed with the Interim Financial Statements of the Company for the period ended March 31, 2026, authorizing their conclusion on this date.

Bento Gonçalves, May 14, 2026.

Gustavo Dall Onder
Chief Executive Officer

Guilherme Possebon de Oliveira
Chief Financial and Investor Relations Officer

Alexandre Narvaes Figueira
Commercial Officer

Reports and Declarations / Management Declaration on Independent Auditor's Report

Management Declaration on Financial Statements

In compliance with item V, Article 27 of CVM Resolution 80 of March 29, 2022, the Board of Executive Officers of Unicasa Indústria de Móveis S.A. declares that it has reviewed and discussed the content and opinion contained in the independent auditors' report on the Interim Financial Statements of the Company for the period ended March 31, 2026, issued on this date.

The Board of Executive Officers declares that it agrees with the content and opinion contained in the aforementioned independent auditor's report on the Company's Financial Statements.

Bento Gonçalves, May 14, 2026.

Gustavo Dall Onder
Chief Executive Officer

Guilherme Possebon de Oliveira
Chief Financial and Investor Relations Officer

Alexandre Narvaes Figueira
Commercial Officer